

Austria	Sch22	Indonesia	Rp3120
Bulgaria	Dg450	Iraq	MD3.50
Canada	Cdn20	Italy	L1700
Cyprus	Cd2.50	Jordan	Frs500
Denmark	Dkr10.00	Kuwait	Sd2000
Egypt	Eg2.25	Liberia	SL125
France	Frs2.50	Lt2	Fr750
Greece	Dr12.00	Mexico	Pes500
Hong Kong	Hk312	Morocco	Dir100
India	Rup15	Neth	Frs150
		Portugal	Esc120
		Spain	Es120
		Sri Lanka	Ru20
		Switzerland	Swf200
		Tunisia	Dir100
		Turkey	Lir500
		USSR	Rub100
		USA	\$1.00

EUROPE'S BUSINESS NEWSPAPER

# FINANCIAL TIMES

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Friday September 2 1988

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## TOKYO THREAT

Winds of scandal  
buffet Japan

Page 15

### World News

#### Pinochet says exiles may return to Chile

Chile's President Augusto Pinochet said that he was allowing all Chilean exiles, officially numbered at about 300, to return home.

This would cover leaders of the elected Marxist Government of President Salvador Allende, toppled in the 1973 coup, including Ms Hortensia Bussi, Allende's wife, and Mr Luis Corvalan, the head of the Chilean Communist Party.

**Pravda admission**  
Soviet Communist Party newspaper Pravda called for an overhaul of the country's food industry, reporting shortages and admitting that official consumption figures had been falsified. Page 2

**Namibia hotel bomb**  
A bomb ripped through the multi-racial Continental Hotel in Windhoek, the Namibian capital, killing two people and injuring 14.

**Survivors' ordeal**  
Survivors of a Delta Air Lines jet which crashed during take-off on Wednesday, killing 13 people, resumed their journey but only after an aborted take-off in an identical Boeing 727 with the same flight number.

**Bangladesh floods**  
Millions of Bangladeshis are stranded by floods that have killed at least 350 and many die from hunger or disease unless foreign assistance arrives soon. Page 4

**Mandela moved**  
South African nationalist leader Nelson Mandela was discharged from hospital and moved to a clinic. Page 5

**US condemns attack**  
The US condemned a bombing attack on Pakistan by aircraft from Afghanistan as a violation of the Geneva peace accords. One man was killed and at least 18 injured in the attack near Peshawar.

**Burma chief stays**  
President Maung Meaw of Burma rejected calls for the ruling party to relinquish power and set up an interim government before democratic elections. Page 4

**Burundi killings**  
Tribal killings in Burundi are spreading to all parts of the central African state; representatives of Burundi's Hutu population said.

**Papandreou surgery**  
Mr Andreas Papandreou, Greece's Socialist Prime Minister, will undergo surgery in London for a heart condition. The Greek Embassy in the UK said. Page 2

**Soviet radar offer**  
The Soviet Union would dismantle a disputed radar complex in Siberia if the US agreed to extend the ABM treaty from nine to 10 years, said Mr Viktor Karpov, chief Soviet arms negotiator.

**Malay judge quits**  
The chairman of a Malaysian royal tribunal investigating charges of misconduct against five suspended court judges disqualified himself. Page 6

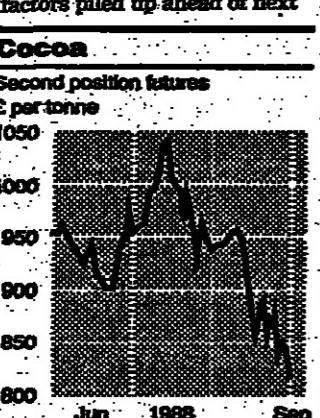
**Strikers rescue chief**  
Strikers at a Budapest optical plant have forced the reinstatement of their deposed director in the latest of a series of unprecedented work stoppages in Hungary. Page 2

### Business Summary

#### US refuses to lift tariffs on Japanese products

WASHINGTON has refused to lift punitive tariffs imposed last year against selected Japanese products in retaliation for alleged Japanese breaches of the 1986 US-Japan Semiconductor Trade Agreement. Page 16

**Cocoa**  
Second position futures £ per tonne



week's crucial council meeting of the International Cocoa Organisation in London. The December delivery position fell £22 to a seven-year low of £156 a tonne. Page 34

**GOODMAN Fielder Wattle**, the Australasian food group, put an official "for sale" sign over its 29.99 per cent stake in UK food company Banks & McDougall. Page 17

**CADBURY SCHWEPPES**, UK confectionery and soft drink group, pleased City of London with pre-tax profits of £21.7m for the half year, an increase of 28.5 per cent on same period last year. Page 7

**LIBERTY LIFE**, South African insurance group, is to reinforce direct control of its foreign interests by buying them in First Union General Investment Trust (Figt), a separately quoted subsidiary. Page 17

**PERNUK-RICARD**, French drinks group, increased to 2.8 per cent its stake in Irish Distillers, which is the subject of a hostile £225m (£211m) bid from Grand Metropolitan of Britain. Page 17

**JOHN BORG**, managing director of the Beecham group since the boardroom coup of November 1986, resigned. Page 17

**TEXACO**, the US oil group which is planning to sell its 75 per cent interest in Texaco Canada, says it will only consider offers which also satisfy the public shareholders who own the remaining 22 per cent. About 50 British companies

**CANON**, Japanese camera and office equipment maker, reported its first half consolidated profits growth from the recent round of European interest rate rises, which the Bank of France was forced to join. Page 20

**BRITISH PETROLEUM** sold FF7.5m (\$800m) of bonds at its first monthly auction since the recent round of European interest rate rises, which the Bank of France was forced to join. Page 20

**PWS Holdings**, a troubled medium-sized Lloyd's of London insurance broker, suffered a further blow with the resignation of its chairman, Mr Ron Peet. Page 17

**EMBRAER**, Brazil's state-owned aircraft manufacturer, wants foreign suppliers of components to invest in the company, as part of a \$3bn foreign financing currently being negotiated. Page 18

**ESAB** of Sweden, world's leading manufacturer of welding equipment, reported a 36 per cent rise in profits (after financial items) to SKr15.5m (£22.5m) in first six months from SKr12m a year ago. Page 19

## UN chief says Gulf peace talks are stalled by distrust

By Andrew Gowers, Middle East Editor, in Geneva

UNITED NATIONS talks on ending the Iran-Iraq war fell into disarray yesterday as Mr Javier Perez de Cuellar, the UN Secretary-General, passed responsibility for the negotiations to a special representative and blamed lack of trust between the parties for a complete lack of progress.

Before leaving Geneva for Lisbon where he was due last night on a private visit, Mr Javier Perez de Cuellar, edgy and exhausted, said he had found only two areas of agreement between the Iranian and Iraqi foreign ministers in a week of negotiations. These were that Geneva should be their meeting place and that Mr Jan Eliasson, Swedish ambassador to the UN, should be appointed to continue mediating between them.

He suggested that the negotiations were likely to take years, comparing them with the protracted talks on securing a Soviet withdrawal from Afghanistan.

"It is impossible to build on the basis of distrust," he said with feeling. "Distrust is sand, and you cannot build on sand."

Mr Perez de Cuellar insisted his departure did not mean that the negotiations had completely broken down or that Iran and Iraq would go back to war. Mr Taqiz Aziz, Iraq's Foreign Minister, and Mr Ali Akbar Velayati, his Iranian counterpart, both plan to stay in Geneva for the time being, although they have not met face to face since last Friday.

The lack of progress represents a considerable setback for the UN in its efforts to build on the fortnight-old Gulf ceasefire. When he embarked on the negotiations, Mr Perez de Cuellar had at least to secure a timetable for the war in the early 1990s.

Without agreement, hum

Irish Junior Foreign Minister Sandom Hammadi said in Paris yesterday that Iraq was not prepared to withdraw until arrangements had been made to clear its waterways, and Iranian Foreign Minister Ali-Akbar Velayati (below) calling in Geneva for a global chemical weapons ban.

Irak officials say Baghdad is also anxious to obtain cast-iron assurances that Iran will not hold up an eventual operation to clear the disputed Shatt al-Arab waterway while the disagreement between the two countries over where their southern border should be drawn is resolved.

Mr Velayati argues that

international law gives Iran the right to search shipping while a formal state of belligerency exists and that the Shatt cannot be cleared while the dispute over sovereignty continues.

UN officials said Mr Perez de Cuellar was unlikely to return to the negotiations this weekend. Diplomats added that there was no chance of further action by the UN Security Council.

Under Mr Eliasson the talks

are likely to have a lower political profile. The new mediator knows the Iran-Iraq conflict well, having been a senior aide to the late Swedish Prime Minister Olof Palme, who acted as UN special representative on the war in the early 1980s.

Without agreement, hum

## Second UK envoy to visit Iran

By Edward Mortimer in London

A SECOND British diplomat is to visit Iran later this month, following last month's visit by Mr David Reddaway, which was judged in Whitehall to have been a success.

This time it will be a commercial officer, whose main role, ostensibly, will be to assist British businessmen attending the Tehran International Trade Fair to be held from September 13 to 23.

In the race to secure some of

these contracts, British companies

will be represented at the Trade Fair, which reflects the strong British interest in resuming ties with a country which had been a very significant market for British goods and services.

Tehran is now seeking equipment, expertise and technology from a wide range of countries as it embarks on a phase of post-war reconstruction.

In the race to secure some of

these contracts, British compa-

nies are in danger of being handicapped by the absence of British government representation in Tehran, in marked contrast to other West European countries. France, like Britain, had effectively severed relations with Iran last year when French and British diplomats in Iran suffered reprisals for action taken in France and Britain against Iranians who claimed diplomatic privilege.

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## US 'trying to withdraw from' ABM treaty

By Andrew Gowers in Geneva

THE Soviet Union suggested last night that the US was trying to create a pretext for withdrawing from the 1972 Anti-Ballistic Missile Treaty, a development which it said could have serious implications for US-Soviet relations.

Mr Viktor Karpov, director of disarmament at the Soviet Foreign Ministry, told a news conference in Geneva that any unilateral action on the ABM Treaty by the US would be "inadmissible", and would show that Washington was "not really interested in having an accord on strategic offensive arms."

He was responding to an American threat on Wednesday after a five-yearly review of the ABM Treaty by the two sides, to declare the Soviet Union's uncompleted Krasnoyarsk radar station in Siberia a "material breach" of the treaty.

This would leave the US free to make a "proportionate and appropriate response" — implying a possible repudiation of the 1972 accord, which would then give the US a free hand in testing and deploying its "Star Wars" (Strategic Defence Initiative) programme.

Although the ABM review seems to have turned into a slanging match between Moscow and Washington about reciprocal violations of the treaty, the Soviet official was

careful not to threaten a further escalation.

He did not say that the Soviet Union, which says it ordered a one-year freeze in construction work on the Krasnoyarsk site last October, would resume building.

He also said the two sides had held informal discussions on "certain details" of a previous Soviet proposal to dismantle the equipment at Krasnoyarsk in exchange for a US pledge to respect the ABM Treaty for nine or 10 more years.

The ABM Treaty bans the development of nationwide ballistic missile defences. The Soviet Union believes that a US radar installation at Fylingdales in Britain are also violations.

Significantly, he did not criticise Washington's declaration on Wednesday that the Krasnoyarsk station would make it impossible to conclude an accord on strategic arms or space defence systems, saying that it should still be possible to negotiate a Strategic Arms Reduction Treaty within two or three months.

The two issues, he said, were "organically linked", implying that Moscow is trying to use Krasnoyarsk as a bargaining chip to ensure full US respect for the ABM Treaty and restraint over Star Wars.

## Paris sets conditions for launch of TV satellite

By George Graham in Paris

FRANCE has decided to go ahead with the launch of its controversial TDF1 direct broadcasting satellite, but only on condition that the participants in the project come up with a solution for the second phase TDF2 satellite within one month.

At the same time, the French Government has resolved a long battle between the French telecommunications authority, France Telecom, and TDF, which handles broadcasting within France and is the current operator of the satellite project. France Telecom will take a stake in TDF, which is state-owned but has limited company status, and will thereby take control of all France's satellite programmes.

The Government, in an unusually angry public statement, described the state of the TDF1 and 2 satellite programme as "perfectly loathsome," adding that FF1.2bn (£317m) of public money had already been spent over the past 10 years "without the slightest certainty that the whole programme would be completed and without ensuring the financing needed to carry it through."

TDF1 is booked on a flight of the European Ariane rocket and has already been sent to the launching site of Kourou in French Guyana. However, so far it has only one committed television broadcaster, the state cultural channel La Sept, plus the West German Bundespost which has booked another

channel for radio broadcasts. Other French television stations have balked at the price demanded for TDF1's three remaining channels.

Mr Paul Quiles, Minister for Space and Telecommunications, suggested yesterday that the three channels might be allotted to "qualify thematic stations."

The failure of the West German TVSat1 satellite may bring more demand for channels, but has also increased the insistence of broadcasters on the launch of the TDF2 satellite as a back-up.

The previous Government headed by Mr Jacques Chirac had agreed to finance TDF1 on condition that TDF2 was privately funded, but the FF1.2bn still required has proved hard to find.

The French Government has made clear its desire to get the latter two to suggest an unusual degree of party unity, split only by the conflict between Mr La Fontaine and the trade unions.

Mr La Fontaine's heretical ideas may have reduced his chances of leading the party into the elections of 1990 or 1994. The decision on the chancellor candidate for the next election will not be made until a few months before that election.

## Wage and price freeze in Iceland

ICELAND'S centre-right Government yesterday froze prices and wages as part of an emergency anti-inflation package. Reuter reports from Reykjavik.

The Government ordered

banks to cut interest rates, with the rate on bank loans cut from 40 per cent to 30 per cent. Inflation in Iceland is about 25 per cent a year and a political issue where memories of the early 1980s when it hit 150 per cent. Workers will not receive a 2.5 per cent indexation rise they should have been paid this month.

## Yugoslav leadership gives warning on ethnic tension

By Judy Dempsey in Vienna

YUGOSLAVIA'S Communist Party leadership has described the political situation in the autonomous province of Kosovo as "worsening daily" following recent demonstrations by Serbs there and in the northern province of Vojvodina.

More than 10,000 Serbs protested in Pristina, Kosovo's capital, on Tuesday against alleged intimidation of the Serbian community by ethnic Albanians. They also staged a small demonstration in Nova Pazova in Vojvodina after the police had apparently arrested a Serb involved in recent nationalist demonstrations.

Both provinces are constitutionally linked to the Republic of Serbia, whose Communist party is headed by Mr Slobodan Milosevic.

## Hungary strike concession

By Leslie Collett in Berlin

STRIKING WORKERS at a Budapest optical plant have forced the reinstatement of their deposited "strike" in the latest of a series of unpreceded work stoppages in Hungary.

A survey published recently in the government newspaper Magyar Hirlap showed that two-thirds of those polled expected more strikes in reaction to the Government's austerity and economic reform programmes.

These provide for the closure of unprofitable companies, the shedding of labour on a large

scale and other rationalisation measures.

The strikes began on August 22 when 150 miners in the coalfield in Pecs halted work in protest at the effect on their bonuses of the personal income tax system introduced this year.

The Government subsequently agreed to pay bonuses at the same level as last year.

Printers went out on strike last Monday in Gyomaendrőd in protest at planned changes in management by Mr Hugo Shultz, a national

## Palme murder inquiry report attacks ex-minister

By Sara Webb in Stockholm

SWEDEN'S former Justice Minister, Mrs Anna-Greta Leijon, who resigned in June over her handling of the Olof Palme murder investigation, violated the country's constitutional law, according to a draft report by the all-party Constitutional Committee.

With only two weeks to go before the general election, the committee — the highest body empowered to investigate the conduct of ministers — appears to have fallen victim

to party allegiances in drawing its conclusions about the scandal surrounding Mrs Leijon.

Since her resignation, she has been put at the forefront of the Social Democrat's election campaign (and has succeeded in drawing the crowds, many out of curiosity) even though opinion polls suggest she may be detrimental to the party's standing.

The report said Mrs Leijon had not acted with the "solicitude and carefulness incum-

bent upon her as a minister" when she wrote a letter of recommendation for her friend Mr Ebbe Carlsson to request information about the murder from the British intelligence services.

The former Prime Minister was shot dead in February 1986, and since then the police investigation into his murder has lunched from scandal to scandal.

Mrs Leijon "cannot escape criticism", the committee stated in a 400-page draft

report into the so-called Ebbe Carlsson affair, adding that her decision to write a letter personally authorising a private investigation "was in conflict with . . . the constitution".

The scandal over Mrs Leijon's handling of the investigation erupted at the beginning of June and has since played into the hands of the opposition parties, putting the Social Democratic Government on the defensive over its role.

When Prime Minister Ingvar

Carlsson announced her resignation in June, he promised that she would return after the election with one of the top ministerial posts, a promise which he has stubbornly defended throughout the election campaign.

Party politics has clearly played a role in the conduct of the committee's investigation, leading political analysts to question its authority. The Social Democrats were unanimous in taming down their criti-

cism of the former minister, who did her utmost to solve her Prime Minister's assassination.

In separate statements, the non-Socialist members criticised Mr Carlsson for his hands-on style of government, saying he should have encouraged Mrs Leijon to continue open meetings with Mr Ebbe Carlsson. They also accused Mrs Leijon of interfering in the official Palme murder hunt.

## Brandt warns over Nato's arms policy

By David Goodhart in Münster

THE FORMER West German Chancellor, Mr Willy Brandt, warned yesterday that Nato hesitation over Soviet disarmament offers had raised doubts about the Western commitment to ending the arms race.

He told the third day of Social Democratic Party's conference: "I find it untenable that Nato shows helplessness and perhaps unwillingness to respond quickly and in a spirit of co-operation to the comprehensive, serious arms reductions offers made by the leading power in the east bloc."

The SPD claims its own approach to common security in Europe was picked up by others and provided the inspiration behind the INF treaty.

Brandt also expressed some scepticism about the new ideas of Mr Oskar La Fontaine, spent out in Wednesday's debate on the economy.

Mr La Fontaine received only 68 per cent of delegates' votes when re-elected to his position as one of the two SPD deputy chairmen. Mr Hans-Jochen Vogel, party chairman, received 98 per cent support, and Mr Johannes Rau, the other deputy chairman, 92 per cent.

The very high votes for the latter two suggest an unusual degree of party unity, split only by the conflict between Mr La Fontaine and the trade unions.

Mr La Fontaine's heretical ideas may have reduced his chances of leading the party into the elections of 1990 or 1994. The decision on the chancellor candidate for the next election will not be made until a few months before that election.

## Hopes fade for European car sales record

By John Griffiths

WESTERN EUROPE'S record new car sales boom showed signs of running out of steam in July for the second month in a row. If the current rate of slow-down continues, predictions in some parts of the industry that last year's record of 12.4m units will be broken

are unlikely to be realised.

Total sales last month fell by 2.7 per cent to 923,147 compared with a year ago. Sales were still up 4.3 per cent in the year's first seven months, at a record 7.85m. But this compares with growth in the first half of last year, and to 15.7 per cent in the year to date, up from 15.3 per cent a year ago. So whereas at this time last year Fiat was leading the market, only to be overtaken by VW in the second half, Fiat's lead is now beginning to widen.

The Italian company is also being helped by the growing resurgence of Alfa Romeo, which the most rapid sales growth is being enjoyed by cars imported from the US by General Motors and Ford. GM's sales of US-built cars rose 9.6 per cent in the first seven months compared with a year ago.

Meanwhile, the Peugeot group of France, which includes Citroen, hung on to its third place in July, with a share for the month of 13 per cent, up from 12.2 last year.

Renault was fourth, with 11.6 per cent, Opel/Vauxhall fifth with 10.2, trailed by Ford, whose share fell into single figures (5.8 per cent) for the first time in seven years.

It is not being helped by poor performance of its executive car, the Scorpio/Granada, sales of which are nearly 37 per cent

## Pravda airs Soviet food problems

THE Communist party newspaper, Pravda, yesterday called for an overhaul of the Soviet food industry, reporting widespread shortages and admitting consumption figures had been falsified, Reuter reports from Moscow.

In the most candid description to date of the daily battle faced by Soviet shoppers, it produced a catalogue of waste, inefficiency, declining quality and official abuse. It revealed that meat is still rationed in eight of the 15 Soviet republics.

"The food problem is acute in many parts of the Russian Federation, the Ukraine and the Transcaucasian republics," the newspaper said.

Political analysts say the continued shortages after three years of perestroika could undermine public support for the restructuring programme.

Shoppers travel hundreds of miles to the better-supplied shops of major cities — and queue all day, Pravda said. Moscow shops were "stormed by customers."

"We have to change the system of allocation of resources," it said. "The existing system does not stimulate the collective and state farms and food enterprises to develop food production."

Both the quantity and quality of food in heavily-subsidised state shops has deteriorated, forcing people to turn to the small but growing number of private markets and co-operatives where prices may be double official ones.

For years it has been reported that Soviet citizens consumed an average 141 lb of meat a year, but Pravda said government investigations had found it was not true. "The figure was born in the 'years of stagnation' and earlier when we threw dust into the people's eyes and tried to show them how well off they were".

A 4 per cent increase in meat production to 12m tonnes in the first six months of the year produced little change, Pravda said, noting official figures included large amounts of fat and meat products.

In fact, figures showed meat consumption by the poorest 43m people (around a seventh of the population) had fallen 30-35 per cent since 1970, it said.

• The Soviet Communist Party's youth branch, Komsomol, under fire in recent months for stiffness out of keeping with the Kremlin's reform drive, plans to cut its staff of 100,000 by a third, an official said yesterday.

## Papandreou to have operation

By Our Foreign Staff

THE GREEK Prime Minister, Mr Andreas Papandreou, 63, is about to undergo heart surgery in a London hospital, the Greek embassy said yesterday. A spokesman said the socialist Premier is suffering from narrowing of the aorta, which carries blood from the heart.

The embassy says he has had the condition for two years and the operation will be a routine one. It will probably take place on Monday at St Thomas's Hospital in London, where Mr Papandreou has been undergoing tests for a week.

It is unclear how long he will be in hospital, but his illness has effectively ended speculation of a early general election in the autumn. An election is scheduled to be held by next June but Mr Papandreou was understood to be weighing the advantages of going to the polls by the end of the year.

## Paris steps up search for Rafale partners

By Ian Davidson in Paris

THE NEW French Government is actively pursuing negotiations with Spain and Belgium in the hope of persuading them to participate in France's Rafale advanced fighter project.

Mr Jean-Pierre Chevénement, the French Defence Minister, held discussions with his Belgian counterpart before the summer holidays. But the negotiations are mainly being conducted at the highest political level by Prime Minister Michel Rocard himself.

The latter is deeply committed to the general principle of greater European co-operation in defence procurement. In the case of the Rafale, in particular, the Government bitterly regrets the breakdown in 1985 of the multinational negotiations for a single European advanced fighter, and believes that some alternative form of international co-operation will be necessary to ensure the long-term future of the Dassault aircraft manufacturer.

The former head of the French defence ministry, Mr François Perin, has been appointed to lead the negotiations.

The recent passing of the country's largest company,

which is prime contractor for the project.

Spain has been expected to be a partner in the rival four-nation European Fighter Aircraft (EFA) project, which emerged from the 1985 negotiations. But while Britain, West Germany and Italy have now in effect given the go-ahead to the EFA, Spain is not yet committed irrevocably.

The Rafale project was formally launched by the previous Conservative French Government in April just before the presidential election, with a FF17bn (2680m) prototype development contract with Dassault, and a FF17bn jet engine development contract with Snecma.

At the time the Government claimed that the contracts were an earnest of its "irreversible commitment" to the project. But doubts lingered whether France could, or should, afford a go-it-alone advanced fighter project. Its total development cost has

been estimated at FF35bn, and its production cost for 330 fighters at FF142bn. Mr André Girard, the previous Defence Minister, described these estimates as "criminal" but did not offer lower alternatives of its own.

The participation of Spain or Belgium would spread development costs. But as a fall-back, the Government is also exploring co-operation on components of the two European projects. The most promising option, in the Government's view, would be some form of co-operation on engines.

Spain took a full part in the earlier decision phases of EFA, including the signing last year of the air forces' joint requirement. It confirmed at the time that it envisaged taking 100 of the aircraft.

British officials indicated yesterday that a withdrawal by Spain at this stage would be taken as a serious let-down. The Spanish companies CASA and Sener are shareholders in the two consortia responsible for the aircraft and engines.

the agreement for full development.

Spain did not sign the memorandum with the others in May because it was awaiting parliamentary approval for the funds, and has since been reported to have had qualms about the engine costs. Its partners have become increasingly anxious in view of repeated overtures by France, which argues that the smaller Rafale, with its greater emphasis on ground-attack, responds better to Spain's defence needs.

## AMERICAN NEWS

## Jackson is back as friend Dukakis doesn't need

By Lionel Barber in Washington

JUST AS Governor Michael Dukakis is about to launch his autumn presidential campaign offensive against Vice-President George Bush, the perennial problem of the Reverend Jesse Jackson has re-emerged.

The Dukakis camp apparently does not want Mr Jackson campaigning in several states where their polling suggests he would hurt efforts to win white middle-class voters, the key constituency in this year's presidential election.

Mr Jackson had apparently let it be known to the New York Times through his aides that his services might not be required by the Dukakis camp in Mississippi, Alabama, New York, Michigan and Texas. The last of these is a prime battleground, where the Democratic effort is headed by Mr Dukakis's conservative Texan running-mate, Senator Lloyd Bentsen.

This latest Dukakis-Jackson dispute undermines the picture of party unity formed at the Democratic Party's convention in Atlanta last July, a fragile unity which failed to hide deep political differences between the two men on how best to beat Mr Bush.

This week, Mr Dukakis announced his opening campaign themes: the "drive to restore American competitiveness, home ownership and col-

lege education, all under the slogan "Bringing Prosperity Home" and designed to appeal to the middle class.

Such themes are in part an answer to Mr Bush's persistent description of Mr Dukakis as a leftish liberal, a line of attack which has helped him draw level in the latest polls after lagging behind for most of the summer.

However, Mr Jackson argues that the Democratic party should focus less on the middle class; more on attracting new voters from the ranks of the "dispossessed" — blacks, poor whites and Hispanics.

The key issue is whether Mr Dukakis and Sen Bentsen have calculated that Mr Jackson will alienate more voters than he can attract. Or, put another way, perhaps they reckon they can take his supporters more or less for granted and therefore do not need to "buy off" Mr Jackson by giving him a prominent role in the campaign.

Mr Jackson, yesterday rejected the New York Times report which quoted his aides saying he had been asked not to campaign in several states. He said his role was still undecided and added: "I'm the most effective volunteer that the ticket has. I've spoken to more people in more places for the Dukakis-Bentsen ticket than

any governor, any senator, anyone else has."

Last Saturday, on the 25th anniversary of the assassination of civil rights leader Dr Martin Luther King's "I have a dream" speech, Mr Jackson spoke before 50,000 people in Washington and did not endorse the Democratic ticket.

Mr Jackson has in fact rarely

disguised his lukewarm attitude to the Dukakis-Bentsen pairing.

The question is how far he is prepared to exert himself on their behalf — precisely the same issue which came up in 1984 when the Democratic nominee, Mr Walter Mondale, tried, without success, to enlist his unequivocal support.

The recurrence of intra-party feuding should please Mr Bush, who, in his latest incarnation as a concerned environmentalist, visited Boston Harbour yesterday to criticise Mr Dukakis's clean-up efforts in his home state.

The one nagging worry for the Vice-President is his 41-year-old running-mate, Senator Dan Quayle of Indiana, who continues to attract criticism.

According to a Harris poll released yesterday, Mr Bush leads Mr Dukakis by 49 to 47 per cent, but Senator Bentsen leads Senator Quayle by 57 per cent to 40 and the bulk of voters think he was a bad choice for running mate.

Mr Jackson's latest statement

## Peru puts gas project out to bids

NEGOTIATIONS on Peru's largest foreign investment venture, Royal Dutch Shell's \$1.3bn (£773m) project to develop rich gas deposits in the Amazon, have failed to meet their deadline, Verónica Barufati reports from Lima.

A contract should have been signed by August 31 but late on Wednesday Mr Abel Salinas, the Peruvian Minister of Mines, announced that a lack of negotiations between Petroperu, the state oil company, and Shell was forcing the Government to put the contract out to international tender.

A special committee would soon be set up to prepare the terms of the bid, he added. Since the committee will have 90 days for the task, this allows the Government some leeway to resume talks with Shell.

Shell is reported to be having difficulty raising some \$85m in external financing for the project, but has also been accused of dragging its heels.

### Brazil interest paid

Brazil has made a further \$100m interest payment to

commercial banks, bringing it up to date on 1988 interest payments, before another important deadline for a new loans and rescheduling package for the country, Stephen Fidler, Euromarkets Correspondent, reports.

Banks which agree to join the package, incorporating \$5.2bn in new loans, before midnight tonight gain a 1% per cent early participation fee.

The package was originally scheduled for signing this month and for the first disbursement of \$4bn to take place in October, but both may be delayed.

### Argentina debt talks

Argentina's debt negotiators

are expected to meet the country's bank advisory committee late next week in New York to discuss the need for new funding.

Gary Mead reports from Buenos Aires. It is believed that Argentina is hoping to obtain fresh loans from commercial banks of up to \$2bn.

The only difference is that

Mr Koch, who needs black votes to get re-elected next year, is on his best behaviour.

He didn't apologise but he did say he regretted the stridency of his attacks in April.

According to Mr Daniel Marx, a director of the central bank, Argentina has this year paid \$800m interest to its commercial bank creditors. But bankers say the country has not paid anything since April.

## Pinochet says Chilean exiles may return

By Mary Helen Spooner in Santiago

CHILE'S military regime will allow political exiles to return to the country, General Augusto Pinochet announced yesterday.

Some 300 Chileans prohibited from entering the country are affected, but those serving internal exile sentences in remote areas of Chile are not.

On Wednesday night Gen Pinochet appeared unexpectedly on television and invited his opponents to join his Gov-

ernment in building a "new democracy" for the country.

The 72-year old general, who

charged that opposition groups which are campaigning for a "no" vote in the plebiscite were responsible for the violent incidents in the wake of Gen Pinochet's nomination.

Three people were shot dead

and five others wounded on

Tuesday night by civilians in

moving vehicles who opened

fire on anti-government dem-

onstrators. Another 29 people were injured in other incidents.

An anonymous spokesman for an extreme right-wing group, the Nationalistic Combat Front, telephoned Chilean newspapers to announce that the organisation was forming "direct action groups" whose purpose was to defend a "yes" victory for Gen Pinochet in the plebiscite.

## Borja moves to tidy up the mess Sarita Kendall evaluates Ecuador's emergency economic package

PRESIDENT Rodrigo Borja's economic team, which announced an emergency package for the country this week, gave an impressive display of unity and shared responsibility.

The measures themselves — the first stage in a three-part programme which will continue with "stabilisation" and "reactivation" — have met resigned acceptance from most sectors, with the strongest condemnation coming from the trade unions.

Phrases such as "fiscal dementia" and "economic collapse" flowed as the authorities described the financial chaos of Ecuador's central bank and accused the last administration of mismanaging the accounts.

Banks which agree to join

the package, incorporating \$5.2bn in new loans, before midnight tonight gain a 1% per cent early participation fee.

The package was originally scheduled for signing this month and for the first disbursement of \$4bn to take place in October, but both may be delayed.

The Social Democrat Govern-

ment's emergency plan is aimed at restoring discipline, cutting deficits and reducing inflation to 30 per cent next year, while mitigating the impact of certain measures — in particular devaluation and a 100 per cent increase in petrol prices — on lower-income groups.

Several changes, including

import restrictions and central

bank controls over private

expansions, fit President Borja's campaign promise to give the state a more im-

portant role in the economy. After

four years of moving in the

opposite direction, this repre-

sents a return to policies simi-

lar to former President Osvaldo Hurtado's. Indeed, the

current head of the Monetary Board was part of that govern-

ment.

Although the rise in petrol

prices will boost inflation at

first, the price is still under 50

US cents a gallon. The country



Rodrigo Borja promised a bigger role for the state

has been losing petrolium smug-

gated to Colombia and Peru, and

growing domestic demand is

eating into earnings from

crude exports.

The state oil corporation,

CEPE, like the electricity sec-

tory, has severe financial prob-

lems, affecting investment in

exploration and development.

CEPE and the foreign compa-

nies, including BP, have made

small additions to Ecuador's

reserves in recent years, but

new discoveries are needed to

guarantee future income.

Crude production has been

running at more than 300,000

barrels a day since the rebuild-

ing of the oil pipeline after the

1987 earthquake. Having

repaired oil loans made

last year, Ecuador faces the

prospect of having to return to

its Opec quota of 220,000 bar-

rels a day. This would virtually

halve oil exports, something

the Government can ill afford.

The 1987 growth forecast of 7

per cent may sound encourag-

ing, but it reflects the recovery of oil rather than genuine economic buoyancy. Most experts believe reactivation will take at least a year, and in the meantime a vast rescheduling programme for the \$1bn for-

ign debt is inevitable. Ecuador has not been paying interest to the commercial banks since the beginning of 1987, while multilateral payments have fallen behind too.

The country's economic diffi-

culties have repeatedly been

blamed on extraneous factors,

especially the earthquake and the fall in oil prices. But this

Government has been put in the unenviable position of

imposing unpopular measures

early on, largely because of the

previous administration's failure to act during the last year.

Even though Mr Borja has

started in an atmosphere of

goodwill, it must be disconcert-

ing for him to hear talk of

transport and general strikes

within a month of taking over.

A 15 per cent minimum wage

increase has been proposed by

the Government, and other pal-

liatives include health, nutri-

tion and employment pro-

grammes. However, it is not

clear how far-reaching these

will be, and whether, for exam-

ple, the authorities will be able

to freeze the prices of basic

foodstuffs such as sugar and

rice without creating short-

ages.

At the same time, Mr Borja

has promised government au-

thority and an end to what he

calls the sub-culture of corrup-

tion. The central bank is to

give no further credit to the

public sector this year, and all

but the most essential invest-

ments are to be slashed. This

belt-tightening talk has been

echoed by many businessmen,

### MANAGING ITS ECONOMY

The Government believes in sound monetary and fiscal policies based on a secure balance of trade and substantial foreign exchange reserves and investments. It has a balanced budget and no national debt.

There is no personal taxation and company taxation is at 30 per cent. Brunei has a double taxation agreement with the United Kingdom. The national currency — the Brunei dollar — is at parity with the Singapore dollar.

The Brunei Investment Agency manages one of the world's largest investment portfolios with holdings in several major

## WORLD TRADE NEWS

# Default risk among debtor nations 'is higher than ever'

William Dullforce reports from Geneva on a plan which Unctad economists say has failed to achieve many of its objectives

**T**HE STARTLING proposal for a 30 per cent reduction in the commercial bank debt of 15 developing countries put forward today by the United Nations Conference on Trade and Development rests on a closely argued indictment of the international debt strategy pursued by the big industrial nations.

In the United Secretariat's view, the plan elaborated in 1984 by Mr James Baker, the former US Treasury Secretary, has failed to achieve many of its objectives, including the key one of returning developing countries to sustained growth.

Uncat also argues that the risk of defaults among the 15 most heavily indebted countries is higher than ever. Despite the domestic policy reforms undertaken by many countries under pressure from the Baker plan, their indebtedness has increased.

Their growth momentum continues to be stifled. Inflationary pressures are still strong, and investment

remains depressed. The most notable achievement of the Baker strategy is that the commercial banks' exposure in relation to their capital has fallen steeply. By increasing their loss provisions, US, British and Canadian banks took decisive steps in 1987 to protect themselves against eventual non-payment.

In contrast, the Unctad report finds out, at the end of 1987 the main debt indicators of the developing countries were worse than in 1982, when the debt crisis broke out.

If recent interest arrears by a number of countries such as Brazil, Ecuador, Ivory Coast and Peru are added to the debt stock, the ratio of external debt to Gross Domestic Product in the 15 countries rose to about 0.5 in 1987 from 0.42 in 1982.

At the end of 1987, the ratio of the stock of external debt to the value of exports in these countries was 65 points higher than in 1982.

Unctad recognises that external factors, such as the continuing depression in commodity

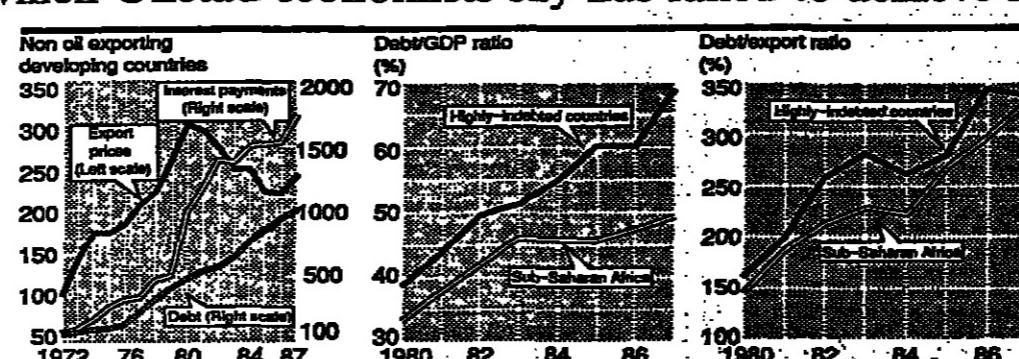
prices, have hampered the Baker plan but it is particularly tart about the banks' failure to fill their role in the strategy.

Banks were expected to supply sufficient funds to avoid driving debtors into default in the short term but also to strengthen their debt-servicing capacity in the longer term.

In practice, the banks have concentrated on minimising their losses and have met only the first expectation, according to the Unctad report.

New devices and techniques for converting bank claims into more secure assets - debt-equity swaps, exit bonds and other forms of securitisation - have not yielded any substantial increase in the flow of resources to debtor countries.

The task of realigning developing countries' debt service obligations with their economic capacities has still to be accomplished, and in many respects is now much more formidable than six years ago, they claim. Investment ratios



and living standards are far from earlier levels.

Unctad examines three scenarios for the future development of the debt issue. A baseline scenario assumes that terms of trade, interest rates and net lending will remain as they are and that the indebted countries' domestic policies will substantially improve the efficiency of their investments and translate them into export earnings.

Over the next five years, per capita export volume would grow by no more than 0.8 per cent a year and income by no more than 0.5 per cent. Such results would be better than anything achieved so far but the debt indicators would scarcely improve and the outcome would imply an eventual breakdown in debtor-creditor relations.

Under a new lending scenario, net capital flows would be raised to a level 24 times above the baseline figure enough to eliminate the foreign exchange constraint on growth. The additional lending needed would average roughly \$15bn (£9.4bn) a year over five years.

Income would grow at about 5.3 per cent over the five years and exports at about the same rate, but the debt statistics would show no improvement.

A strategy of accumulating substantial additional debt at market rates would be fraught with dangers and may, in consequence, be abandoned out of the option for most indebted countries. Unctad adds.

The Unctad secretariat plumps therefore for the third "debt relief" scenario, which calls for a 30 per cent once-for-all cut in commercial bank debt.

This scenario assumes as before that interest rates and terms of trade remain unchanged and that the efficiency of investment is improved, but it also requires that the entire amount of savings on interest payments be allocated to investment in export industries.

After five years, income would be 24 per cent higher and investment 36 per cent higher than in the baseline scenario, while the debt/GDP ratio would be 17 points lower and the debt/export ratio 100 per cent points lower, the Unctad economists calculate.

Resort to concerted debt reduction would not mean abandoning the case-by-case approach on which the big industrial nations have insisted in their strategy. Unctad stresses.

On the contrary, it would make that approach more effective. The ability to adjust the debt stock would allow debt restructuring and financing packages to be better tailored to the individual circumstances of individual countries.

A 30 per cent reduction in the commercial debt of the 15 countries would provide an extra fillip to world trade and help to improve the US trade balance, according to Unctad.

Combined with debt relief and new financial flows for sub-Saharan Africa, the debt cut would stimulate annual increases over the 1987 level of \$18bn in net import demand from debtor countries, the Unctad economists calculate.

"As much as 36% of this would benefit the US, they say. This scenario assumes as before that interest rates and terms of trade remain unchanged and that the efficiency of investment is improved, but it also requires that the entire amount of savings on interest payments be allocated to investment in export industries.

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TRADE TENSIONS could focus more on exports of manufactures from the Third World. Unctad forecasts in its 1988 trade and development report, William Dullforce reports.

One quarter of developing countries' non-fuel exports to the developed market-economy countries is already affected by a vast array of non-tariff measures such as quantitative restrictions, price controls, licensing and voluntary export restraints, Unctad complains.

Protectionism by the industrial nations tends to concentrate on food products, textiles and clothing, steel and electrical goods, in which developing countries are gaining competitive advantages, Unctad says.

## Warning over manufactures

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restrictions, price controls, licensing and voluntary export restraints, Unctad complains.

This, it claims, raises the issue of how to incorporate developing countries more fully as equal partners into the international trading system.

A long-standing international policy commitment to "make room" for exports of manufactures from developing countries still has to be fully implemented.

This commitment could be met, Unctad suggests, through agreement on the roll-back of existing non-tariff barriers

## Poorest countries in Africa 'need more aid'

By William Dullforce in Geneva

THE "MENU" of measures to boost assistance for African countries approved by the seven industrial powers at their Toronto summit in June represents an important qualitative change in governments' stance and has improved the potential for easing Africa's debt burden, Unctad says in its 1988 report.

However, it argues, the Toronto initiative needs to be complemented by further debt

relief and additional concessional flows to the poorest countries.

Cancellation of official development assistance debt by some governments should be copied by others. Careful examination of export prospects and import requirements should also show that waiving of ODA debt is necessary for more countries, Unctad says.

It accepts the estimate of a UN advisory group that sub-Saharan Africa faces a financing gap of over \$5bn (£2.9bn) a year for the next few years.

Commitments by the World Bank, the International Monetary Fund and the African Development Bank should provide an additional \$3bn a year.

The remaining \$2bn needs to be met by debt relief and increased bilateral flows.

While a flow of this size would go a long way to checking the economic decline in

Africa, it would not end the constraint on growth posed by these countries' payments balances, Unctad cautions.

Sub-Saharan African nations are much more dependent than the highly-indebted countries on imports.

Even if the \$5bn-a-year financing gap were bridged, the growth rate of imports would not allow any real improvements in the payments balance over the next few years.

Setting a target growth rate of 3 per cent for per capita income and consumption over the next five years would require the raising of a further \$5bn a year on average above what is already in prospect.

This means, Unctad calculates, that even if the entire interest payments on official bilateral debt and long-term commercial debt were cancelled, \$3bn more in new flows would still be needed.

## Japan 'to strengthen role as top telecoms exporter'

By Hugo Dixon

JAPAN WILL strengthen its position as the world's leading exporter of telecommunications equipment over the next few years, according to a report by the UK-based Telecommunications Research Centre.

The report forecasts that telecommunications trade will total \$13.5bn (£7.8bn) in 1990, up from \$9.9bn last year. Japan will account for 31 per cent of this market, with exports of \$4.1bn.

West Germany and the US are predicted to be second and third largest exporters, with 11.2 per cent and 9.7 per cent of the export market respectively. Sweden, which held the number two spot in 1986, slipped to fourth last year and is expected to see a further decline in market share by 1990.

The UK, the world's seventh largest exporter in 1985, will also decline as a telecommunications power, according to the

## Canada House passes US trade pact

By David Owen in Toronto

THE CANADA-US free trade agreement has been passed by the Canadian House of Commons, by a margin of 171 to 64.

The deal, which aims to remove most tariffs on bilateral trade between the two countries by the year 2000, now passes to the Liberal-dominated Senate or Upper Chamber.

The Senate has pledged to delay passage of the necessary implementing legislation until after a general election is called.

The delay is not expected to last too long, however, because a general election is widely expected to be announced.

As expected, the Commons division was strictly party lines. The deal, negotiated by Mr Brian Mulroney's Conservative Government, is staunchly opposed by both the Opposition Liberals and the left-of-centre New Democratic Party.

\*Telecommunications, World Outlook and Forecast, TRC, 4/5 The Square, Barnham, West Sussex, PO2 0HB, UK £35.

## Soviet joint ventures will be a long haul

John Lloyd looks at the problems of co-operation with foreign enterprises

CO-OPERATION between foreign and Soviet enterprises is of a piece with much else in the economic reform movement at present going on in the Soviet Union - as with, for instance, co-operatives, self-financing by enterprises, and leasing of land and equipment.

It is the subject of a huge piece of legislation, is being boosted by senior figures and the media - but as yet has produced very little. Like perestroika itself, of which it is a part, it remains very largely potential. Potential there is, though: the Government has earmarked 320 ventures for development over the next seven years, including 69 in agriculture, 60 in chemicals, 50 in the "social sphere", 48 in machine building, and 33 in construction.

But that growth will only come - as Soviet planners recognise - from foreign partners seeing that profits can be made and that their assets are secure, a belief which will take time to spread.

For the moment, the base is small: some 70 joint ventures, of which all but 11 are between Soviet and capitalist partners.

A lengthy analysis of this new sector by Dr I. Ivanov, deputy chairman of the Foreign Economic Commission of the Council of Ministers, underscores its fragile nature.

Of the total, 48 have a capitalisation of less than Roubles 1m, with only 10 over Roubles 10m. Total investment to July was Roubles 530m, of which more than one third is foreign.

West Germany is easily the most important partner, with 13 joint ventures so far. Finland has nine, Italy eight, the US seven, Austria six, France four, Switzerland and Japan three. Australia, Britain, Canada, Ireland, Spain, Sweden and Syria all have 1 or 2 at the most.

An earlier study by Ernst and Whinney, the British business services group which has secured the contract to audit the books of most of the joint ventures in association with the Soviet office of Inaudit, shows that workforces are often in no more than double figures - though a refrigerator company founded by Sovital Prodmasch and the Italian company Fata employs 2,500 and a Soviet-Swiss construction enterprise has 400 workers.

The limiting factors are taxes, quality of local components and service, the repatriation of profits, and access to the domestic market.

At present, the Western partner can only repatriate that share of the profit earned in hard currency, and hard currency must also pay for all machinery and supplies not sourced in the Soviet Union, and the salaries of non-Soviet staff.

Further, an effective tax rate of 44 per cent was, under the terms of the original decree of joint ventures of January 1987, paid on all repatriated profits: that figure has been lowered, and is anyway subject to revision.

Easy enough, in a vast, relatively well-educated market which has an estimated 1,000 personal computers in all? No - because there is not the training, nor yet any more than a tiny computer culture, on which to float.

Interquadro has its own client training programme, and is looking for big orders from the agriculture ministry (which owns 35 per cent of it) and from Moscow, Samara and Ufa watch factories. But Mr Alexandre Kaplan, the French deputy general manager (the chief must always be a Soviet citizen), knows he is in for the long haul.

The reservations are not all on the western side: in Dr Ivanov's Communist article, he relates fears generally that the foreign partners will "exploit" Soviet workers and consumers: and that if Soviet companies establish production facilities abroad, they will themselves become exploiters.

Dr Ivanov dismisses these fears: Soviet law can take care of its workers, and Soviet companies abroad would "export

## 1988 INTERIM RESULTS — HIGHLIGHTS

### Swire Pacific Limited

Results Swire Pacific Limited's profit before extraordinary items for the first half of 1988 was HK\$1,361.9 million compared with HK\$1,083 million in the equivalent period in 1987, representing an increase of 24.0%. Extraordinary profits of HK\$38.9 million were recorded (1987: nil). The unaudited consolidated results for the six months ended 30th June 1988 were:

	Six months ended 30th June	Year ended 31st December
1988	1987	1987
HK\$M	HK\$M	HK\$M
Turnover	11,642.0	9,478.0
Operating profit	2,692.1	2,044.8
Net finance charges	418.0	191.4
Net operating profit	2,276.1	1,853.4
Share of profit less losses of associated companies	105.1	93.4
Profit before taxation	2,381.2	1,946.8
Taxation	434.3	383.7
Profit after taxation	1,946.9	1,563.1
Minority interests	585.0	464.8
Profit before extraordinary items	1,361.9	1,093.9
Extraordinary items	385.9	—
Profit attributable to shareholders	1,747.8	1,093.9
Dividends	364.2	298.1
Retained profit	1,383.6	800.2
Earnings per share:		
'A' shares	86.66	70.56
'B' shares	17.35	14.16
	100%	100%
	HK\$	HK\$

Earnings per share are calculated by reference to the profit before extraordinary items in each period and the weighted average number of shares in issue in those periods.

Interim dividends The directors of Swire Pacific Limited have today declared interim dividends for 1988 of 23.0¢ per 'A' share and 4.8¢ per 'B' share.

Prospects Operating conditions for Cathay Pacific Airways remain stable and in the absence of any significant adverse changes another good year is in prospect. Hong Kong Aircraft Engineering Company should also perform well. The property division can expect a satisfactory outcome to the year. Trading division's results are forecast to be higher than in 1987, and our performance in the shipping division will remain strong, although difficulties in certain areas of the division still persist. Offshore services activities will remain quiet. Prospects for the Group overall for the full-year 1988 are good. I expect that the final dividends to be recommended will be at least double the interim dividends.

D.G. Gledhill Chairman

the sale

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## OVERSEAS NEWS

## Tokyo resists pressure to increase interest rates

By Stefan Wagstyl in Tokyo

PRESSURE mounted yesterday on the Bank of Japan to follow other central banks in raising official interest rates. But the bank refused to budge, despite a sharp fall in the yen as well as a surge in money market interest rates which caused one of the Tokyo stock markets biggest falls this year.

Nevertheless, some private economists said the central bank might not be able to hold out much longer in the face of the increases in US interest rates, which have helped to push the US dollar to its highest level against the Japanese yen for nearly a year.

"It's not a question of if but when," said Mr Marshall Gitterman, a bond market analyst at UBS Phillip & Drew. Mr Susumu Takeomi, senior financial economist at the Industrial Bank of Japan, was more circumspect. "We have some more time before the decision has to be taken. But the probability of an increase in the official discount rate is higher than it was a week ago."

The immediate cause of concern yesterday was a surge in the dollar, which closed in Tokyo at Y136.7, a sharp Y1.73 higher. As a result yields in the money and bond markets, which have been climbing steadily, rose another notch. The Nikkei index of long bond yields finished 0.06 per cent up at 5.55 per cent.

Attention focused on the widening gap between the bill discount rate - the market-responsive rate at which the Bank of Japan operates in the inter-bank market - and the official discount rate - which

determines the cost of commercial bank prime borrowing rates.

The bill discount rate rose - to 4.25 per cent in the case of one-month bills - while the discount rate stayed put at 2.5 per cent.

Some economists argued that the central bank no longer has any choice about raising the discount rate, or else commercial banks' borrowing and lending rates will be squeezed. But

Japan may be holding back for fear that intervention would provoke a dangerously quick fall in the dollar

others said the central bank still had room for manoeuvre in Japan's complex web of regulated, half-regulated and unregulated money markets.

The Bank of Japan's official view is that its priority is to keep borrowing costs in Japan low, to maintain the rapid pace of economic expansion, which benefits other countries by sucking in imports. Moreover, the bank fears that a rise in Japanese rates could easily spark a round of worldwide interest rate increases.

The danger is that a continued fall in the yen might push up import costs and cause inflation. Also, a low yen would boost Japanese exports just when the country is trying to cut its trade deficit.

However, raising interest rates is not the only tool at the

bank's disposal. It could join the US Federal Reserve and the Bundesbank in selling dollars in the foreign exchange markets. With reserves of \$30bn at the end of August, the Bank of Japan is not short of resources.

On Tuesday and yesterday it gave a strong signal that it might intervene by telephoning foreign exchange dealers to ask for price quotations, but did not make any sales. Moreover, Mr Kichi Miyazawa, the Finance Minister, went out of his way to dismiss the idea that Japan might intervene, saying exchange rate moves should be left to market forces.

The apparent difference in policy between Japan on the one hand and the US and West Germany on the other has been seen as a split between the industrial powers. But some traders believe Japan might be holding back for fear intervention would provoke a dangerously quick fall in the US currency. This is reinforced by the fact that it is widely thought in Tokyo that the dollar's strength is temporary - bad US trade figures at the end of the year could send it back to the Y125 level.

Whatever the reason, the Bank of Japan is sitting tight. Mr Teizo Taya, senior economist at Daiwa Research Institute, an affiliate of Daiwa Securities, said yesterday the central bank would probably intervene at Y137-Y138. It would only raise the discount rate if intervention failed and the dollar rose to Y140, and if Japanese wholesale prices started rising. For the moment they are still falling, for all the fears of inflation.



Tan Salleh: top judge

**Arafat put under pressure from all sides**

Andrew Gowers in Geneva and Tony Walker in Cairo on options for the PLO chief

**M**ER YASSIR Arafat, Chairman of the Palestine Liberation Organisation, has embarked on a flurry of diplomatic consultations in an effort to muster support for plans to form a provisional Palestinian government and to declare an independent state in the Occupied Territories.

However, Mr Arafat faces significant obstacles in his efforts to fashion a political programme for the PLO, and there is considerable scepticism in both Western and Arab circles over his organisation's ability to meet the challenge it is now facing.

Mr Arafat plans, in the next several weeks, a hectic round of meetings and speeches to give an impression of "movement and visibility", as one Western official put it. The PLO leader is due next week to address a gathering in Cyprus of foreign ministers of non-aligned states, and in the middle of September he is scheduled to go to Strasbourg for a speech to the European Parliament.

PLO officials say Mr Arafat may address the UN General Assembly, which opens in New York this month, but UN officials are not certain he would be given such a forum.

The PLO chief, who met Mr Javier Perez de Cuellar, the UN Secretary General, at the weekend, was described by an official familiar with those talks as being "in a sweat" over the way ahead for the PLO: it has rarely been faced with such a delicate and difficult task.

King Hussein of Jordan's announcement on July 31 that he was relinquishing legal and administrative responsibilities for the West Bank and Gaza Strip to the PLO as the sole legitimate representative of the Palestinians has presented Mr Arafat with a huge challenge, the dimensions of which are now becoming apparent.

Among various options

being considered by the PLO is to ask the UN to revive the 1947 partition plan which led to the establishment of the State of Israel. The Arabs rejected the partition, which envisaged Arab and Jewish states alongside each other and a "Special International Regime" for Jerusalem.

Another strand in PLO thinking is to ask that UN resolution 243 of 1967 be redefined to include specific reference to Palestinian rights to self-determination. The PLO has always objected to the resolution because it does not address Palestinian claims to statehood, treating the problem as merely one of refugees.

Western states and moderate Arab states have long urged the PLO to endorse resolution 243 which would imply acceptance of Israel. The resolution calls on Israel to withdraw to pre-1967 war boundaries.

The PLO chairman needs to

forge a strong consensus behind a new political programme that would attract widespread international support. This would require unanimous acceptance of Israel's right to exist behind secure pre-1967 war boundaries.

Observers in Middle East capitals recall his difficulties reunifying dissident PLO factions with his own Fatah mainstream group at a meeting in Algiers last year of the Palestine National Council (PNC) - the Palestinian parliament-in-exile.

One of the conditions for the two largest PLO splinter groups - the Popular Front for the Liberation of Palestine (PFLP) and the Democratic Front for the Liberation of Palestine (DFLP) - to reuniting with Fatah was Mr Arafat's agreement to renounce an accord with King Hussein in February, 1985 which implied acceptance of Israel.

A indication of disagreement within the PLO over the course to follow is the fact a meeting of the PNC, which was to be held in Algiers this month, has now been put off until late October, and may slip further.

PLO sources say that while there is strong support in the organisation for a provisional government, representatives of factions on the left of the organisation are not persuaded that now is the time to embrace a two-state solution (acceptance of Israel alongside

ment of Tan Sri Yeop as tribunal chairman, the Malaysian Bar Council raised strong objections. It pointed out he had discredited himself after refusing to do so earlier.

Malaysian lawyers say the disqualification of Tan Sri Yeop Sami could have a significant bearing on the final outcome of proceedings.

When it was announced last month that Sultan Mahmud Iskandar, the Malaysian king, had consented to the appointment

immediately challenged Tan Sri Yeop's appointment. The proceedings were adjourned, and Tan Sri Yeop decided to step down yesterday, to make way for Edgar Joseph, a high court judge. Lawyers for the five suspended judges said they had no objection to his appointment.

The tribunal's proceedings will resume today. If in doubt the public is found guilty, the five suspended judges are likely to be sacked.

## N Korean debt plan unlikely to go ahead

By Stephen Fidler, Euromarkets Correspondent

A CONTROVERSIAL proposal envisaging the eventual waiving of 70 per cent of the commercial bank debt owed by North Korea's foreign trade bank is unlikely to go ahead, following strong opposition from most lending banks.

Morgan Grenfell, the UK merchant bank which negotiated the deal and leader of one of two syndicates of international bank lenders to the country, has said it can no longer recommend that other banks support the proposal.

This is largely because of the fear that banks which went ahead with the deal would risk becoming embroiled in a legal battle with dissenting banks led by Australian and New Zealand Banking Group, which heads the other main lending syndicate.

ANZ has been joined by Royal Bank of Canada and Credit Commercial de France in a "co-ordinating committee" to lead the roughly 70 per cent of banks which opposed the Morgan Grenfell proposal. However, no response has so

## Mandela moved to clinic

By Jim Jones  
in Johannesburg

MR NELSON Mandela, the black South African nationalist leader, has been discharged from hospital and transferred to a clinic to convalesce, raising expectations that the Botha Government is planning to release him soon.

However, Mr Ismael Ayob, Mr Mandela's attorney, says he does not believe transfer to the Constantiaberg clinic in Cape Town represents "anything significant".

Mr Mandela, who has been imprisoned for 26 years, has been having treatment for tuberculosis at Cape Town's Tygerberg hospital for three weeks. After his discharge late on Wednesday evening, hospital officials said he no longer needed hospital treatment but did need aftercare.

Though he has been transferred to the privately-owned clinic, Mr Mandela remains a prisoner. None the less, the fact that he has not been returned directly to Pollsmoor prison is seen here as indicating the Government intends releasing him in stages.

The Government is eager to free Mr Mandela, fearing black revolution should the 70-year-old black leader die in prison. However, the decision has left President Botha, who is in a dilemma of his own making over Mr Mandela's refusal of conditional release and his refusal to renounce violence.

PAKISTAN is seeking to reassure the international financial community that it will still implement promised cuts in the budget deficit as part of a new borrowing package from the IMF.

But both the death of President Zia ul-Haq, and concessions that already had been made to business over new taxation, have inevitably raised doubts as to whether the big reduction in deficit financing promised in the budget can be achieved.

The budget presented two months ago by Dr Mahbub ul-Haq, the Finance Minister, foreshadowed a cut in the budget deficit from 8.6 per cent of GDP to 5.4 per cent. This was to be achieved by Rs20.3bn (\$668m) of savings including a Rs13.2bn rise in taxation. These stringent measures were brought in against a background of creeping bankruptcy in the public finances with interest payments on government debt and defence absorbing almost 80 per cent of government expenditure.

The World Bank expressed its approval by releasing an agricultural sector loan for \$200m. The Asian Development Bank is expected to go along with a loan for a further \$200m and the IMF with a stand-by credit for \$400m. But in Islamabad this month to negotiate a further \$500m structural adjustment fund loan.

Dr Mahbub ul-Haq plays down the concessionary loan as being relevant to the protests of the business community at the sharp increase in taxation. He says the net concessions amount to only \$50m. He also says that the new President, Ghulam Ishaq Khan, has emphasised that he wants continuity in budget policy and has cautioned against making further tax concessions.

President Ghulam Ishaq is a former Finance Minister himself, but one whose known personal differences with Dr Mahbub raised questions about the political future of the Finance Minister.

The President's expression of support for Dr Mahbub does not remove all uncertainty over the budget. This is because Parliament was dissolved when the budget was prepared, and it will thus still need approval by the new assembly due to be elected in November.

## Pakistan pledges to enforce budget cuts

By David Housego,  
recently in Islamabad

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## Egypt and IMF resume talks

By Tony Walker in Cairo

EGYPT and the International Monetary Fund are due today to resume difficult negotiations on a new economic reform programme amid signs of increasing pressures on the Egyptian economy.

Worries about rising prices and foreign exchange shortages are certain to cast a shadow over this latest round of talks in a stuttering process that has been going on for most of the year.

Egypt is under pressure to conclude a new agreement with the IMF to enable it to return to the Paris Club for a second round of rescheduling of its mountain of government and government-guaranteed debt. Egypt and its mainly

Western creditors agreed in May 1987 to reschedule some \$8bn of debt. The standard 10-year rescheduling covered arrears plus payments falling due between January 1987 and the end of June 1988.

The IMF, the World Bank and donor countries such as the US have been pressuring Egypt to hasten reforms of its debt-burdened economy. Egypt is being asked to increase energy prices further, and raise interest rates to encourage savings and restrain the budget deficit which last financial year reached about 19 per cent of gross domestic product.

A senior Egyptian official said it was unlikely the talks beginning today would lead

quickly to agreement on a new programme. He said the meetings would be part of a "further round of consultations" on proposed reforms. The May 1987 IMF agreement collapsed late last year after Egypt failed to increase prices and reduce expenditure in line with undertakings it had given.

A drying up of government-backed and commercial credits available to Egypt is adding to pressures on the Egyptian Government to conclude a new agreement with the IMF to facilitate another round of rescheduling. However, fears of social unrest caused by IMF-inspired price increases constitute a large barrier to what is likely to happen.

The PLO chairman must be

## Jerusalem Post faces challenge

By Andrew Whitley  
in Jerusalem

AN UPSTART challenger to the venerable Jerusalem Post and its half-century near-monopoly of English-language journalism in this corner of the world hits the newsstands today. Not that many potential readers or newsagents know what they are getting yet, so low-key has been its launch.

A 32-page tabloid sporting colour on its front and back pages, The Nation claims to be the first deck-top computer-published newspaper in the world. "There is no other paper in the world like this," declares Mr Hesh Kestin, a former Forbes Magazine journalist, its editor and publisher.

For the first month it will appear as a weekly, with a projected circulation of 30,000-40,000, before going daily. But pessimists are predicting the newspaper's demise within three months.

"In the long run there is no room for two English-language newspapers," said Mr Ari Rabin, managing director of The Jerusalem Post. His own well-respected publication is kept in the black, only by its overseas edition and outside publishing.

Unlike the Labour-affiliated Post, The Nation has not yet been associated with any political party, rare here in a country where most publications serve as the mouthpiece for sectarian interests. As evidence, there will not even be an editorial.

## Bank of Scotland Visa Card Interest Rate Notice to Cardholders

Bank of Scotland announces an increase in the monthly rate of interest charged to Bank of Scotland Visa Cardholders from 1.75% to 2% (equivalent to an APR of 26.8% for purchases and, typically, 27.4% for cash advances).

Interest will be charged at the new rate and shown on cardholders' statements issued from 15th September 1988 for balances left outstanding from statements dated 15th August and after.

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Gary L. Perlin  
Senior Vice President-Finance and Treasurer  
300 Wisconsin Avenue, N.W., Washington, D.C. 20001

Linda K. Knight  
Vice President and Assistant Treasurer

This announcement appears as a matter of record only.

corporations, diplomats in Bangkok said. A group from the Defence Ministry joined the march behind a banner explaining who they were. And they issued a statement, similar to the earlier this week from the Foreign Ministry, calling for an end to

## UK NEWS

## British experts had checked ship's toxic cargo

By Richard Donkin

A UK Atomic Energy Authority team inspected the Government's reaction in turning away the Karin B waste ship in June, it emerged yesterday.

On Tuesday, Mrs Virginia Bottomley, the junior Environment Minister, said that one reason the ship was being refused permission to unload its cargo in Britain was that its composition was not known.

Yesterday Mr Ted Finney, the scientist who led the team of three from the Atomic Energy Research establishment at Harwell, said he had examined the composition of waste at the Nigerian port of Koko at the same time as consumers engaged by Friends of the Earth and a third team from the United States Environmental Protection Agency.

He had gone there after the Nigerian Government asked for British Government assistance to establish the contents of the cargo. His technical report had been submitted to the Overseas Development Administration.

## Non-union companies 'outperform the rest'

By Philip Bassett, Labour Editor

COMPANIES which do not recognise trade unions outperform unionised companies financially, especially those with closed shops, says a study.

The London School of Economics study indicates for the first time the impact of trade unions in Britain on wages, jobs, productivity and profits. It finds that in these areas unionisation is associated with poorer economic performance.

The study, by Professor David Metcalf, comes at a sensitive time for unions. Next week the movement seems certain to split when the Trades Union Congress expels the EETPU electricians' union.

The study's findings draw on academic surveys and include details on:

Profits: Non-union establishments are more likely to report

## Post union defers more action, calls for talks

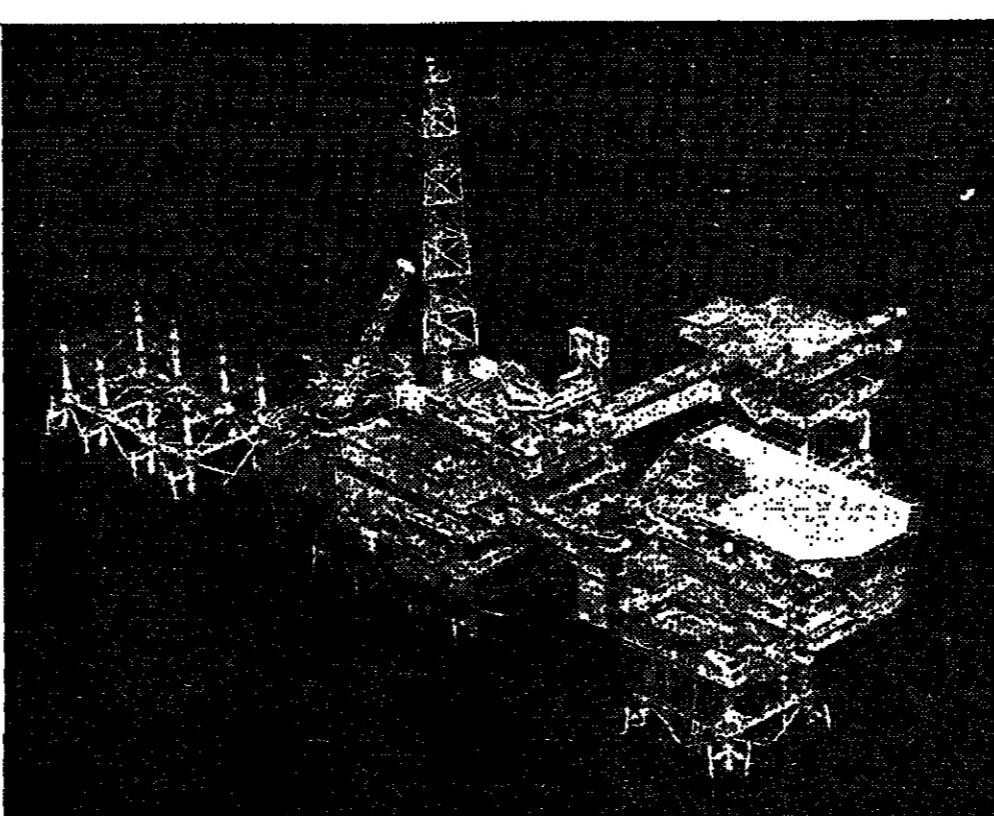
By Michael Smith, Labour Staff

POST workers' leaders last night postponed plans for further industrial action after appealing to the Post Office for talks aimed at resolving a dispute over bonus payments.

However, thousands of workers in several large cities across Britain had still not returned to work last night following Wednesday's strike, which was originally planned for 24 hours only. Most were protesting at the Post Office's use of casual workers to clear up the mail backlog.

The Dutch authorities said yesterday they had told the Italian ambassador to the Netherlands on Wednesday that the Karin B could not dock at a Dutch port. Britain, France, West Germany, Italy and Spain have already turned away the ship.

Italy had not formally asked permission for it to dock in the Netherlands.



MRS MARGARET THATCHER, the Prime Minister, yesterday inaugurated a gas terminal on the East coast of England, which will eventually handle some 20 per cent of Britain's gas requirements, or 2bn cubic feet a day. Steven Butler writes.

The Post Office said that Mr Tuffin's position did not appear to have changed. It was, however, seeking clarification from the union about the contents of the letter.

The union's strike committee yesterday decided on the next industrial action it will order, assuming that talks make no progress. Options include more 24-hour national strikes, overtime bans and selective strikes by areas or groups of workers. The union refused to say which of these it is planning.

Although the vast majority of the 140,000 staff who struck on Wednesday were back at work yesterday morning, workers in more than 15 towns and cities stayed out with full backing from the union's executive.

The national dispute is over the Post Office's introduction of pay supplements for new staff in areas where recruitment is difficult. Although it has offered to withdraw the scheme if it wants to replace it with a similar scheme which would also incorporate the regional pay variations to which the union is objecting.

because of poor reservoir performance in several cases.

The complex is probably one of the safest offshore production facilities. Five satellite platforms are unmailed, while at the gas gathering station, separate platforms have been constructed for accommodation, production and metering, and wellhead equipment.

Compression facilities are to be added to another platform by 1990, as reservoir pressure declines.

The multiple platform structures at the gas gathering station were made economically feasible by the relatively shallow water, at 21 metres. In deeper water, a single structure would likely have to support all facilities.

Deliveries to British Gas are contracted to begin on October 1.

## Former GM truck operation to re-enter British market

By John Griffiths

AWD, formerly the General Motors-owned Bedford truck operations based at Dunstable, is re-entering the mainstream UK truck market from today.

A 47-strong UK dealer network is already in place and one will also be set up on the Continent next year, Mr David J.B. Brown, AWD's chairman, said yesterday.

Mr Brown, who bought the Bedford truck operations from GM at the start of last year for a reputed £20m, said yesterday

that part of the 67-acre Dunstable site was to be sold for an estimated £20m. This would also save the company a further £4m in overheads.

The sales proceeds are to be ploughed back into the business with a £20m investment programme.

Despite the property sale - which included some 900,000 sq ft of Bedford's 2.6m sq ft plant - AWD is retaining the capacity to build 20,000 trucks

a year on a single shift.

"We might not need it now," said Mr Ron Hancock, the former Leyland Vehicles chairman who is now AWD's managing director, "but the day could come."

About 1,000 of this year's AWD production is to be of civilian trucks in the 6.5-17 tonnes range and are launched today as 'TL' models - the same 'Maztagon' formerly used by Bedford itself.

An extraordinary profit of £25.8m was derived from the

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## Japanese groups in tendering list for rail workshops

By Nick Garnett

JAPANESE GROUPS, believed to be Mitsubishi and Kawasaki, which include train manufacture among their operations, have shown an interest in purchasing British Rail Engineering (Brel) from the Government.

The arrangement would involve the management and employee consortium holding at least 51 per cent of the business with ABB and Trafalgar owning equal minority stakes.

The Mitsubishi/Kawasaki involvement provides further evidence of the desire of Japanese groups to obtain a production foothold in the fragmented train making industry in Europe. The industry boasts at least 16 mainstream locomotive makers and already appears to be on the verge of an ownership reshuffle.

Mitsubishi, which is bidding for two contracts for locomotives and high speed trains in Spain, has offered to purchase CAF, a Spanish rail equipment maker.

## Cadbury Schweppes advances by 28%

By Lisa Wood

CADBURY Schweppes, the confectionery and soft drinks group, yesterday announced pre-tax profits of £21.7m for the half year, an increase of 28.5 per cent on the same period last year.

The result was at the top end of analysts' estimates for the six months to June 18 and several upgraded their forecasts for the full year to between £21.5m and £22.0m.

Sir Adrian Cadbury, chairman of Cadbury Schweppes, in which General Cinema, the group holds an 18.3 per cent stake, said he had confidence in the outcome for the year.

Earnings per share, at 8.97p showed a 29.8 per cent rise on last year but this included a one-off change in accounting for Advance Corporation tax with Cadbury stripping out an underlying rise of 18.4 per cent.

An interim dividend will be paid of 2.40p per share, up 14.3 per cent on last year's 2.10p.

An extraordinary profit of £25.8m was derived from the

Lex, Page 16

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is all too often held on someone else's computer system.

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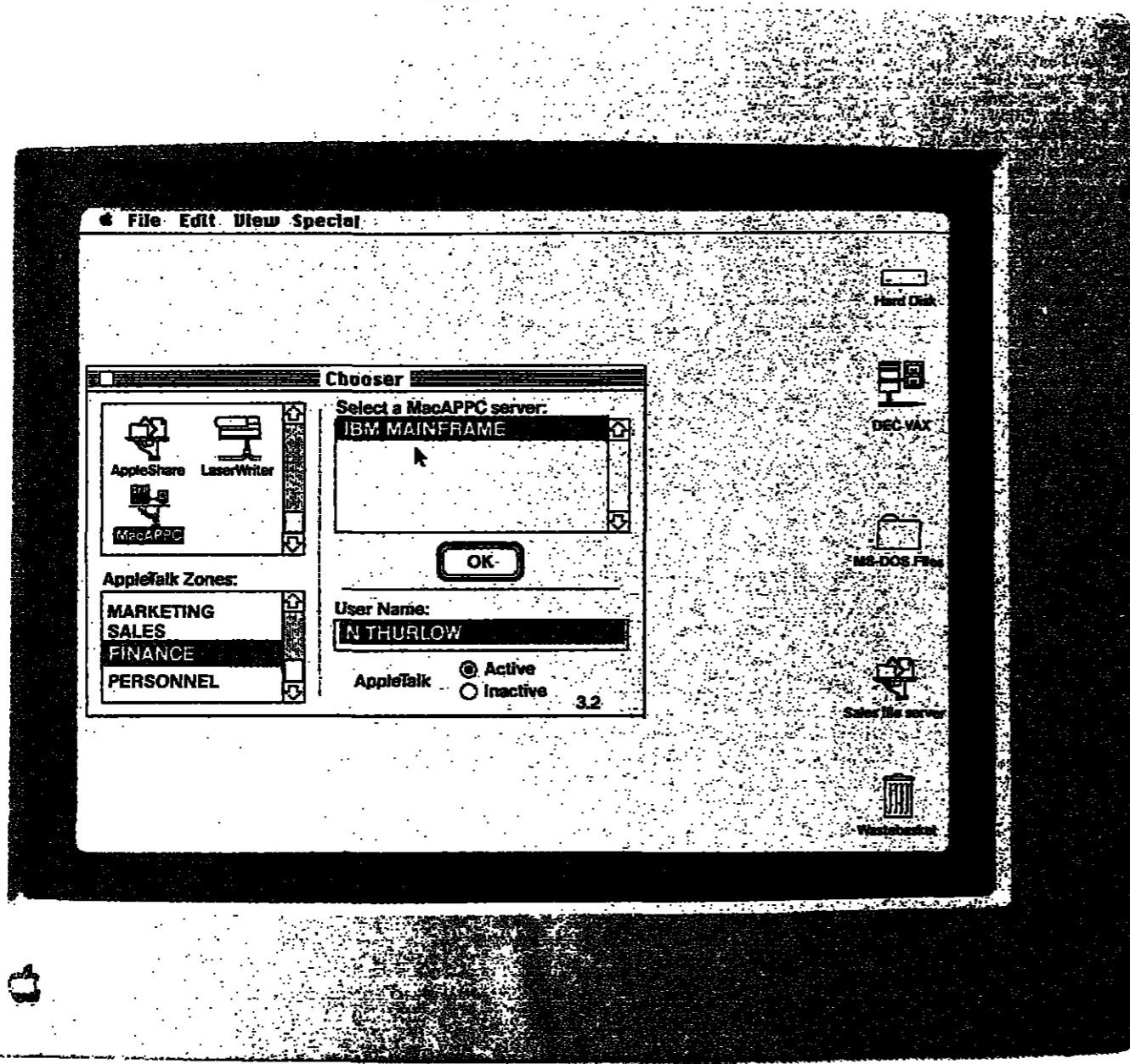
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all understand. Instead of the mumbo-jumbo of conventional personal computers, it uses easily understood words and symbols such as files, folders and menus which, with the help of a mouse, speeds and simplifies operating. That's the bright side of the coin.

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signature,' voice verification, fingerprinting, signature comparison and keystroke dynamics (typing patterns).

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Yet regrettably they are employed in relatively few companies. That in itself gives just cause for concern.

But consider this: Computer fraud is just the tip of a £5 billion fraud iceberg.

It is a fact that the majority of frauds are committed by disgruntled employees. That 75% of all frauds are for sums no more than £25,000. And that most frauds are discovered by accident or by tip-offs.

Unfortunately it is also true that many companies seem to have adopted a 'head in the sand' attitude to the whole problem.

They believe that their security is quite sufficient already. And that it is hardly management's responsibility to act as their employees' conscience.

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## Air transport system 'faces risk of choking'

By Lynton McLain

**CONGESTION AT** airports in Europe, North America and Australasia which handled half of all passengers would mean the imposition of restrictions on aircraft numbers by the end of the century.

This would constrain the development of air transport over the long term, Mr Stuart Iddles, senior vice-president (commercial) of Airbus Industrie, said in London yesterday.

He told a Financial Times conference on commercial aviation that airlines faced problems and restrictions that could "easily choke the air transport system long before the end of the century."

The aviation business was "extremely marginal," he said.

"The 172 members of the International Air Transport Association rarely make enough profit to buy more than one Boeing 747. Last year's combined net profit was unusually good,

they could have purchased half a dozen 747s with it."

He said the airframe and engine manufacturers fared even worse than the airlines. Six of the major manufacturers showed a net profit margin of 1.6 per cent last year between them. "Much of that profit came from government and military business."

Only the leasing companies were "riding high," with International Lease Finance Corporation making a 28.5 per cent profit margin last year.

Profit margins in airlines were tending to deteriorate further as increasing competition put pressure on market share and yields, just as huge investments were being made in new aircraft.

There were 7,000 jet aircraft in the world fleet last year. This exceeded the total airline industry profits in any single year. Every US flight suffers from an average delay of 15 minutes.

The problems were not confined to the US. In the first quarter this year, half of Lufthansa's passengers were delayed, through no fault of the airline.

Other problems for airline manufacturers included cash flow considerations. These were certain to limit new civil aircraft programmes on each side of the Atlantic to about one new project every seven to 10 years. Europe had launched five new major aircraft types in the past 15 years, as Europe caught up with ground lost to the US airline manufacturers. Boeing had launched three new programmes in the past 20 years.

Mr Iddles said a full range of airliner products was essential to help airline customers and

to long term success for the manufacturers.

Mr Reinder van Duinen, a member of the board of the Fokker aircraft company in the Netherlands, said the outlook for the next 11 years to the end of the century in commercial aviation was for "uncertainty and turbulence". Low profit margins would remain in the industry as a result of intensified competition.

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## Dublin set to win talks with King on violence

By Michael Cassell, Political Correspondent

**THE BRITISH** Government yesterday appeared ready to accept the request from Dublin for an early meeting of the Anglo-Irish conference to discuss the latest upsurge in violence in Northern Ireland.

Mr Charles Haughey, the Irish Prime Minister, called for the unscheduled meeting on Wednesday night and it is likely that Mr Tom King, the Northern Ireland Secretary, will agree to meet Irish ministers as early as next week.

The situation in the province, and in particular the shooting earlier this week of three IRA members in County Tyrone, is expected to be raised at a meeting today of the Irish cabinet.

Violence is mounting in Dublin after the latest shooting that Whitehall has opted for increased deployment of undercover troops among high-priced food which the CAP supports.

In other parts of the Community, such as Greece, where nearly 40 per cent (compared to the EC average of 18 per cent) of the weekly household bill goes on food, consumers are even less well organised.

Nevertheless, as the NCC

## Policy condemned as inefficient way of supporting farmers

By Bridget Bloom, Agricultural Correspondent

**BRITAIN'S** National Consumer Council yesterday billed its new report as "the most comprehensive, damning and controversial indictment of the European Community's Common Agricultural Policy ever produced by a consumer organisation".

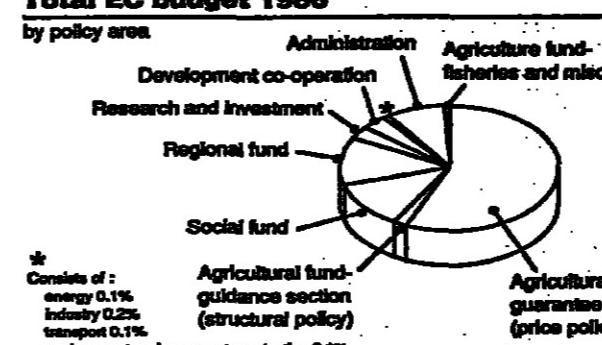
Putting the hyperbole aside – for there is little new in the criticism of the CAP which the Government-appointed consumer body has to offer – the NCC may well be right. One of the most notable features of the current debate on the reform of Europe's farm policy is the hitherto virtually non-existent role of the European consumer.

There are some obvious reasons for this. Consumers as a body are much less easy to organise than farmers, while particularly in the rich, northern and politically influential countries of the EC a relatively small proportion of the family budget is spent on the high-priced food which the CAP supports.

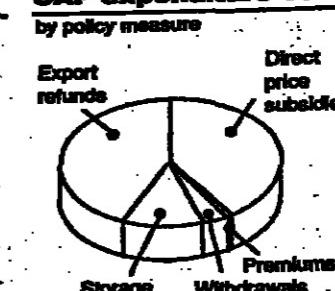
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Nevertheless, as the NCC

### Total EC budget 1986



### CAP expenditure 1986



the decision-making process on farm policy within member states

In that process, as it notes, farmers' organisations have a powerful role while consumers have at present virtually no role at all.

Ironically, perhaps, the most useful new contribution of the NCC to the continuing debate on agricultural reform is to provide, in considerable detail, evidence of the weakness of European consumer movements.

It is clear, the report says, that despite national variations "nearly all EC governments are under great pressure from the agriculture lobby which wields political power. In contrast to the effectiveness of the farming lobby, organised consumer representation appears weak and disparate."

Consumer organisations are not single-issue bodies, unlike farming unions. They have to cover a wide range of consumer issues... they have difficulty dealing with EC issues because of the costs, the administrative problems and their relative remoteness from Brussels.

*Consumers and the Common Agricultural Policy, National Consumer Council, HMSO £1.95*

report shows, while the major criticism of the CAP in the past few years has concentrated on its budgetary cost, its hidden costs are much larger. And these are mainly borne by the consumer.

The NCC is highly critical of the CAP for its effect on the consumer, as well as for being an inefficient way of supporting farmers and for diverting funds from other EC sectors.

Its judgment of the CAP's economic effects on consumers relies heavily on a number of existing studies undertaken in the UK, in Australia and by the OECD in recent years. It rightly enters caveats about

the conclusions all the studies, for example, judge the effects of the CAP against the completely free trade (or effectively no policy) alternative.

However, all the studies quoted by the NCC indicate the relative size of the problem. Compared to this year's budget of the CAP of Ecu 27bn (about £18bn), the consumer cost of the CAP to the Community of £10 in 1984 was estimated by a British study to be Ecu 42.5bn.

The Australian Bureau of Agricultural Economics has shown consumer costs, at £362 prices, ranging between Ecu 12.5bn in 1974-5 and Ecu 22.5bn

in 1978-79. The OECD, using a measure called the consumer subsidy equivalent, estimated that annual consumer costs for 1984-85 exceeded Ecu 50bn or £122 a year per man, woman and child in the Community of 10.

The NCC's answer to the CAP's inefficiencies is to call for radical reform. It would, for example, abolish one key aspect of the CAP, price support for the commodities farmers produce, and replace it with direct cash income aids. But it rightly says that no fundamental reform of the CAP is likely to be possible without an equally fundamental reform of

what parts of the business we want to be in, reassess our strengths and weaknesses, decide what market share we want and allocate the resources to get it.

Mr Friel, a blunt Ulsterman, speaks with some authority. He is partly responsible for probably the biggest recent success in Scottish tourism: getting the annual number of visitors to Glasgow up from 700,000 in 1983 to 2.5m last year. The opening of the Burrell art collection accounts for part of that and he claims credit for selecting and targeting markets and through his involvement with arts organisations, persuading the city's theatres and concert halls to stagger their holidays so that Glasgow now hums with entertainment throughout the summer.

Lord Sanderson says that there is "no case for a 'great report' on Scottish tourism – although Scotland will be involved in the review of tourism in Britain which Mr Norman Fowler, the Employment Secretary, announced in July. But he is firmly welding together the various government bodies which promote Scotland and fund tourism development. These include the Scottish Tourist Board, the Scottish Development Agency, the Highlands and Islands Development Board and the British Tourist Authority.

Between them, they spend about £25m on Scottish tourism. "The tactics have been fully covered in the past," says Lord Sanderson. "This is where we work out strategy."

This consists of a mixture of government pump-priming to attract private sector investment and trying to convince more Scots that they must try to give the visitors what they want. "The other day I tried to get a bar lunch in Oban" (the pretty ferry and fishing port on the west coast) "but the place I went to told me they didn't serve them after 1800pm. Now on a wet day in August that's just not good enough," said Lord Sanderson.

## Scots seek to play on traditional theme

James Buxton examines efforts to capitalise on the scenic land of tartan and whisky

**L**ORD Sanderson, the Scottish Office's Tourism Minister, bares his teeth in irritation when he contemplates the negative attitudes to new projects and the sometimes grudging service that afflict parts of Scotland's tourist industry.

"We can't afford to have a sales prevention officer attitude to tourism in Scotland," he snaps. "But in some areas it seems to go against the grain of the tourism industry to sell Scotland."

The Lord, a Conservative businessman who entered government last year, is trying to pull together what has often been a disparate government effort to develop tourism north of the English border.

The signs are that much of Scotland is having a good tourist season this year. The Glasgow Garden Festival for example, which started with two of the sunniest months Scotland has seen for years, is already within a hair's breadth of meeting its target of 3m visitors and has another month to run.

For the longer term, some big tourist development projects are being talked about – notably golf courses and hotels – and a number are proceeding. Yet many in the industry believe Scottish tourism is not fulfilling its potential.

The number of visitor bed-nights in Scotland, consistently running at about one tenth of the British total, has fluctuated over the past decade. Visitor spending, however, has risen by a third in the past two years and came close to £200m last year. Dr Gordon Adams, director of projects at the Scottish Tourist Board, says: "We aren't presenting our facilities as well as we might. We require more flair."

In the Highlands, tourism is held back by a shortage of attractions which give people something to do when it rains. Edinburgh has, at least until recently, been complacent about providing better facilities for its tourists. Bold projects to attract more visitors to

the splendours of Stirling Castle, or to persuade people to stop on the border at Gretna Green, encounter some enthusiasm, but also sour, critical letters to the newspapers.

It is particularly important that Scotland should make the most of tourism – which already employs 135,000 people, 7 per cent of the labour force – because it could offer a product which, like Scotch whisky or Scottish knitwear, cannot be obtained elsewhere. "Scotland has an extremely strong market image, especially abroad," says Mr John Heeley of the Scottish Hotel School at Strathclyde University, "yet the performance is disappointing."

That image embraces a romantic history displayed by rugged castles and fine mansions, magnificient scenery, bracing golf courses and rushing salmon rivers, tweed, tartan and bagpipes, and cultural events such as the Edinburgh festival or Glasgow's Mayfest. "You can envisage Scotland as one big theme park," says Dr Adams.

But romantic figures like Bonnie Prince Charlie and Mary Queen of Scots, say Mr Heeley, are "done to death every castle has a room Mary Queen of Scots slept in." On the other hand too little is done to promote existing attractions better and create new ones. Local London, he points out, has superb scenery, wildlife and even a song about it, yet there is virtually nothing there to keep visitors for more than a few minutes and give them something to spend money on.

Dr Adams says that Scotland has been slow to promote its industrial heritage for tourism:

"It often seems to be too recent and politically too sensitive."

Mr Heeley points as an example to the factories and buildings at New Lanark, where the early 19th century industrialist Robert Owen made enlightened social provisions for his workers. "Until 10 years ago it was in danger of being razed to the ground and is only being developed on a

piecemeal basis.

Some things are changing. The Scottish Office, through the Historic Buildings and Monuments department, is spending £2m to improve Edinburgh Castle. But while other projects are in the pipeline for Edinburgh, critics believe more is needed.

A more ambitious scheme is planned for Stirling Castle, magnificently located on a rock atop a town full of interesting sights, but a site marred by a lack of shops and by the pressure of cars and buses making their way through the narrow streets. Leisure consultants L & R have devised an £8m scheme under which visitors will ascend to the castle and the town by funicular railways on conservation grounds – although L & R consider them essential to their investing in the project. The project raises the question of the degree to which Scotland wants to adapt its heritage.

L & R have also, at the request of the Scottish Development Agency and the Scottish Tourist Board, drawn up a scheme for Gretna Green, the village on the English border once famous for solemnising runaway marriages but now almost totally bypassed by visitors. They propose a tunnel of love and a visitor centre for last-minute purchases of Scottish specialties. Visitors might even be able to buy a Scottish passport and have it stamped. It has been denounced by a local councillor as "another Disneyoland."

Equally radically, they are proposing to take over managing the castle from Historic Monuments and Buildings and provide more imaginative displays and entertainment. Stirling's Labour Party council favours the scheme, but some residents oppose the funicular

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## Prescott camp claim lead in Labour poll

By Michael Cassell, Political Correspondent

**T**HIS propaganda battle in the contest for the deputy leadership of the opposition Labour Party was stepped up yesterday with renewed claims that Mr John Prescott could defeat Mr Roy Hattersley in next month's ballot.

The suggestion brought a swift retort from Mr Hattersley's supporters who claimed it was based on "fantasy" and who confidently predicted victory for Mr Neil Kinnock as party leader and for Mr Hattersley as his deputy.

The Prescott camp claim was backed by a computer projection of the election result. Mr Prescott's supporters are not predicting victory but they believe the result will be close and that the next few weeks will be decisive in determining the outcome.

Mr Dick Caborn, the MP for Sheffield Central and Mr Prescott's campaign manager, said yesterday that he was more confident of victory than at any stage since the contest began. He added: "The outcome is wide open. Our chances improve by the day."

Last month, supporters of Mr Hattersley, the party's deputy leader, claimed that their

## MANAGEMENT

## Employment

## Now for the shock treatment

Charles Leadbeater talks to the new head of Britain's Training Commission

**B**ritish businesses are about to get a shock. His name is Brian Wolfson, who yesterday took over as chairman of the Training Commission, the Government's job training agency.

As one would expect, Wolfson speaks with passionate commitment about the centrality of training, and skills, to the competitiveness of British industry.

It is the language of the growing and fashionable training industry. But it comes with a drive, clarity, and determination which promises to shake up the commission, employers and unions.

"Let us define the tasks, and get down to the job of really improving the way we train people, especially in employment," he says. As he enters the labyrinth of the commission's delicate tripartite consultative arrangements, governing a plethora of government schemes and initiatives, from youth training to management training and university education, it might seem a naive hope that it could be so straightforward.

But Wolfson's track record suggests he could make it happen.

Born in Liverpool, the son of parents who were equally active in business, he left school at 16 in 1955 to start work in the family engineering firm, after his father's death. He had to give up a place at university. "I tried to study as well as work and it was not possible. It was a choice, carry on working or do a law degree. I plumped for work."

At 26 he moved to Granada, the television company, after running two engineering businesses in the north-west. Two years later he was put in charge of the company's newly founded TV rental business, and at 32 he was joint managing director of the entire business.

Three years later he parted company with Granada to set up an international cement machinery business in co-operation with a West German company. Between 1970 and 1977 he was in south-east Asia building up the company.

He sold most of that business in 1983-84, retaining six of the cement machinery compa-

nies in far flung parts of the world, which he still manages from his office at the Wembley sports, conference and entertainment complex in north London.

In 1984-85 he brought together the consortium which now runs the Wembley complex and has helped to raise the throughput of customers by 5m a year.

He has "catholic interests, ranging from passionate support for Liverpool FC, to wildlife photography, art and archaeology.

His background has given him a clear view of what makes for a successful business. "My experience in all the countries I have worked in tells me that the things which mark out a successful company from an unsuccessful one, a successful country from an unsuccessful one, are the skills of the people and the way they are managed and led in business.

"It's not a matter of getting people qualified before they enter work, but keeping them qualified throughout their working lives. That is what we are bad at in this country." He speaks as someone with no formal post-school qualifications.

Wolfson's plan is to develop the commission as aggressively as he has developed his businesses. He will continue to work at Wembley, with the commission chairmanship as a part-time appointment. But finally he will give it as much time as it needs.

He sees two parts to the commission's future work. He regards even major programmes targeted at particular groups - like the long-term unemployed as almost one off, special ventures, which will eventually become obsolete.

Other programmes, like the pre-work Youth Training Scheme, will be permanent features of the labour market. He hopes to match the YTS with a similar programme for the elderly and retired.

"It would be great if we were the first country to have a comprehensive training system for retirees to return to work with new skills in new jobs. We will need it with the downturn in the number of young people coming into the labour market in the next decade," he says.

Beyond his main task is

to redirect the commission. It began life in 1973 as the Manpower Services Commission, and has been responsible for developing special employment measures to help the unemployed back into work. Now, Wolfson plans to launch a second front, with a concerted campaign to improve training for those in employment.

That is the real issue because in the long run all our attempts to bring down unemployment will depend on strengthening the economy, and that means raising the skills of those in employment. We have to get employers to take training more seriously

which simply do not have the resources to free people for training. It is those people we have to get to."

So the commission, with Wolfson's retail and marketing skills, plans to bring together, and to repackaging, training materials from a variety of sources, to make sure they are available in a wide variety of forms - distance learning packages, courses in colleges.

If, however, exhortation, and encouragement fail, "then we will have to consider a much wider range of options," he says. The implication is that if persuasion fails, it may take a short, sharp shock to raise company performance. The logic of his position is that it might take statutory action by government to improve employers' training provision.

His energy, clarity and directness will be a shot in the arm for the commission. But it will also be a shock for a body which still works with a cumbersome culture of corporatism inherited from the 1970s.

He admits that he had not realised how political the chairmanship would be, and seems unsuited to the engineering the delicate compromises and fudges required to reconcile the conflicting demands of government, unions, employers, voluntary bodies, local authorities, the unions, employers, and government.

The cause of Akai's difficulties was its dependence on exports, which were 80 per cent of sales when the US dollar started falling in 1985 and had previously been as high as 95 per cent.

This excessive reliance on overseas markets was deep-rooted. Founded in 1923, Akai made its name after the war as a specialist maker of tape recorders. It diversified into making a range of domestic audio equipment, including cassette tape machines, and later into video tape recorders.

But Akai was a market follower, not leader, and allowed others to reap high margins on innovative products.

Moreover, even in export markets, Akai did not establish itself as well as some of its rivals. It was big in Europe - but very small in the United States. It failed to take advantage of the surge in overseas growth of the Japanese consumer electronics industry in the 1970s. Its profits peaked (at Y3.1bn) as long ago as 1970.

Meanwhile, Akai neglected the home market. Ota says that Akai deliberately stuck to

the brink of collapse. Nevertheless, there are companies which are making heavy losses, including a handful which have been driven to the brink of collapse.

Akai Electric, a consumer electronics company, is one of the unfortunate few. Its accumulated losses since 1985, when the yen started its relentless rise against the US dollar, total Y14.4bn (US\$1m).

Akai would almost certainly have gone bankrupt if it had not belonged to the Mitsubishi group, the biggest of Japan's loosely-linked industrial combines.

The group rallied around Akai in a way which dramatically illustrates how these combines work. Mitsubishi Bank and Mitsubishi Electric, two of the largest Mitsubishi companies, provided Akai with new funds and new management.

But the price of Akai's salvation has been the virtual loss of its independence. Seven of its eight most senior executives, including the president Makoto Oka, now come from outside the company. Tsuneo Ota, one of Akai's managing directors who came from Mitsubishi Electric, says: "Without support from Mitsubishi group it would have been very difficult for Akai to be reconstructed."

He admits that he had not realised how political the chairmanship would be, and seems unsuited to the engineering the delicate compromises and fudges required to reconcile the conflicting demands of government, unions, employers, voluntary bodies, local authorities, the unions, employers, and government.

The cause of Akai's difficulties was its dependence on exports, which were 80 per cent of sales when the US dollar started falling in 1985 and had previously been as high as 95 per cent.

As a result, Akai never became a financial power house. When the yen began to rise in the mid-1980s, other exporters were able to increase sales at home. This was true not just of the industry leaders -

Mitsubishi Electric and Sony - but even second rank companies such as Pioneer Electronic. Akai lacked the necessary resources.

Akai managers were aware of the company's vulnerability. They tried to keep up with the competition by launching their first compact disk player in 1988, getting into the new market early. But the ground was cut away from under them by a sudden and sustained fall in the price of video recorders, which accounted for 40 per cent of sales.

The company reacted by launching a big new sales drive in the US in 1985. The timing could not have been worse - the campaign coincided with the beginning of the

## Akai: avoiding the off-button

Stefan Wagstyl on Mitsubishi's rescue of a Japanese near-bankruptcy



Akai has tended to follow, not lead, with products

the export market because

margins were higher.

dollar's 50 per cent fall in value

against the yen in the year to November 1985, Akai chalked up record losses - Y7bn.

Faced with an increasingly untenable situation, Akai's management asked Mitsubishi Bank for help. Akai was by no means a core member of the Mitsubishi combine; the chief stake was through a 7.2 per cent

share held by Mitsubishi Bank, Akai's main bank. Mitsubishi Electric held just 2.5 per cent.

In Japan, these holdings are much more important than they seem - combined are expected to support even their peripheral members. But they are entitled to extract a price.

At a series of meetings, senior staff at Mitsubishi Bank and Mitsubishi Electric - sometimes with Akai executives present and sometimes not - put together a rescue package. In 1988, Okada arrived from Mitsubishi Electric to become president followed by about 20 other senior staff, drawn from his company and from the bank.

Mitsubishi Electric injected Y1.25bn into Akai and became the company's largest shareholder with a 7.7 per cent stake. Mitsubishi Bank meanwhile extended new loans to keep Akai afloat.

The details of Akai's survival strategy were subsequently hammered out at talks between Akai, Mitsubishi Electric and Mitsubishi Bank. It is a measure of Akai's loss of independence that these discussions still go on, two years later, at various levels in senior and middle management. In particular, Mitsubishi Electric has secured great influence over the whole range of Akai's operations - from product development and engineering, to production and marketing.

The first priority for the new management was to reduce costs. The overseas sales network was cut by closing offices in four countries - including the US and Canada - where Mitsubishi Electric has become the sales agent.

Akai closed its main Tokyo factory and surrendered control of its remaining Japanese production plant in nearby Saitama to Mitsubishi Electric and Mitsubishi Bank. The payroll was cut by 1,000 people to 1,200.

Akai now plans to reduce its dependence on high-cost Japanese production and increase purchases of products and components from low-cost countries in South East Asia.

Cost-cutting resulted in a sharp reduction in losses from Y1.1bn in 1985, to Y2.2m in the year to last November. A small loss is expected for 1988 and a break-even result next year.

Meanwhile, the new management is trying to revitalise sales, which have declined steadily in yen terms for most of the last five years to Y60bn in 1987. It is expanding in 1988 to make electronic musical instruments and last year ventured into the medical equipment market with a compact electrocardiogram.

But the biggest change has been a joint attack with Mitsubishi Electric on the domestic audio market. The two companies last year launched a new brand name - "A&D". Akai executives talk proudly about their new brand. They hope it will help boost domestic sales to 30 per cent of the group total by next year.

But nothing symbolises the decline of Akai better than the fact that the company did not use its own name in its first real assault on the domestic market. The name which hangs on a huge banner on the group's 10-storey headquarters building is not Akai but A&D.

## TECHNOLOGY



## Legal weapon brought to the defence of software

By Geoffrey Charlish

NEW YORK stockbrokers PaineWebber, in a study of the US software industry, concludes that legal action is about to become a "significant weapon" in software (and hardware) vendors' battles to protect their designs - and profits - from what they regard as parasitic appropriation by others.

The law on the subject is seen by US lawyers as "messy", says Robert Therrien, a PaineWebber analyst; so the number of lawsuits can be expected to increase.

IBM has already brought actions over personal computer hardware and Therrien thinks it will now turn its attention to software.

This could mean that companies with something worthwhile to add to an IBM product will pay a modest fee, while those which are copying the products and then pricing them aggressively "will find their positions expensive and untenable."

PaineWebber can be contacted in the US on (212) 713 4921.

## Security gates that let the traffic roll

ACCESS by vehicles to private commercial sites, military establishments or housing estates can be controlled with equipment available in the UK from Eureka Systems, of Slough.

The system allows cars driven by staff or residents to pass through security gates without stopping or carrying out any special action.

A small identity box, containing a short-range radio transponder, is bolted out of sight under the car. When interrogated by an aerial buried in the road, the transponder emits an identifying code which is sent to a computer. If the code is accepted, the gates automatically open and close, allowing only the identified car through.

The computer can also be instructed to bar certain vehicles, for example, if it were known that the car had been stolen.

Eureka Systems can be contacted on 0763 37722.

## Taking the heat out of a toxic mountain

By Robert Gibbons

**S**CIENTISTS at Canada's National Research Council have developed a process capable of extinguishing a growing stock of dangerous chemicals.

The manufacture of polychlorinated biphenyls (PCBs), an coolant used in oil in electric transformers, was banned in North America in 1978. But bringing in replacements containing a different type of coolant is taking many years.

Waste oil containing PCBs has been accumulating at storage sites across Canada, in old transformers and in barrels. The current inventory is estimated at about 400 kg.

The danger is that the stuff will catch fire, as happened last week at a warehouse containing old transformer oil. A dense cloud of smoke was sent over a suburb of Montreal and about 3,000 people were evacuated from their homes. They still had not been allowed back on Wednesday of this week, eight days after the fire broke out.

The principal hazard is that because this sort of fire involves comparatively low temperatures, two highly toxic chlorine derivatives, dioxins and furans, are released and deposited in the soil.

To deal with the piles of waste containing PCBs, scientists have patented a neutralisation process. They have asked Canadian companies to apply for licences to use the technology.

The process involves adding a chemical substance to the PCBs. The mixture is heated to below 100 deg C for several hours and the chlorines are removed by neutralisation.

What remains can be safely burned at relatively low temperatures, NRC scientists say.

They claim the process is more energy and cost efficient than the two methods now in use in North America: treating low level PCBs with metallic sodium and incineration at very high temperatures for heavily contaminated oil.

Canada's only PCB destruction unit is an incinerator in Alberta, which will not take PCBs from other provinces. The Ontario government is planning to bring in a mobile treatment unit from the US to begin a clean-up.

The Australia Telescope: a 22 m diameter antenna near Coonabarabran, a 26 m one near Parkes and five more near Narrabri, in New South Wales

## 'Big Science' scans a galaxy of potential

Chris Sherwell describes the scale of achievement that Australia's new telescope represents

**I**n principle, radio-astronomy sounds simple. You sit on Earth, point your telescope (in this case an antenna) at the stars and wait while electronic gadgetry collects radio waves radiating downwards.

In practice, it is far more complex - and far more exciting - as a visit to the new Australia Telescope, located in the cordon country Outback of New South Wales, readily demonstrates.

This magnificent facility, the first radio telescope of its type to be built anywhere in a decade, has been six years in the making and opens today. Costing A\$50m (US\$35m), it is one of the most important Australian projects and the timing is fitting: when Captain James Cook paved the way for Australia's colonisation, by discovering its east coast, he had just been to Tahiti in the South Pacific to witness the transit of Venus across the face of the sun.

As with Cook, the motivation is to advance man's scientific knowledge of the universe. Most obviously, the telescope will map the heavens of the southern hemisphere, which are only about a tenth as well explored as the northern ones because most radio-telescopes are in the north.

But it will also break new ground through the use of the most modern equipment. Happily for the politicians and public funding the project, there will be technological spin-offs which promise high commercial returns.

For radio-astronomers, the most important feature of the new facility is that it is a "synthesis" telescope, spread across three sites.

The most spectacular lies outside Narrabri, 400 km north-west of Sydney. Standing across a plain are six antennae, each 22 m in diameter. Five move along a 3 km rail track, the sixth is anchored a further 3 km away. All lie east-west and the track

forms a straight line in space - it is flat to within a few millimetres after allowing for the curvature of the Earth.

Further south, at Coonabarabran, is another 22 m newly built antenna. The third is the updated and modernised 26 m antenna at Parkes, 400 km west of Sydney. Completed in 1961, it kept Australia at the forefront of radio-astronomy.

The six antennae of the Australia Telescope involve studying the centre of our own Milky Way galaxy, 30,000 light years away. In the northern hemisphere, it is only five degrees above the horizon. In the words of the Telescope's director Ron Ekers, the "is the least well understood and most exciting part." In particular, it has an unidentified energy source, perhaps a black hole, powering a strong radio source called Sagittarius A, causing chaos in surrounding clouds of molecules.

Then there is the formation of stars in the spiral arms of the Milky Way, which are also observable from the southern hemisphere. Clouds of dust and gas hide this view at optical wavelengths, but copious amounts of radio energy are emitted which the new telescope will detect.

Another target is the nearest galaxy, the Large Magellanic Cloud, which is 170,000 light years away. It and its smaller companion, which were first observed by the explorer Magellan

## ARTS

## Arts Week

F | S | Su | M | Tu | W | Th  
2 | 3 | 4 | 5 | 6 | 7 | 8

## OPERA

**London**  
Royal Opera, Covent Garden. No opera performances until 12 September.  
English National Opera, Coliseum. The season opens with revivals of two of the less successful ENO operas. *Pelléas et Mélisande*, David Pountney's ugly, coarse-grained modern-dress Carmen sports at least a highly promising cast, including Jean Rigby, Arthur Davies, Sergey Leiferkus, and Susan Bullock. The rarely staged wartime *Die tote Stadt*, Jonathan Miller's production by Jonathen Cairns in the title role, Edmund Barham, and Malcolm Donnelly.  
Barbican Hall. *Puccini's Manzencio Dance Company* (Mon-Thur, Sat). (588 0031) Ends Sept. 11.

**Deutsche Oper**  
Deutsche Oper, Odeonsplatz, specially composed for the Berlin Opera by Helmut Rihm will be directed by Christof Prick. Linh in Götterdämmerung's ugly, coarse-grained modern-dress Carmen sports at least a highly promising cast, including Jean Rigby, Arthur Davies, Sergey Leiferkus, and Susan Bullock. The rarely staged wartime *Die tote Stadt*, Jonathan Miller's production by Jonathen Cairns in the title role, Edmund Barham, and Malcolm Donnelly.  
Barbican Hall. *Puccini's Manzencio Dance Company* (Mon-Thur, Sat). (588 0031) Ends Sept. 11.

**Vienna**  
State Opera. Cavalleria Rusticana, conductor, Adam Fischer. With Margareta Illova, Rohangzi Yachimi, Peter Dvorsky, Silvana Carroll (Fri, Sun, Wed). Lucia di Lammermoor, conducted by Marcella Panni, with Edita Gruberova, Waltraud Winsauer, Paulini, Francisco Arana, Richard Buttrill. (Sat, Thurs) La Bohème, conductor, Hartmut Haenchen (Mon, Fri, Sun, Wed). Premiere of Ron Bumal's "bullet event" Milén Cadre danced by the Cloud Chamber company and directed by the creator, with music by Jose-Luis Greco (Wed). (255 455). Stadtschlossburg, The Hofstaat Opera Company in Karl-Maria Koller's *Cospiane* directed by Hans Fretter (Tue to Thur). (24 23 11).

**New York**  
New York City Opera (State Theatre, Lincoln Center). The week features Victor Herbert's Haughty Marietta in a new production by Theodore Papas with sets by Oliver Smith. (496 0600).

**Tokyo**  
Teatro alla Scala, Milan. I Capuleti e i Montecchi, conducted by Riccardo Muti, directed by Ettore Longo. *Verdi's Aida*, Balto Dolce, Zeta as Romeo and Lella Cubieri or Lucia Aliberti as Giulietta. Tokyo Bunka Kaikan (Mon, Thur). Nabucco, conducted by

Riccardo Muti, directed by Franco Zeffirelli, with Renato Bruson in the title role. NHK Hall (Wed 725 800).

**China** Kun Opera Company: Chang Sheng Dian (The Palace of Eternal Youth). Kun Opera is the oldest surviving form of theatre in China and the root of all other theatrical arts. The play describes a piece written in 1688 and describing the love between an emperor and a lady of his court. National Theatre. (580 0031) Ends September 11.

**MUSIC**  
**London**  
Amsterdam Concertgebouw Orchestra, conducted by Riccardo Chailly with Bach Luigi (piano). Mozart and Bruckner. Royal Albert Hall (Fri) (588 8212). Amsterdam Concertgebouw Orchestra, conducted by Riccardo Chailly with Lynn Harrell (cello), Vassily Stepanovitch Tchaikovsky, Royal Albert Hall (Sat) (588 8212). BBC Welsh Symphony Orchestra, conducted by Andrew Davis with Georges Cziffra (piano). Schumann, Mahler. Royal Albert Hall (Wed) (588 8212).

BBC Symphony Orchestra, conducted by James Loughran with Howard Shelley (piano). Berlioz, William Mathias, Elgar. Royal Albert Hall (Tue) (588 8212).

BBC Welsh Symphony Orchestra, conducted by Tadeaski Otaka with Hans Werner Henze. Royal Albert Hall (Sun) (588 8212).

Academy of St Martin-in-the-Fields, director Kenneth Sillito with Briony Shaw (violin). Handel, Bach, Elgar. Mozart. Royal Albert Hall (Thur) (588 8212).

**EXHIBITIONS**

**Paris**  
Carte Musées et Monuments, sold in museums and Metro stations, enables visitors to avoid queues at 60 museums and monuments, including the Louvre, Musée d'Orsay and Versailles Palace.

Centre Georges Pompidou. The Fifies, taking over Beaubourg for three months from the ground floor upwards. The post-war creative dynamism of the Fifties is represented by cars, coffee, music, cinema, literature, industrial creation and – on the fifth floor – by visual arts. The great figures of Matisse and Picasso open the exhibition with works in black and white; monochromes and Montauk close it. There are statues by Giacometti, drawings by Calder, and lyrical abstraction by Hockney and De Kooning. While contrasting the School of Paris with the School of New York, the exhibition equally draws attention to some of their parallel developments. (42 77 12 23). Closed Tuesdays.

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## ARTS

## CINEMA

*Logic and lunacy make happy bedfellows*

**C**an there be logic in a meaningless universe? Can intricate systems of cause-and-effect co-exist with complete pointlessness? Above all, can three women living in Suffolk drown their husbands and get away with it?

These momentous questions are dealt with in Peter Greenaway's *Drowning By Numbers*. Like his natural ancestor Lewis Carroll, who wrote mathematics text-books between *Alice* volumes, this young British director is a man in whom logic and lunacy are happy bedfellows. More than happy indeed: their orgasmic union has brought forth such handsome offspring as *The Falls*, *The Draughtsman's Contract* and *The Belly Of An Architect*.

British culture has long had a flair for domineering absurdism. It probably dates from the time that Sir Isaac Newton changed our notion of the universe after being hit on the head by an apple. In history - especially British history - great events form natural alliances with vanedale slaps.

In *Drowning By Numbers* three ladies all called Clotilde drown their husbands. First off the mark is Joan Plowright (in bath), soon followed by niece Juliet Stevenson (the sea) and grand-niece Joely Richardson (swimming pool). Will they get away with this triple viricide? It all depends on coroner Bernard Hill. This bearded Lothario

fancies all three ladies and may well hush things up in return for services rendered.

"Will you go to the police if I don't cooperate?" gurgles La Plowright majestically. "I might," says Hill. And thereby hangs the tale. The subtle molecular joyride of blackmail has begun.

The film is full of subtle molecular joyride. The adults' grin games of cause-and-effect are parodied in the brutal logic of the games invented and played by Hill's son (Jason Edwards). These include Hangman's Cricket, Bees in the Trees and - best of all - Sheep and Tides. In this, a number of bewildered-looking tattered sheep on the beach are encouraged to budge the chairs and rattle traps when the tide turns.

The boy also has another ritual: he lights fireworks to celebrate the death of birds, insects, animals or humans. And indeed *Drowning By Numbers* is a pagan paean to death and its remarkable regenerative powers, second only to sex. Having shuffled off their husbands, the three ladies take out a new lease - now a new freehold - on life. The lubricious coroner finds widowhood an aphrodisiac. And there is good evidence, insists a straight-faced Greenaway, that even when we die we are reborn, pasted up in the heavens as stars. In the film's first scene, a party-frocked girl addresses the night sky by naming 100 stars, many of

whom are christened after characters in previous Greenway films.

Visually, *Drowning By Numbers* is a joy: a sumptuously cluttered English pastoral, photographed by regular Greenaway collaborator Sacha Vierny, whose flair for gnomic elegance once ennobled *Last Year in Marienbad*. Every

dilfemolist cry for women's ascendancy, has a sleeker, larger resonance. For what *Drowning By Numbers* gives is not just punishing push to the patriarchal order of crime and punishment, cause and effect. The animus of male rationalism fails overboard, politely propelled by the anima of female passion and conspiracy. \*

The attempts of the Hollywood film industry and Michael Cimino to push each other overboard have now become legendary. The director who brought you the Oscar-winning *The Deer Hunter* and the studio-destroying *Heaven's Gate* now brings you *The Sicilian*. And even a Cimino fan like myself has to admit that we have a problem here.

Adapting Mario Puzo's novel about the real-life Sicilian bandit Salvatore Giuliano, Cimino fills the screen with 2½ hours of dazzling images. Not since Visconti's *The Leopard* has any film-maker so ravenously devoured the Italian land and sky. The ever-mobile camera performs swoops, arabesques and breathtaking tracking shots. It purrs with the beauty of honeyed buildings and fields and the colour of beaten gold and skies blue as cornflowers.

It is as if the secret of the universe were an Agatha Christie mystery we could solve if only we looked closer at the hedgerows, the stars, the roadsigns and the idiot signs of the children nextdoor. Even the black-widow murder plot, which looks at first like a trans-

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Unfortunately, people open their mouths in the movie. And there begins the trouble. Cimino's multi-accented cast - Christopher Lambert (French) as Giuliano, Terence Stamp and Josie Ackland (English) as opponent Dons, Barbara

Sukowa (German) as an American-born Italian Duchess - create the sense of a mad Italy-set Babylon. And Steve Bannon's script, when not plumbing the outer limits of banality ("We are in deep shit and you talk politics"), creates major confusions in plot and character identity. You need a wall-chart to follow who is doing what to whom for the film's first hour. And by the time you start understanding, you have ceased to care.

Saddest casualty in the film is its potentially intriguing subject of political infighting. Juggling the disparate forces of Sicilian power-play - Church, government, Mafia, aristocracy, the revolutionary movement - Cimino creates surreal juxtapositions and scenes of horrific confrontation. Best of the first: kidnapped dandy Terence Stamp holding aloft his umbrella as he rides through gorgeous gorges trading metaphysics with Lambert's Giuliano. Best of the second: the moving scene in which Giuliano executes an old friend in the public square, the town barber who has betrayed him. The film catches the terror of approaching death and the pathetic gesture of the old man's last bequests to his children - his shoes and his gold watch.

But great moments in *The Sicilian* are rare. The film flopped in America and even failed in Cimino-loving France. Many hostile forces will rejoice at the failure of what could be -

another misundertaking without producing a movie's worth. Check in your funny bone at the entrance.

*Manifesto* is as bad: the latest nose dive in the career of Dusan Makavejev, once famed for *WR, Mysterious Of The Organism*. This Buritanian romp about sex, politics and death is based on a Zola story but more resembles *Arms And The Man* done over as a playboy photo-spread.

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Nigel Andrews

*Leipzig Gewandhaus*

ALBERT HALL, RADIO 3

However distinguished its composer, incidental music for the theatre tends to lead an uncertain life in the concert hall. Mendelssohn's music for *A Midsummer Night's Dream* has perhaps the best established niche; even the scores that Beethoven wrote for the theatre are rarely heard nowadays in their entirety. Of the music he supplied in 1810 for Goethe's *Egmont* we hear only the overture, and the other numbers - songs, entrances, and a final "Victory Symphony" - have passed into near oblivion. But they were revived for Tuesday's Prom, brought to the Albert Hall by no less a distinguished visiting orchestra than the Leipzig Gewandhaus under its artistic director Kurt Masur.

Those who know only the overture to *Egmont* can be assured that they have missed little of consequence. The songs, given in the drama to Egmont's beloved Katherina, are flavoured by the style of *Fidelio* and were sung with

simple directness by Bettina Denner, while the orchestral interludes are close to the mood of the Fifth Symphony, written a little over a year earlier.

The overture compresses the drama so succinctly (indeed takes over the final Victory Symphony intact as its coda) that further musical treatment seems superfluous, though the melodic narrative here by Friedrich Röder, gave some idea of the possible alchemy the music and drama might create on stage.

In both the incidental music and Beethoven's Seventh Symphony which followed, the Gewandhaus Orchestra under Masur was immaculately drilled, and unspectacularly eloquent. It does not proclaim itself a great orchestra from the sumptuousness of its tone or dazzling quality of its virtuosity, but offers performances that are utterly reliable and unfailingly musical.

Its second programme at the Proms on Wednesday,

Andrew Clements

Kenneth Branagh's Renaissance Theatre Company is currently at the Phoenix Theatre for a ten week season performing *Much Ado About Nothing* (reviewed last Friday) and *As You Like It* in repertory at the Phoenix Theatre, with Hamlet opening next week. He is seen here in *As You Like It*, which will be reviewed on Monday

reinforced that impression, and almost seemed designed to understate its sterling qualities. Mendelssohn's Scottish Symphony was a natural choice, a nod towards the most illustrious of the orchestra's former directors, and demonstrated both Masur's light touch in such works, and his players' nimble response.

Strauss's *Die Fledermaus* proved a showcase of a different kind, underlining the security of the brass, the character of the brass, never bland woodwind. But the inclusion of Rakhmaninov's *Paganini Rhapsody* was less understandable, for neither conductor nor orchestra would have seemed particularly suited to it.

The pianist was the Gewandhaus's resident soloist Peter Rösel who displayed a solid enough technique, but little individuality. Altogether though a superior pair of conductors that reinforced the pre-eminence of enduring musical virtue.

It was a painstaking labour of love by the conductor John Manceri, who led a rousing account of the score. Hart's idea was to put psychoanalysis on the musical stage (he was an enthusiastic convert); the result was a confection as hygienically innocent as any Hollywood exercise on the theme, laced with nothing Freudian than Gershwin's exuberant word-play. (Manceri claims it "shows how mental illness is a curable disease," which is pushing it a bit.) It gave Weill, however, the opportunity to expand his Broadway idiom for the three ambitious dream-sequences which take most of the music.

His through-composed Street Scene was still several years away, and the *Lady in the Dark* sequences do not aim at symphonic cogency - just variety and cumulative effect, with a haunting recurrent tag that opens out as a whole ballad toward the end. (The dreams and nightmare-effects are mere routine tokens: evidently they did not seize Weill's imagination.) There is easy room for numbers like the patter-song and a virtually gratuitous showstopper, "Jenny made her mind up."

As Manceri justly observed, Weill made no special musical compromises for the American market: his familiar fingerprints are all over the score, and the jazzy and bluesy touches were in his Berlin music too. The best Broadway musicals have always had middle-European operetta and cabaret behind them.

Manceri's orchestra played up with conviction, and the Scottish Opera Chorus contributed voices for many small parts as well as the big choruses.

There was no American singer on hand, but Martin McEvoy and Forbes Masson were faultlessly idiomatic in a clutch of secondary roles, and the Canadian Mark Thibault lent his romantic young beret to a shadowy old dame.

Richard Griffiths - not required to sing - made an eminently plausible East Coast analyst, blinking benevolently at his lectern. For Lisa, the distracted heroine, Patricia Hodge was an inspired but natural choice; just recently she was impersonating Gertrude Lawrence at the Donmar. She was splendidly incisive with her long spoken role, which is mined with potentially embarrassing moments, and rose to her songs with confidence - fragile at the top, but unfailingly in character. The long-forgotten overture, by the way, proved to be a stirring pot-pourri, as might have been expected: any future productions will surely reinstate it.

Earlier on Wednesday the pianist Vladimir Ovchinnikov, who tied with Peter Donaché in the 1982 Chaikovsky competition, delivered a strenuous programme in the Queen's Hall: all the Transcendental Studies of Liszt, and eight of Rakhmaninov's *Etudes-Tableaux*, op. 33. There were brilliant touches and many interesting, experimental ideas in his Liszt ("Feux follets") usually treated as a piece for celestial music-box, acquired wayward hesitations and rushes answering better to its will-o'-the-wisp title; also much relentlessly thudding fortissimo, discouraging to the ear and inimical to detail. There were nevertheless impressive depths in "Harmonies du soir," and a "Chasse-neige" of morosely tragic character.

With Rakhmaninov, however, the sound of Ovchinnikov's piano became at once richer and far more transparent, his palette full of imaginative colour. This was Rakhmaninov's exposition of a high order, not least because a hitherto unsuspected wit - sometimes black humour - came into play. Though I doubt that the *Etudes-Tableaux* match Liszt's studies for expressive variety, here they seemed to; and as one of his encores Ovchinnikov clattered through the "Polka de W.R." with irresistible mischief and glee.

D.M.

The great German poet whose name is borne by the company visiting the King's Theatre can be met face to face in the usually closed Iron Kirk in the Royal Mile. Schiller's sharp acidic features register faint disapproval at finding himself part of an exhibition of death masks and life masks of the famous and infamous from Edinburgh University's Department of Anatomy. It may be noted that Burke and Hare and sundry murderers gather more crowds than Mendelssohn, Weber, Dr Johnson or David Garrick. Sheridan's death-mask is painfully real, the sunken cheeks and toothless mouth suggest

ing far more than his 65 years.

Just up the road and one can report with relief that after the disappointing *Caucasian Chalk Circle* that opened their London season two weeks ago the National Youth Theatre has struck form with one of its calling-card productions, *Murder in the Cathedral*.

T.S. Eliot's religious drama is a good choice for a large company, with its sharply defined cameos among the Knights and Temples, and the chorus work with occasional solo lines for the monks and women of Canterbury. This year it is more accurately murder in the High Kirk (not to displease the shade of Jenny Geddes who hurled her stool at an uppity preacher).

A late night performance fits the mainly sombre interior of St. Giles. The monks are a vaguely perceived black mass in the darkness towards the altar; the women occupy the downstage area and flank us, the congregation. Both groups combine the crashing of innumerable dust bins, clanking, smashing and shouting. The choir's comic routines take in dusting the proscenium arch and picking the sole of her shoe, sniffing and tasting, while the pianist plays Chopin.

The six residents of the faintly Dickensian old folks' home include two old dearers who tackle Carmen's Habanera; another who sings what sounds like "When You're Smiling" but isn't; and a whimsical sprite resembling George Bernard Shaw who turns a cartwheel besides singing in a quavering but just audible voice. (The company's disdain of microphones puts our own West End stars to shame.)

The farcical counterpoint is provided by a concert of sentimental old songs executed by genuine music hall stars who have emerged from retirement for the show. The setting is a vast, windowless brick hangar of a place, an institutional kitchen possibly, whose main features are the piled wine crates that supply the monstrous choir and her gromless young male assistant with the occasional tipple. Noises off include the crashing of innumerable dust bins, clanking, smashing and shouting. The choir's comic routines take in dusting the proscenium arch and picking the sole of her shoe, sniffing and tasting, while the pianist plays Chopin.

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The farcical counterpoint is provided by a concert of sentimental old songs executed by genuine music hall stars who have emerged from retirement for the show. The setting is a vast, windowless brick hangar of a place, an institutional kitchen possibly, whose main features are the piled wine crates that supply the monstrous choir and her gromless young male assistant with the occasional tipple. Noises off include the crashing of innumerable dust bins, clanking, smashing and shouting. The choir's comic routines take in dusting the proscenium arch and picking the sole of her shoe, sniffing and tasting, while the pianist plays Chopin.

The six residents of the faintly Dickensian old folks' home include two old dearers who tackle Carmen's Habanera; another who sings what sounds like "When You're Smiling" but isn't; and a whimsical sprite resembling George Bernard Shaw who turns a cartwheel besides singing in a quavering but just audible voice. (The company's disdain of microphones puts our own West End stars to shame.)

The Edinburgh companion remained stony-faced; a colleague from a distinguished Scottish paper was rolling about. In general, the house rose to this very giddy mixture of the wistful and the hard-headed, the touching and the practical, which succeeded in casting an oddly engaging spell.

M.H.

This short (75 minutes) show begins as a puzzle, continues as an irritation, and ends up by winning you over to the humour of the incongruous, the shrugging acceptance of the inconsequential.

The urban proletarian whimsy of Jérôme Deschamps

**SALEROOM**

*Price for Picasso?*

The finest early work by Picasso to appear on the market for many years comes under the hammer at Christie's on November 28th at its major London winter sale of Impressionist and Modern paintings.

"Acrobats et Jeune Arlequin" was painted in 1905 in Paris during Picasso's rose period and is expected to sell for over £10m. With the current strength of the art market it could realise £15m, making it the third most expensive work of art sold at auction, following two works by van Gogh.

Irises, which made £10m and Sunflowers, sold for £24.75m. It is being disposed of by a secretive European family. The painting, which shows two male figures in melancholic

intimacy, belongs to the time when Picasso lived close to the Cirque Medrano in Place Pigalle, which was the inspiration for many paintings. This example was exhibited in Paris in 1905 and had entered a museum - at Wuppertal-Ellerfeld in Germany - as early as 1911.

It was confiscated as an example of decadent art and sold at auction in Lucerne in 1939 for 50,000 Swiss francs to a Belgian collector, Roger Janssens. It has since changed hands, and although the composition looks familiar, it has not been on public show for over twenty years.

Antony Thorncroft

## ARTS GUIDE

Continued from Page 12

## THEATRE

## London

*Two Cities* by Balfe (OM Vt). A King's Cross production. Directed by Richard Jones. Set design by Christopher Dyer. Of a Samson in an old Rodney Ackland version, with remarkable Expressionist designs by Richard Hudson and a brilliant central performance by newcomer Lucy Jennings. Until August 28. (01) 761 1820.

*Die Fledermaus* (Gesamtaufzeichnung). Trevor Nunn's production of T.S. Eliot's children's poetry set music visually starting and choreographically taken from *Die Fledermaus*. (01) 761 1820.

*As You Like It* (Phoenix). The long-running musical in the US has not only captured Joseph Papp's Public Theater for eight years but also updated the musical genre with its backstage story in which the songs are used as emotions rather than emotions. (02) 520 2200.

*Les Misérables* (Broadway). The magnificently made set of Victor Hugo's majestic sweep of history and pathos brings to Broadway lessons in pageantry and drama. (02) 520 2200.

*Starlight Express* (Gerbawin). Those who saw the original at the Victoria in London will barely recognise the US incarnation: the singers do not have to go round the whole theatre but do get good exercise on the spruced-up stage with new bridges and American scenery to distract from the hammy pop music and trumped-up silly plot. (08) 560 1200.

*My Fair Lady* (Marquis). Even if the plot turns on frolics in Pygmalion, this is no classic, with forgettable songs and dated lewdness in a stage full of character. It has nevertheless proved to

## FINANCIAL TIMES

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## Martian view of the CAP

**WHAT PURPOSE** does the agricultural industry of the EC serve? A stay-at-home Martian might guess that it exists to provide consumers with food of the highest possible quality at the lowest possible price. A Martian who has visited Europe would know better. If he exists, he would conclude, to produce food nobody wants at prices many cannot afford and then to dump the resulting surplus on world markets, to the discomfiture of the EC's friends and the pleasure of its enemies.

A careful perusal of the National Consumer Council's authoritative report on Consumers and the Common Agricultural Policy would serve to confirm the Martian's hypothesis. What might still puzzle him, however, is why the EC has these objectives.

If charitably inclined, the Martian would conclude that the absurd consequences of the CAP were unintended. The CAP, he would note, was opaque both in conception and execution. Originally, this feature made it politically easier to provide assistance to farmers on a generous scale. But now, when things have got out of hand, that very lack of transparency renders rational reform close to impossible.

### Farm budget

How different things would be if the implicit tax and subsidy pattern of the CAP had to be legislated explicitly. Farm ministers would have to propose an EC farm budget of about Ecu 80bn (£50bn), no less than £160 per person. The budgetary cost would then be some three times as great as the levels that have already horrified their colleagues.

They would also have to justify the imposition of an explicitly regressive tax on food. In the UK, for example, those in the lowest quartile of the income distribution spend almost 30 per cent of their income on food as against under 15 per cent for those in the highest quartile. In countries of southern Europe the poorest people spend as much as 40 per cent of their income on food.

Equally problematical of the total resources raised only two thirds actually go to farmers, with the overwhelming proportion of that going to the rich.

## Training the unemployed

**IF ADVERTISING** slogans alone could get the long-term unemployed back to work, the British government's £1.5bn Employment Training Scheme would be assured of success. But they cannot and the programme may experience a shaky start. Support for the scheme among both local authorities and companies remains patchy. Next week opponents will probably persuade the Trades Union Congress to announce some form of boycott.

The lack of enthusiasm for ET may seem surprising. Long-term unemployment has fallen during the recent economic upturn, but the total is still barely short of 1m. At the same time there are reckoned to be around 700,000 unfilled vacancies. It must make sense, say ministers, to "train the workers without jobs for the jobs without workers." In the story it must, but the critics contend that ET will not provide adequate incentives for either employers or the unemployed. They also question the quality of the likely training.

ET, which replaces 37 separate schemes for the adult unemployed, is intended to provide an average of six months' training for 600,000 jobless adults. The focus initially will be on 16-24 year-olds out of work for at least six months. Unlike the Community Programme, it will not pay participants the "rate for the job." Instead, in recognition of the training provided, it will offer only welfare benefits plus about £10 a week.

### Questionable decision

The decision to create one giant scheme is questionable. A diverse range of small schemes run by different groups according to different criteria might be expected to offer the jobless a wider range of choices. Doubts have also been raised over the 1987 New Job Training Scheme, which was not a conspicuous success. The new JTS, like ET, emphasised training on employers' premises and remunerated participants according to a "benefits plus" formula. Little more than a quarter of the planned places were filled

est. Thus the annual subsidy per farm to the largest 8 per cent of EC farms is, according to the NCC's figures, Ecu 25,300 (£16,500), ten times as great as the subsidy per farm to the smallest 30 per cent of farms, on whose behalf so many tears are shed.

Such transparency of the CAP's tax and transfer consequences would surely make the policy as a whole, already denigrated by many demerits, almost impossible to continue. It is for this very reason, therefore, that the CAP is structured that decisions can be taken behind closed doors by an iron triangle of farm lobby, farm ministers and farm bureaucrats. It is to the credit of the UK Government that it has shown recognition of the fundamental problem by commissioning a report from a body charged with representing the consumer interest.

### Obvious drawbacks

Politicians react to pressure. At present, the most visible drawbacks of the policy are the high budgetary cost and the huge surpluses. There is a great temptation, therefore, to solve these problems by the use of quantitative controls on output that themselves do nothing to help consumers.

The most important substantive proposal of the NCC is a move to market-oriented pricing, with assistance to farmers provided through explicit subsidies. This will, no doubt, be seen as "politically unrealistic." There is a Catch 22: comprehensive reform requires greater policy transparency, but greater transparency will only follow after significant reform.

Perhaps there is an escape from the dilemma. By commissioning the report, the UK Government has provided proof of its awareness of the need for enhanced transparency. If it actively promotes far greater involvement of consumer representatives in the formation of both UK and EC policy, the Government will follow the logic of its own actions. The NCC report could then prove a fulcrum on which to move even the EC. With a change in how policy is formed, a time may come when a Martian visitor will even be able to make sense of the policy itself.

### Bossano does it again

**■ JOSE BOSSANO**, the new socialist leader of Gibraltar, is full of surprises. He shocked the opposition by the size of his electoral victory last March. The Spanish Government took umbrage when, shortly after becoming Chief Minister, he paid what amounted to a "state" visit to the Canary Islands, to see the autonomous President there. He has started joint venture companies with private enterprise. Now, he has taken almost everyone unaware by his wedding.

Bossano, 49 and father of four, married on Wednesday at the Rock's registry office. His bride was Rosemary Roman, a 42-year-old nurse and mother of three. It was the second wedding for both of them. Only one Government Minister was present and the occasion was treated like a state secret.

It was planned with great care. On Saturday Bossano flies to the US (with his wife) mixing business with pleasure. Officially he will be promoting the Rock's potential to American businesses in Washington and New York. Unofficially, he will be on his honeymoon.

He wants the US Sixth Fleet in the Mediterranean to use the local repair facilities, where he has installed a Minister as managing director, ousting British shipping experts A & P Appleore. "I don't expect to be treated as a head of state by the Americans, because I am not one. But it is the first time that a Chief Minister is going there to promote the Rock," he says. "It's the world's smallest economy facing the biggest."

Bossano sees the Americans as his principal ally in transforming the Rock into a self-sufficient mini-state. The Spaniards, with dreams of taking over his patch, are not amused. The British may hear

Philip Bassett sets the scene for the UK's Trades Union Congress in Bournemouth next week

## Unions enter a confused new world

**B**arry Moore and Barry Haworth are both electricians. They're both busmen. They're both managing directors as well.

Both men run post-deregulation bus companies in East Anglia — one in Ipswich and one in Great Yarmouth. Both men have recently gone against the grain of the bus industry by signing recognition deals with the EETPU electricians' union. And both men were so impressed by their deals that they joined the union too.

This blurring of boundaries in these two companies — between unions, between grades, between occupations — is increasingly typical of the pattern of industrial relations arrangements in Britain as unions shift towards single-union agreements. That growth is likely to be sharply accelerated next week when the Trades Union Congress at its annual conference expels from its ranks the leading proponents of single-union deals, the EETPU.

What will happen once, as now seems inevitable, this long-projected split in Britain's unions occurs? TUC leaders acknowledge privately that the confusion of traditional trade unionism that the two East Anglian bus agreements exemplify may lead to such complications as switching and poaching that even if the EETPU were to return to the fold, the changes will be irreversible.

There are other examples of these trends. At Bernard Matthews' "Bootiful" turkey production operation in Norfolk about 40 workers have just applied to the EETPU for membership. East London probation staff hardly seem like electricians either, but the union is recruiting fast among about 200 currently non-union clerical staff in the probation service in Barking, Romford and Stratford.

Graham Briggs, the EETPU's regional official for the union's white-collar section, responsible for all these deals, says that the publicity given to the EETPU in its current row with the TUC has brought in such new members: "What these people have decided is that they want to join a union. The TUC can think what it likes — but they have decided that they want to be involved with Eric."

Rod Thomas, employment affairs director of the Confederation of British Industry (CBI), says: "Employers don't want to get mixed up in trade union politics, which they regard as no longer central to their main concerns in human resource management." But employers accept that some shop stewards and local officials will put pressure on them to exclude the EETPU from joint management negotiating committees. They will then have to make a pragmatic decision on whether to bow to

sectors; it will range variously, looking for members where it can.

Once the EETPU is out in the cold, it will no longer be bound by — or protected by — the TUC's rule against poaching other unions' members, enshrined in the 1983 Bridlington agreement. At middle and junior ranks inside both organisations, there are indications that aggressive recruitment plans are being prepared — and only some of these have been disavowed by the respective headquarters. None the less, the TUC hopes to limit any recruitment war. Norman Willis, its general secretary, says that among the TUC's member unions, "there isn't any passion for some sort of bloodbath."

Indeed, relations between the TUC and the electricians are not always as polarised as they seem. Just after the EETPU had been suspended from the TUC on the same issue as its expected expulsion next week — refusing to accept two Bridlington decisions — both Norman Willis and Eric Hammond were among the guests at a reception hosted by Mr Charles Price, the US Ambassador to London, at his elegant house in Regent's Park. Mr Willis surprised his fellow-guests by singing — to the tune of "You made me love you, I didn't wanna do it" — his own written words: "You made us suspend you, I didn't wanna do it." Then, in the middle of a lengthy conversation with Mr Hammond, he suddenly threw an arm round his shoulders. Looking round for a camera, Mr Hammond quipped: "Where's a photographer now? I need one!"

TUC leaders do not believe that a post-TUC EETPU offers employers any greater stability. They believe many personnel managers will not be able to sell to their own bosses the idea of doing a deal with an EETPU outside the TUC, because of the problems with other unions it might bring in its wake.

At local level, the EETPU doesn't think so. Ipswich-based Graham Briggs says: "Employers here have made no secret of the fact that they regard the TUC's problems as our problem — but not their problem." As an indication of that, Mr Briggs has just received a letter of intent for a single-union deal covering 200 workers employed by Plessey Control, which repairs motorway signs and lights.

In South Wales, the main area for the EETPU's single-union, strike-free deals — not the specific cause of the breach with the TUC, but for many unions the real, unmovable reason behind it — Wyn Bevan, executive councillor for the area, says of the union's likely expulsion: "In the discussions I'm having at the moment with inward investment companies, our TUC position has been mentioned only once. It's not a big thing — it's not something that causes any problem."

In preparation for life outside the TUC, the EETPU's local officials have each sent

Mr Hammond a note detailing both where the union may gain members, and where it may lose them. These estimates have confirmed the belief of the union's leadership that there will be losses, but that the EETPU will come out ahead.

Another, defensive, step the union has been taking is to merchandise its existing membership. Unlike most unions, the EETPU's membership records have been fully computerised for more than 20 years. Currently, the union is going through its files, company by company, agreement by agreement, and cross-checking them with the companies' employee lists — and where there are discrepancies, earmarking the company for further recruitment.

EETPU leaders dismiss, too, the impact of the formation by some of its left-wing members of a breakaway union. The Electrical and Plumbing Industries Union, likely to be launched on Monday as the EETPU is expelled.

Despite the right-wing enthusiasm of the bulk of the EETPU, the left has always been able to muster respectable votes in union elections, and the breakaway could attract a substantial minority



Pugnacious but subtle: the electricians' leader Mr Eric Hammond

time is hardly propitious for the unions to be facing their biggest split. This week's postal dispute, where the union involved is seen as rejecting money already paid to some of its members, has placed unions in a further bind.

Despite all this, Norman Willis of the TUC claims that there have been positive signs for trade unionism in the UK this year. He points — with some justification, to the increased membership of some unions, the unions' high poll standing, the forward-looking work of the TUC's special review body.

He tries, too, to muster some optimism about the coming year, but is at least as aware as anyone of the difficulties for the unions — not just over the EETPU, but over other issues, such as their attitude to the Government's Employment Training programme for the long-term unemployed, launched yesterday.

As the TUC braces itself for those difficulties, in what was yesterday a very blowy Bournemouth, even the jovial, optimistic Mr Willis is daunted: "No-one can deny some gloomy thoughts. It's wrong to be doom-laden. But I'm not exactly humming 'I do like to be beside the seaside.'"

### OBSERVER

#### City cricket

**■ THE STOCK EXCHANGE CRICKET CLUB** scored a notable victory this week, beating a Yorkshire League XI led by Brian Close, the former England captain, by 45 runs. The match took place at the Scarborough Festival, which the Stock Exchange side was invited to open following a successful tour of Hong Kong and Singapore last autumn.

Alfred Nathan, the President of the Club, points out that the team is becoming increasingly powerful as more and more cricketers work in the City in the winter. Paul Downton, the Middlesex and former England wicket keeper, and Paul Parker, the Sussex captain, fall into that category.

Possibly it is a better investment than going to South Africa.

Since neither Downton nor Parker were playing in Scarborough, the victory looks even more impressive.

#### Palumbo it is

**■ ALTHOUGH NO OFFICIAL ANNOUNCEMENT** is likely for two weeks, the apparatus at the Arts Council have come to terms with the fact that their new supremo as chairman to the controversial developer, Peter Palumbo. He has already been honoured with a party in honour of the part he will play at Princess Beatrice's christening. But it also carries undertones that after seven years under that eccentric scholar and gentleman, the now Lord Rees-Mogg, the Council may have a more directly Thatcherite minder.

day of the official report on Palme's assassination. It has sometimes been suggested that his involvement in the mediation had something to do with it.

#### Cold winter

**■ THE THIRSK WEATHER SAGE,** Bill Fogritt, acknowledged yesterday that it has not been the long hot summer that he predicted.

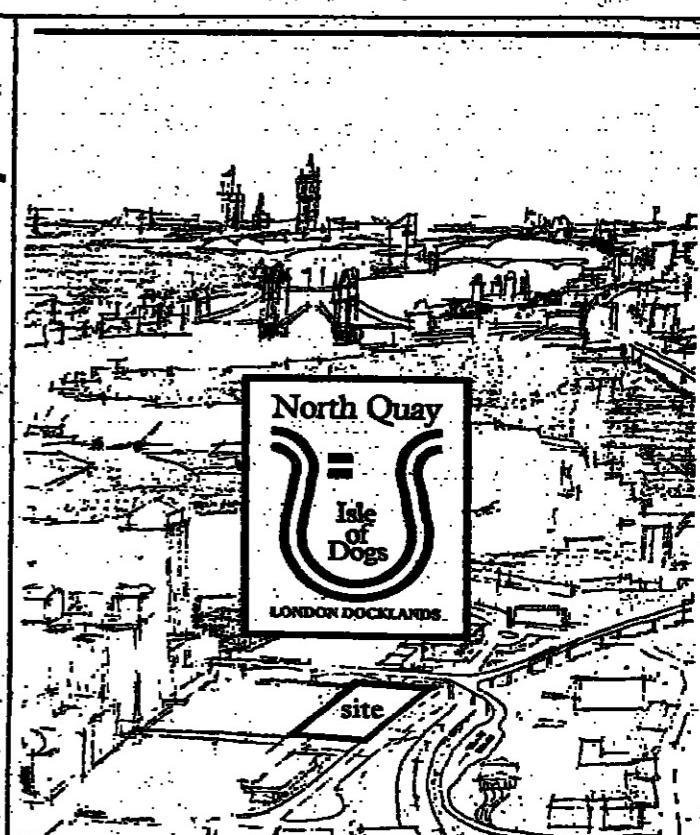
Fogritt is reluctant to stick his neck out again and forecast an Indian summer but confesses astonishment that this summer has made up a sequence of four wet summers on the trot for the first time in his records which stretch back 100 years.

He plumps for a hard winter in line with his theory that we are entering a mini ice-age similar to that about 180 years ago. "There was the odd mild winter then, but the general pattern was similar to recent times and we had seven successive hard winters before the last one," he explained. "A lady geologist friend of mine in Sheffield believes Britain is moving slowly northwards because of the shifting continental plate and that could have something to do with the warming weather."

At least the mild winter has meant a good crop of fruit this year with few insect pests around to cause many problems. That thinks, Fogritt, is why most of the swallows have flown away early for the winter. He does not plan to record when the last one goes. "I used to, but if I look up at the telegraph wires after coming out of the Three Tuns these days I go dizzy, especially after a pint or two."

#### Irish-Soviet

**■ A LOT OF SOVIET-MADE LAND** can have started appearing in Ireland, giving rise to the question: "What do you call a land with a sun roof?" Answer: "A skip."



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**A** series of financial scandals is making it a difficult summer for Japan's politicians and business.

In themselves the affairs, in which prominent people have been accused of insider trading operations, capital gains tax evasion and bribery through share placements, are no worse than those which regularly occur in Japan. But they could not have erupted at a more difficult time for the Government of Mr Noboru Takeshita or for the Japanese stock market.

For Mr Takeshita, the scandals could upset a controversial tax reform he is trying to manoeuvre through the Diet (parliament). If it fails, so might he. For the stock market, public anger could force a strengthening of new regulatory codes which are being introduced. This could have a profound impact on the flamboyant ways of the Tokyo market.

The revelations have fuelled a tide of resentment among wage-earners at the huge tax-free profits politicians and others have made through dealing in shares. They have also raised doubts whether Japanese politicians, the leaders of an economic superpower, can continue to finance their activities in a manner which exposes them to such damaging publicity.

The storm broke in late June when a Japanese newspaper revealed that 76 people, including aides to Mr Takeshita, Mr Kichiro Miyazawa, the Finance Minister, and Mr Yasuhiro Nakasone, the former Prime Minister, had been invited by an industrialist to buy shares in a private property company, Recruit Cosmo, in advance of flotation. When the shares were listed, they all made huge profits.

This emerged as the Government was introducing a comprehensive tax reform bill, which includes a highly unpopular value-added tax. Changes to capital gains tax are also proposed, but with gaps which would allow wide-scale tax evasion to continue.

Opposition parties, which have long opposed the VAT idea, seized on the Recruit scandal as evidence of a need for stiffer reforms. They also demanded a full inquiry. The Government resisted, but three weeks ago another scandal emerged. The shares of Sankyo Seiki, a small engineering company, soared in advance of an announcement that Nippon Steel was buying an 18 per cent stake. A Tokyo Stock Exchange report revealed that 34 employees of the two companies were buying Sankyo shares in advance of the announcement.

Both the Government and the business community have been on the run. Regulatory changes which were already in the pipeline have been brought forward with a fanfare, as evidence of a determination to clean things up. Leading newspapers have been running articles explaining everything from the ethics of Japanese politics to the definition of insider dealing.

Another scandal from earlier this year, involving tax evasion on a grand scale, has been dragged into the discussions. Mr Iwan Nakakura, owner of Meidenko, an engineering company, is being prosecuted for allegedly evading tax on share trading, using 207

**Stefan Wagstyl on a political and business storm in Japan**

## The winds of scandal



different accounts. The public prosecutor rejected allegations that politicians - beneficiaries of some of the deals - had received bribes from the company on the grounds that the suspect had not been in positions of authority.

A key issue in both the Recruit and Meidenko affairs is the role that stock trading has come to play in financing politics. Big business needs much of the ruling Liberal Democratic Party's costs through direct donations and by buying tickets for lavish fund-raising parties. But politicians have also boosted their income through the 1980s stock market boom.

Such behaviour has been tolerated in Japanese political life principally because politics, especially ruling party politics, is intimately connected with money. Gifts and lavish hospitality support the web of contacts which brings politics and business close together. The boundaries of property are flexible. Earlier this year, Mr Nihachiro Hanamura, an adviser to Keidanren, the powerful federation of economic associations, and the man responsible for co-ordinating political fund-raising, said in an interview: "I have seen something of the muddy

side of the world. If the straightforward salaryman were to step into it, he'd probably be quite surprised."

Even though the salaryman may not see much of the muddy side, he has caught a glimpse of it if this summer and does not like it. Wage earners have in any case become angry at the growing gap between the wealthy elite and the rest, especially in Tokyo where the average family can no longer afford to buy a tiny apartment.

Mr Yuji Tsuchiya, the LDP treasurer, says the present situation is "indeed embarrassing". As a result, the party has given ground on tax reform, offering to toughen up the capital gains tax provisions and introduce a tax on political funds raised at parties. It may be too little too late.

The scale of opposition has suddenly become apparent in a gubernatorial election campaign in Fukushima prefecture, north of Tokyo. A renegade LDP member has defied party orders and is running against the official party candidate. Moreover,

he has done something hitherto unthinkable - signing an anti-tax bill pact with the opposition Japan Socialist Party. To cap it all, it looks like he might win. The vote is on Sunday.

It all looks like a replay of the abortive attempt by Mr Yasuhiro Nakasone last year to pass tax reform. His plan was withdrawn when an LDP candidate was soundly defeated in a by-election.

For the moment, the reform bill is stymied in the Diet as LDP and opposition party leaders negotiate on terms for its passage. The bill's withdrawal or failure could well bring down Mr Takeshita and a number of his cabinet ministers. The prime minister has said publicly that he is staking his future on it. In the financial markets, the main impact of the scandals has been to give fresh impetus to a campaign by the finance ministry to improve standards of disclosure.

A new code, defining inside information and categories of potential inside dealers, is being brought into effect next April. Financial industry bodies are laying down new regulations. Securities brokers and banks are building Chinese walls.

Western stockbrokers are quick to say that all this is meaningless unless attitudes change. "Telling a Japanese businessman that he cannot have access to privileged information is

like telling him that he cannot have access to his wife," one said.

But there are signs that the ministry's campaign is having an effect. Earlier this month, Canon, the camera maker, scrapped its time-honoured practice of giving a private explanation of its financial results to leading shareholders a few hours before they were publicly announced. Tokyo Stock Exchange officials expect other companies to do the same.

There is then some evidence for the belief that attitudes are changing. One Western stockbroker says: "The Japanese recognise that they cannot continue to operate the world's biggest stock market like a casino."

However, reform has its limits. The results of the inquiry into insider dealing at Nippon Steel and Sankyo Seiki were widely seen as unsatisfactory because the stock exchange refused to identify the chief suspects. The stock exchange's 30-strong market surveillance office, plus the finance ministry's 17-man team, cannot cover much ground. Moreover, stock exchange officials see themselves more as teachers than policemen.

There is a deep-rooted sense that industrial companies, financial groups and the ministry are all on the same side. The ministry will not want to hurt the market to the point at which it finds itself treated as an outsider. Nor will the market's insiders want to cut the ministry out - remembering, for example, how the ministry guided the Big Four brokers (Nomura, Daiwa, Nikko and Yamamichi) to support the market during the October crash last year.

Another obstacle to reform is the concentration of power in the stock market. The Big Four handle 90 per cent of all trades (more if affiliates are included) so they control a huge amount of information which is spread more widely in London and New York.

Then there is the influence of the families of companies with interlocking shareholdings which loom large in Japanese industry. It is one thing for Canon, an independent and internationally-known company, to break with the past. It would be quite another for companies in the Mitsubishi group, whose links date back 100 years, to do the same.

But even at the deepest levels in Japanese corporate structure there are signs of change. The ties between companies and their main banks are being weakened as more groups shop around for the best banking services. Institutional investors, hitherto often happy to hold shares for years, will slowly be put under pressure to review portfolios as investment performance measurement becomes more popular in Japan.

The hope is that the efforts to raise standards of disclosure will bolster confidence in the stock market. But there is a nagging fear in the minds of a few Japanese fund managers that the scandals might have the opposite effect - and scare away investors. It would be ironic if the Tokyo market, having weathered the global crash of 1987, drowned instead in a storm of its own making in 1988.

## LOMBARD

# Divest, diversify or die

By Christopher Lorenz

IN THE SPACE OF less than three days, the much-trumpeted revitalisation programmes of two old-line US manufacturers came to an inglorious end this week. First,

American Can, now known as Pramerica and with its assets restructured in a broad range of stockbroking and other financial services, sold out in a \$1.7bn deal to Commercial Credit, a consumer finance company.

Then Gould, which over the past 20 years had diversified from batteries into high-technology defence electronics, semiconductors, and a conglomerate-like list of other businesses, agreed to be bought for \$1.1bn by Nippon Mining, a Japanese company with interests in metals, chemicals and opt-electronics.

In Pramerica's case, the decision seems to have resulted mainly from the impact of last October's Wall Street crash on one unit, the Smith Barney investment banking and securities firm. At Gould, the cause was broader and more long-term: the sub-standard performance of its portfolio over several years, which had already caused it to run down its business to half the level of the mid-1980s, mainly through asset sales.

Despite the differing circumstances, the two exits provide a salutary warning to the multitude of companies in mature industries around the world which have embarked on ambitious strategies of diversifying their way to growth. They also raise the familiar question of whether the beleaguered managers of dinosaurs should instead run them down and distribute the proceeds to shareholders.

The latter course was followed single-mindedly a few years ago by Celanese, the US fibres maker. After winding the business down over a period while paying handsome dividends, it sold out to Hoechst of West Germany - to the applause of its shareholders and Wall Street. Few other industrial dinosaurs have acted with similar boldness, either because their country's tax laws discourage such asset distribution, or because of the management's instinct for self-preservation. Yet such a step is preferable for managers as much as shareholders, to pursuing a dubious diversification drive.

## LETTERS

### 'Company objectives' come in different models

From Dr A.J. Berry

Sir, Mr Hunt (Letters, August 30) gives as the "classical model" that the prime objective of the company is the maximisation of shareholders' wealth, defining this as the discounted value of future cash flows.

Sir Karl Popper has recently reminded us that the inherent assumption of certainty here is misleading. So the classical model devolves to an attempt to make judgements upon different "probabilistic" formulations of not present value. This subtle estimating of the probability distributions of the cash flows, the discount rate and the length of "future time".

Thus modified, the classical model seems to lose its charm - not only because of the inherent difficulties, but perhaps because future discount rates are affected by present behaviour. Certainly, future cash flows are affected by decisions about revenues and costs; the latter a matter of conflict between owners and employees.

Mr Turner (if he will forgive

me academic ruminations) sees the solution to some of these difficulties by creating an identity between the interests of employees and shareholders (Letters, August 30). This espousal of self-managed cooperatives is a welcome antithesis to the current wave of separating out co-operative and public limited companies (plc).

However, the inherent uncertainty is otherwise unaffected, leaving us with the same problems of acting with uncertainty attending the consequences of our actions.

Perhaps some solace may be found for us all in the research which found that shareholders attained, over long time periods, a premium of between 10 per cent and 12 per cent over gilt-edged holders. This, it is held, was to compensate shareholders for taking higher "risks". It is always nice to see human adaptability in the face of uncertainty.

Anthony Berry,  
Manchester Business School,  
Booth Street West,  
Manchester

From Mr Simon Wilson

Sir, Lex's "Shareholder value" (August 30) and the debate about a company's objectives (Letters, August 24, 30) all seem to omit management's attitude to risk, which affects its setting of objectives for the company. I say management's objectives, not the company's objectives: management acts as the agent of shareholders (and stakeholders, if you believe the theory).

If, as Lex points out, the only sure way to maximise shareholder returns is to act under the constant threat of takeover (in stock market-driven economies like the UK and the US) this would be true, but probably not in bank-driven economies like Japan and West Germany), then management is likely to be highly motivated to remain independent.

In order to remain bid-proof, there is an argument which says that size (in terms of market capitalisation) should be the prime objective. This involves two variables: capital asset size and share price. In order to gain "bigness," management is concerned with attaining a large capital asset

size which leads it down the acquisition path. In order to maintain share price, management is concerned with the avoidance of risk.

Motivation to remain independent could thus cause management to be risk averse, contrary to what the Capital Asset Pricing Model teaches us. It would be concerned to avoid the risk which would threaten the company with takeover. Union Carbide's Bhopal disaster, and threatened takeover by GAF, is an example.

Another could arise from the firm's exposure to a cost-base in a single currency which appreciates in real terms, so that the firm becomes uncompetitive either domestically or internationally.

So management, motivated by its own attitude to risk, could set objectives other than maximising shareholder returns or acting in the interests of other stakeholders. Investors probably recognise this, and rate companies accordingly.

Simon Wilson,  
18 Mallard Place,  
Strawberry Vale,  
Twickenham, Middlesex

### Mailfist talk does not help

From Mr Peter Wood

Sir, The managing director of TNT Express, Mr Alan Jones, claims that his company could compete with the Post Office in delivering letters and parcels anywhere in Britain.

It is an impressive claim and, if feasible, would justify Mr Peter Clarke's more modest claim (Letters, August 31) that "private carriers could deliver letters, just as they do milk and newspapers."

Scepticism about Mr Clarke's easy opting out of the Royal Mail seems to be in order; however, and if the smaller claim is in doubt, what of the greater? While hundreds of businesses can opt out of the Royal Mail through the use of fax for documents and business correspondence (increasing their costs considerably in the process), there is a whole range of items, such as specialist news services, international newspapers, scientific data and so on, whose reception either does not sit easily with fax and

other technology or where on-line reception would be so expensive as to make these operations unsustainable.

It would be useful, for a start, if the Financial Times were to give Mr Jones the opportunity to justify his very large claim in detail, especially since competition with the Post Office would involve offering a better - and not simply a parallel - service.

Meanwhile, any important change would require legislation, and so is a long way off. Looking at today and tomorrow, should not our main focus be on the reasons for the current dispute, and the evident failure of Post Office management to create a motivated work force, rather than contributing to worsening industrial relations in the Post Office by talking in terms of smashing a monopoly?

Peter Wood,  
Newbold Farm,  
Dunstiburns Abbotts,  
Cirencester, Gloucestershire

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# FINANCIAL TIMES

Friday September 2 1988

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## Explosion closes Kabul airport after rocket attack

By Christine Lamb in Islamabad and Robin Pauley, Asia Editor, in London

A HUGE EXPLOSION closed Kabul airport yesterday following a rocket attack by Afghan resistance groups. The attack detonated an ammunition depot, setting off a large number of stored rockets which rained down on the airport and city.

Western diplomats said parts of the airport and city were ablaze after the attack, which "blew the airport apart". The shockwaves were felt throughout Kabul and

plumes of thick black smoke rose above the airport buildings.

Several aircraft were seriously damaged in the attack, together with airport buildings. The presidential palace, the headquarters of the People's Democratic Party of Afghanistan, and the area in which Soviet advisers to the Kabul regime are stationed, were all also reported to have been seriously damaged.

The attack was the fifth on

Kabul airport in recent weeks and is believed to be part of the strategy of Abdul Haq, a senior guerrilla commander for the Kabul area.

He has argued that the capital is the key to control of Afghanistan and so civilian casualties should be kept to a minimum in other towns while a concerted effort is launched against Kabul to inflict damage on the departing Soviet occupation forces and to destabilise and demoralise the

Kabul regime and its armed forces.

The Soviets, who have withdrawn about half of their 115,000 troops, have made a point of trying to protect all airports because they are crucial both for the withdrawal and for the chances of the Kabul regime surviving once the Soviets have gone.

However, they have suffered severe losses at Kabul airport, mainly because of inadequate precautions.

## Turkish 'guest workers' dilemma for Bonn

David Goodhart reports on West Germany's problem of alien integration



Turkish guest workers are given German language lessons before being absorbed into the country's manpower-hungry factories in the early 1970s. Now foreigners are less welcome

most immigrant-receiving countries in Europe except where the issue is complicated by empire.

Indeed the grumblings about the ethnic Germans currently flooding into the country (200,000 this year) from the East bloc suggests that the oil crisis and recruitment was at least free of racial bias. As one woman told a local paper: "These people from the East come here and expect us to do everything for them, at least the Turks are prepared to work."

In the past 20 years the trickle of ethnic Germans from the East has generally integrated well, although some have found it disorienting. The current wave may be more difficult to integrate because of their numbers and near 9 per cent unemployment. But there is some hope that they might act as an economic stimulant as, on a larger scale than their immediate predecessors from the East did just after the Second World War.

It was after West German industry had absorbed those Eastern refugees and continued to hunger for labour that the Government went south to Italy, Spain, Portugal, Greece, and Yugoslavia to recruit. There is some anxiety about the consequences of a falling West German birth rate.

Perhaps the historic lack of a clear political identity has prompted greater consciousness of an ethnic Germanness beyond national boundaries. There is some anxiety about the consequences of a falling West German birth rate.

But there is no reason to suppose that ethnic minorities have a harder time in West Germany than elsewhere in Europe – probably the reverse, at least in material terms. There is no Le Pen and no Marcelline. And reluctance to grant national status is a feature of

10 years (as have more than 60 per cent of all non-Germans) and a growing minority were born in West Germany.

The standard entry permit requires a Turk to work for the same company for a minimum of five years, but this is not strictly enforced. After five years most forms of welfare become available (unemployment pay can be obtained earlier) and it is easier to import a family. After eight years a guest worker is immovable.

Aside from the right to vote, a Turk thus enjoys most of the rights of an ordinary German citizen, including full participation in companies' works councils. But less than 1 per cent have taken the extra step to claim citizenship, reflecting the very low level of assimilation.

The resistance has been mutual. Many of the first generation immigrants come from the land and retain strong, simple beliefs in the family, Islam, and their own nation (Kurdish as well as Turkish) to West Germany in the first place.

The number of Turks is, none the less, set to rise slowly thanks to the continuing inflow of asylum-seekers and the higher birth rate. The number could reach 2m at the beginning of the next century unless an economic miracle in Turkey occurs some back.

But the Bonn Government – despite occasional brusqueness – is not about to abandon its responsibilities or seek mass deportation. A large majority of Turks have been in West Germany for more than

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## INTERNATIONAL COMPANIES AND FINANCE

## Bank regulator with sober reserve

David Owen meets Canada's superintendent of financial institutions

THE TOUGH LINE taken by the Canadian Government in drafting a domestic version of the new international capital standards may have dismayed many Canadian bankers. But it should not have surprised them.

It is perfectly in keeping with the sober, down-to-earth reputation enjoyed by Mr Michael Mackenzie, Canada's superintendent of financial institutions.

It is a reputation nurtured over a 30-year stint as chartered accountant with Clarkson Gordon, the country's second-largest accounting firm. And it is one which Mr Mackenzie has done nothing to dispel since assuming his present position in February 1987.

Under his tenure, the leading Canadian banks have added substantially to their reserves against possible losses on loans to troubled Third World countries, and changed procedures for writing up loan losses.

The restructuring of the domestic financial services industry has also proceeded apace, with banks assuming control of most of the largest Canadian investment dealers. Mr Mackenzie, a keen skier and tennis-player, has so far failed to acquire a taste for deregulation, however.

"The longer I look at it, the less I am convinced that society as a whole gains by the deregulation of financial services," he says. "I think that it is an unwise proposition."

The two specific complaints



Michael Mackenzie: a keen skier and tennis player

usually made by bankers with regard to the new capital standards are that neither Third World loan loss provisions nor unrealised gains on property or securities portfolios will be treated as second-tier capital.

Canadian banks, he argues, will therefore be placed at a disadvantage to overseas competitors whose jurisdictions have adopted a looser definition.

Mr Mackenzie explains these decisions as follows:

"Third World loan loss reserves, he says, are 'clearly allocated'. In his view, the only type of loss reserve to constitute a bona fide part of capital is 'a true contingency

reserve to look after the inherent risk of loss in a good portfolio.'

He objects to the inclusion of unrealised property and securities gains, meanwhile, on the grounds that they are likely to evaporate when most needed.

"If you look at capital as being

there to sustain hits when things go bad," he says, "my guess is that at the same time as you need the capital, the unrealised gains will have gone away."

In addition, he points out (reasonably enough) that banks should not be permitted effectively to cherry pick the assets which they revalue. "If you are going to allow reval-

uation, you have to write down Third World loans to market value," he says.

Mr Mackenzie did make one concession to bankers by allowing them initially to include goodwill (mainly accruing from recent investment dealer acquisitions) in their calculation of core capital.

"We have some distance to go in resolving with the industry what our real position on this subject is," he says in explanation.

In conclusion, Mr Mackenzie asserts that any observer or analyst who fails to take account of differing national interpretations of the BIS guidelines is "comparing apples and oranges". He also cautions against any assumption that standardising international capital requirements somehow gives room for complacency. "If you have a good portfolio, 8 per cent is probably too much capital," he says. "But if things go badly, it is nowhere near enough."

Canadian banks are generally expected to have little difficulty in raising the additional sums which they will need to comply with the new capital adequacy standards by the 1992 deadline.

Recent months have seen a string of subordinated debt issues designed to add to banks' tier-two capital. This is currently estimated by analysts at an average approximately 1.5 per cent of assets, according to the new Canadian definition.

## CIBC buoyed by jump in non-interest income

By Our Toronto Correspondent

CANADIAN Imperial Bank of Commerce, the country's second-largest chartered bank, yesterday reported net income of C\$138.1m (US\$112.2m) or 77 cents a share for its third quarter ended July.

This compares with a loss of C\$334m or C\$2.55 a share in the corresponding year-earlier period. The 1987 figure included a hefty C\$45m provision relating to an increase in the bank's reserves on loans to troubled Third World countries.

In the first nine months, net income totalled C\$417m or C\$2.37 a share, versus a loss -

## Embraer calls on foreign suppliers to invest \$50m

By Our Financial Staff

including the special provision - of C\$127.1m or C\$1.22 a share a year ago.

Results in the latest period were buoyed by a near 20 per cent increase in non-interest income. Particularly significant were improvements in loan fees and income from foreign exchange transactions.

The bank's assets as at July 31 totalled C\$9.8 bn, compared with C\$8.7 bn a year earlier. Steady growth in mortgages and consumer loans was partially offset by declines in inter-bank deposits and securities.

The company also expects to receive \$183m from Brazil's National Development Bank, to

bring its total financing to \$183m. Embraer will use part of the money to develop the CBA-123, a 19-passenger commuter aircraft which would fill a gap in the light aircraft market, said the company's managing director, Mr Ozzio Carlos da Silva.

This is the first time the company has said it wants foreign suppliers to take part in the debt-for-equity swap. Many of Embraer's components, in particular such high-technology items as avionics, are from foreign suppliers, particularly from the US.

*This announcement appears as a matter of record only.*

28th August, 1988



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Salomon Brothers International Limited

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## Fed takes offence at Italian protests

By Anthony Harris in Washington

THE US Federal Reserve Board is puzzled and a little offended by Italian protests over their treatment of the bid by Banca Commerciale d'Italia for Irving Bank of New York, and especially by the charge that it shows the Fed to be protectionist.

In conclusion, Mr Mackenzie asserts that any observer or analyst who fails to take account of differing national interpretations of the BIS guidelines is "comparing apples and oranges". He also cautions against any assumption that standardising international capital requirements somehow gives room for complacency. "If you have a good portfolio, 8 per cent is probably too much capital," he says. "But if things go badly, it is nowhere near enough."

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Recent months have seen a string of subordinated debt issues designed to add to banks' tier-two capital.

This is currently estimated by analysts at an average approximately 1.5 per cent of assets, according to the new Canadian definition.

## Texaco makes pledge on sale of Canadian unit

By Our Financial Staff

TEXACO, the US oil group which is planning to sell its 78 per cent interest in Texaco Canada, says it will only consider offers which also satisfy the public shareholders who own the remaining 22 per cent.

Among the assets to be spun off are interests in certain producing and exploration properties and \$55m in cash. The interests include positions in several established Canadian units with estimated proven reserves of 4.3m barrels of oil and liquids and 22.5 cu ft of gas.

The only precedent was the much earlier bid by BCI itself for the Long Island Trust Company, a small investment company. That bid was allowed, but BCI was warned clearly that its status as a subsidiary of an industrial holding company raised difficult issues.

When it came to this second bid, we leaned over backwards to cater for Italian susceptibilities, and we thought we had a deal which they would accept," says Mr Michael Brafield, General Counsel to the Board, who handled the legal issues.

"They have not explained their withdrawal, and we can only assume it is something to do with the relations between BCI and its holding company.

IRI (Istituto per la Ricostruzione Industriale), they don't seem willing to admit that IRI, which has a 60 per cent holding, has legal control.

Banking acquisitions in the US are constrained by two laws, the Glass-Holding Act

and the Bank Holding Act,

as well as by the new international rules on capital adequacy.

The Fed was not seeking to treat IRI as a US bank holding company would be treated, but simply wanted IRI to ask for specific waivers, so that its bid would not create a precedent.

Thus, IRI was not required to make the full financial disclosures usually demanded. It was not required to divest industrial holdings, nor to meet the capital requirements demanded of bank holding companies.

The only demands were that Irving's own capital be maintained at the average level for other US banks of its size and that there be no cross-marketing of financial products by Irving and BCI's own US branches.

According to Reports, the Coopers business newspaper, PDVSA is interested in a 100,000 bpd refinery in Corpus Christi, Texas, owned by Valero Energy of the US.

PDVSA will not comment publicly on specific negotiations of this nature, but such an acquisition would be in line with Venezuela's programme of buying important shares of refineries in other countries to obtain firm overseas markets for its petroleum.

Over the past few years, PDVSA has invested more than US\$400m in oil refining

and distribution networks in West Germany (Veba Oel), Sweden (Nynas Petroleum) and the US (Cigno Petroleum and Champion Refining).

PDVSA can now place at least 450,000 barrels per day of crude oil with refineries outside Venezuela in which it is a partner. The company's goal is to buy into one or two more refineries so that it can guarantee placement of around 700,000 barrels a day, or about half its exports.

Sources outside PDVSA say that the company has been studying investments in a variety of foreign oil companies,

including Texaco, BP Rotterdam, Tenneco, Exxon and others.

According to Reports, the Coopers business newspaper, PDVSA is interested in a 100,000 bpd refinery in Corpus Christi, Texas, owned by Valero Energy of the US.

PDVSA officials are eager to complete talks on new investments as soon as possible since they could face a formidable political barrier to new acquisitions under the next administration, which will begin a five-year term in February, 1989.

Amoco and Dome consummate merger

By Our Toronto Correspondent

AMOCO CANADA'S protracted 16-month courtship of Dome Petroleum, the debt-laden Canadian energy company, was expected to be ritually consummated yesterday afternoon at a lavish signing ceremony in a central Calgary hotel.

The transaction will create the largest energy producer in Canada. In sum, the new company will produce approximately 125,000 barrels of oil, 750m cu ft of gas and 2,000 tonnes of sulphur daily.

The completion of the C\$5.5bn (US\$4.4bn) takeover,

ada was scheduled to rule yesterday on whether to hear Mr Premji's appeal that Dome shareholders are unfairly treated in the merger with Amoco. Earlier this week, an Alberta appeals court dismissed Mr Premji's protest as "singularly devoid of merit."

The takeover will complete the demise of a 38-year-old company which was undone by too many debt-financed acquisitions and the end of Opec. Dome's losses since 1983 have totalled in excess of C\$4bn.

The Supreme Court of Can-

New Issue

This announcement appears as a matter of record only

August 1988

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Lead-Managed by

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## INTERNATIONAL COMPANIES AND FINANCE

**ABB lights European merger fuse**

Nick Garnett interviews the head of the Swedish-Swiss group

**M**r Percy Barnevik says: "This is the pain in our industry. It is fragmented, high cost, protectionist and with lots of overcapacity. It badly needs a shake up in turbines, in locomotives, in fact in the whole of heavy engineering."

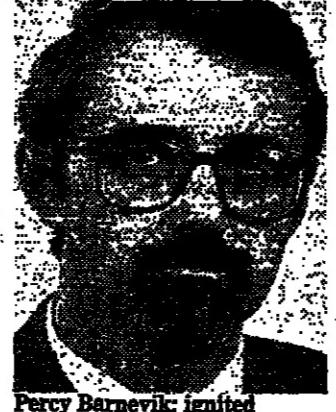
Mr Barnevik, chief executive of Asea Brown Boveri, is in a good position to talk about all this. The formation last year of ABB has had such an unsettling effect on electrical engineering that almost everyone in the industry is fleeing for cover, trying to set up mergers, acquisitions and joint ventures.

ABB is a merger of Sweden's ASEA and Brown Boveri of Switzerland which created a business with \$15bn sales and 1,100 factories, at the centre of many of these.

First in the supply of power generation equipment and now in locomotive and rail equipment building, the Europeans are being shaken up.

"We ignited cross-border euphoria," says Mr Barnevik. "ABB has raised a lot of dust. There will be more global alliances and not just in our industry."

The impending changes in the European market after 1992 are also having an impact. Since ABB's formation, however, the speed at which the ownership structure of the power station supply industry is being reshaped has accelerated.



Percy Barnevik: ignited cross-border euphoria

If these talks come off, this could provide a second large power engineering grouping.

Alsthom, the big French power engineering group, is also determined to stay in the business. There have been no signs of any major deals yet involving Alsthom, though it recently purchased ACEC, the Belgian power equipment maker in the UK.

At the same time, GEC, a British turbine and switchgear maker, has been in joint venture discussions with some other European suppliers. Observers have suggested a possible link-up with Framatome in France.

This is all part of the same theme. "Companies need to get stronger in Europe to compete with Japanese and US companies," says Mr Barnevik.

It has also bought Sadelmi, an Italian electrical group, Adida Costruzioni, an Italian high voltage switchgear maker, and a Spanish transformer group.

More spectacularly, it has emerged that ABB is in detailed negotiations with Ansaldo, the state-owned Italian electrical engineering company. ABB believes Italy will be the fastest growing European market for its range of products through the 1990s.

While all this has been going on, Siemens of West Germany, one of the long-term players in European power engineering, has been in discussions with

nationally-minded companies. "There will be a continuing shake out. Demands of R&D and the need to have access to global markets is going to push them into bigger groups."

To put that in perspective, ABB, which has a \$20bn balance sheet and 180,000 employees in 45 business sectors, employs 11,000 in B and D alone with a \$1.2bn budget.

Mr Barnevik says something similar is likely to happen in Europe's rail equipment industry. There are around 15 mainstream loco builders in Europe compared with two in the US and three in Japan.

ABB already makes locomotives in six European countries and claims to be the biggest European train maker ahead of Alsthom.

It has just purchased Ascan Scania, a small Danish train maker and is bidding in partnership with British groups for Brel, the British locomotive and rail equipment maker. ABB also announced yesterday that it had acquired British Wheelset, a rail wheel maker in the UK.

But some of the biggest moves could soon be in Italy. ABB's discussions with Ansaldo covers most business segments, including rail equipment.

This is all part of the same theme. "Companies need to get stronger in Europe to compete with Japanese and US companies," says Mr Barnevik.

**Farmers in Parmalat talks**

By John Wyles in Milan

THE MYSTERY surrounding the future of Mr Calisto Tanzi's Parmalat food empire deepened yesterday with confirmation that Italian agricultural interests are negotiating a possible investment in the company.

Mr Stefano Wallner, president of Confagricoltura, which represents Italian farmers, believed Parmalat's negotiations with Kraft of the US on the sale of some of its non-milk products subsidies had been halted.

In the meantime, discussions were under way on a possible merger between some or all of Parmalat with the food processing activities of Federconsorzio, the national federation of Italy's agricultural co-operatives.

Mr Wallner, whose organisation is the minor shareholder in Federconsorzio, said: "We are now talking about which parts of Parmalat might match up with Federconsorzio."

He doubted, however, whether Federconsorzio had the resources to buy a significant stake in Parmalat - 40 per cent has been mentioned as an objective - and a third party was needed to complete the arrangement. "It would be a good idea if this was Kraft," he said.

The quest for an "Italian solution" for Parmalat has some political backing and is being spearheaded by Mr Arcangelo Lobianco, the Christian Democrat president of Colfatti, which represents Ital-

ian small farmers and is the dominant shareholder in Fed-

erconsorzio.

The co-operatives' federation had annual sales last year of £3.046bn (\$2.15bn) of which £1.25bn was specifically food products. Animal feeds, fertilisers and agricultural machinery are much more financially important parts of its business. Net profits were little more than £5m.

Parmalat's need for a capital injection or a sale of assets arises from its heavy borrowings, which total, around £500m. The deal most recently discussed with Kraft is believed to have been a £300m sale of baking, fruit juices and tomato sauce manufacturing companies.

**Ferfin shares open below expectation**

By John Wyles in Rome

MR RAUL GARDINI yesterday launched the stock market listing of his Ferrucci Finanziaria holding company with a declaration that he wanted to make Italy's second largest private sector group a truly global operation.

Affirming that he was seeking a significant share of world markets in chemicals, agribusiness and financial services, the Ferrucci president was in a triumphant mood after carrying forward a controversial and complicated restructuring of his Ferrucci and Montedison interests.

The initial announcement of the deal sent out the Milan

stock market into a sharp reverse at the end of January. Yesterday, initial interest in Ferrucci Finanziaria (Ferfin) was modest enough to price the shares slightly below expectations at £2.885 (£2).

Ferfin's public quotation follows its absorption of the Montedison 60 per cent-owned subsidiary, Iniziativa META, which consequently disappeared after a listing lasting 43 years. The exchange of 15 Ferfin shares for 4 META implied an opening value of £2.920.

Mr Giuseppe Garofano, managing director of Ferfin, said the asset sales programme designed to cut the group's

**B&O falls into the red and omits payout**

By Hilary Barnes in Copenhagen

BANG & OLUFSEN, the Danish audio equipment and television manufacturer, has launched at the start of July on the Frankfurt stock exchange.

The 13.800bn of debt being transferred to the 40 per cent Montedison-owned chemicals joint venture, Enimont, will not be consolidated into the company's balance sheet.

The company has made a pre-tax loss of DKr16m (£2.2m)

for the year ended May 1988 compared with a profit of DKr6m in the previous year, while the net result went from a surplus of DKr4m to a loss of DKr16m. Sales increased by 3 per cent to DKr1.95bn.

The group expects to return to profit in the current year following the launch of its video system in the US. It also announced the establishment of a subsidiary to exploit the company's design and manufacturing know-how through co-operation with other companies.

**Commerzbank sets up index fund**

By Helga Simonson in Frankfurt

COMMERZBANK of West Germany is to launch the country's first equity index fund. It will be set up in Luxembourg because such index funds are forbidden in Germany.

The CB German Index Fund is designed for foreign institutions wanting to invest in German equities on a broad but cost-effective basis. It will reflect the existing Commerzbank equity index of 60 leading shares.

According to the bank, the

fund will represent some 86 per cent of the market capitalisation.

According to analysis, Commerzbank's own equity shows the closest correlation to the new DAX real-time index launched at the start of July on the Frankfurt stock exchange.

The Commerzbank shares, one of the index's 30 blue chip constituents, parallel the index most closely. By contrast, the correlation is lowest for shares in RWE, the electric utility.

According to the bank, the

Notice to holders of C.I.T.O.H FINANCE (EUROPE) PLC U.S. \$50,000,000 5% Guaranteed Gold Listed Notes due 1998

Notice is hereby given that the redemption price for each Note on October 27, 1988 has been fixed at \$4.922.54 in accordance with section 5(a) based on the London A.M. Gold Fixing Price on August 31, 1988.

September 2, 1988 London by Citibank N.A. Fiscal and Paying Agent.

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The issuer of the above-captioned issue hereby announces that, effective 3rd September, 1988, its corporate name will be changed to

**NIPPON CONLUX CO., LTD.**

2nd September, 1988 Nippon Coinco Co., Ltd.

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The Financial Times proposes to publish this survey on:

19th October 1988

For a full editorial synopsis and advertisement details, please contact:

Tim Davis  
on 01-248 8000 ext 4181

or write to him at:

Bracken House  
10 Cannon Street  
London  
EC4P 4BY

FINANCIAL TIMES  
EUROPE'S BUSINESS NEWSPAPER

**Credit Commercial de France**

U.S. \$250,000,000

Floating Rate Notes due 1997

For the interest period 31st March, 1988 to 30th September, 1988 the amount payable per U.S. \$10,000 Note will be U.S. \$401.81. The relevant interest payment date will be 30th September, 1988.

Listed on the Luxembourg Stock Exchange

Bankers Trust Company, London Agent Bank

**International Bank for Reconstruction and Development**

U.S. \$250,000,000

U.S. Dollar Floating Rate Notes due February 1994

For the interest period 31st August, 1988 to 30th November, 1988 the Notes will carry an interest rate of 7.66% per annum with a coupon amount of U.S. \$193.63 per U.S. \$10,000 Note, payable on 30th November, 1988.

Bankers Trust Company, London Agent Bank

**PKBANKEN**

(incorporated in the Kingdom of Sweden)

¥5,000,000,000

Floating Rate Notes Due 1993

In accordance with the Terms and Conditions of the Notes, notice is hereby given that the Rate of Interest for the Interest Period from 2nd September, 1988 to 2nd March, 1989 being the first Interest Payment Date (all as defined in the Terms and Conditions), is 5.23% per annum.

Interest payable on 2nd March, 1989 will amount to ¥2,593,507 per ¥100,000,000 principal amount of the Notes.

Agent Bank  
The Long-Term Credit Bank of Japan, Limited Tokyo

**ALLIANCE + LEICESTER****Alliance & Leicester Building Society**

Issue of

£200,000,000 Floating Rate Notes 1993

In accordance with the provisions of the Notes, notice is hereby given that, for the three month period 31st August, 1988 to 30th November, 1988, the Notes will bear interest at the rate of 12 1/2 per cent per annum. Coupon No. 11 will therefore be payable on 30th November, 1988 at £3,107.92 per coupon from Notes of £100,000 nominal and £155.40 per coupon from Notes of £5,000 nominal.

S.G. Warburg & Co. Ltd.  
Agent Bank

**AEGON**

Insurance Group

AEGON N.V. established at The Hague, The Netherlands.

The Executive Board announces that, with the approval of the Supervisory Board, the minimum amount of One 1,50 per Dfls. 5.00 ordinary share will be paid for the financial year 1988. For holders of ordinary shares to bearer, coupon number 19 of their securities will be payable at the payment offices of the banks mentioned below with effect from 15th September 1988.

For each Dfls. 5.00 ordinary share to bearer, the interim dividend of Dfls. 1.50 will be payable of the above mentioned coupon, less 25% dividend tax.

Amsterdam-Rotterdam Bank N.V. first six months of 1988, published on 31st August 1988, are available at the offices of the banks mentioned and the undersigned.

AEGON N.V.  
The Executive Board  
31st August 1988

**NOTICE OF REDEMPTION****Sun Capital Corporation**

10% Guaranteed Notes Due 1990

NOTICE IS HEREBY GIVEN that in accordance with Clause 16 of the Terms and Conditions of the Notes the Issuer will redeem all of the Notes at 101% of their principal amount (the "Redemption Price") on the next interest payment date, 31st October, 1988, when interest on the Notes will cease to accrue.

Payment of the Redemption Price will be made upon presentation and surrender of the Notes, with all unmatured coupons attached, at the offices of any of the Paying Agents listed below.

Bankers Trust Company  
Four Albany Street  
New York, New York 10015  
(For Registered Notes Only)

Bankers Trust GmbH  
P.O. Box 2665  
Bockenheimer Landstrasse 39  
6000 Frankfurt am Main

Banque Internationale à Luxembourg  
2 Boulevard Royal  
L-2953 Luxembourg

Bankers Trust AG  
Dreieichenstrasse 6  
CH-8022 Zurich

Swiss Bank Corporation  
1 Aschenvorstadt  
CH-4002 Basle

Banque Industrie Belge S.A.  
rue des Colonies 40  
B-1000 Bruxelles

Accrued interest due 31st October, 1988 will be paid in the normal manner on or after that date against presentation of Coupon No. 3.

## INTERNATIONAL CAPITAL MARKETS AND COMPANIES

## Sixfold rise for Western Mining

By Bruce Jacques in Sydney

**WESTERN MINING**, Australia's premier metals group, pushed net profits nearly six times higher in the year to June - to A\$342.2m (US\$194.6m) from A\$61.4m, on the back of the world commodity boom.

Higher nickel and gold prices, an exchange gain and net interest receipts on the large cash balances held by the company for much of the year were the main contributors to the resurgence, and allowed Western Mining to apply some

brutal accounting treatment to special charges.

The main components of these are a A\$61.3m write-off of the assets of Canadian-based Seabright Resources, acquired during the year, and a A\$138.9m goodwill write-off on acquisition of controlling stake in Hill Gold Mines.

Abnormal and extraordinary losses thus totalled A\$103.3m compared with profits of A\$149.9m previously, producing earnings available to shareholders of A\$205.7m compared

with A\$233.4m. But the annual dividend is boosted to 23 cents a share from 10 cents, costing the company A\$193.6m against A\$86.2m.

Directors said gold sales jumped to 457,264 oz from 358,000 oz while the price received was just under 2 per cent higher at A\$629 per oz.

They indicated that the real benefit had come in nickel, where US dollar prices received jumped by 80 per cent, although tonnage eased by 2 per cent.

Exchange gains added A\$41.6m to the result, compared with a A\$7.1m loss in the previous year and the company logged net interest receipts of A\$30.1m against payments last year of A\$16.5m.

Under the company's preferred equity accounting approach, earnings rose to A\$83.5m from A\$8.5m to A\$16.5m from A\$2.1m, the equal contribution of metal and mining higher result from Alcoa of Australia, the aluminium group.

## Chase Corp in the red after writedown

By Our Financial Staff

**CHASE CORPORATION**, the New Zealand investment company, incurred an attributable loss in its year to June after taking a NZ\$109.5m (US\$67.5m) writedown on its equity and property holdings.

If forecast growth in all its operations for the current year following a post-crash restructuring of its portfolio, Chase Corporation plans to reopen its London office in order to investigate property opportunities. In December it accepted a \$16.5m (US\$14.2m) Trafalgar House bid for Chase Property Holdings, its UK arm.

The group is paying a 10 cent total dividend, matching the payout for the previous 15 months.

Despite the shorter period covered by the latest accounts, revenues doubled to NZ\$2.99bn from NZ\$1.41bn. Pre-tax profits were just 10 per cent lower at NZ\$124.1m, but after losses from associates and the extraordinary charge the bottom line emerged NZ\$31.7m in the red, compared with NZ\$133.8m net profits.

Chase Corporation said it had written down short-term equity investments to market value.

## Amcor keeps up strong growth

By Our Sydney Correspondent

**AMCOR**, the Australian paper and packaging group, showed a 26.3 per cent rise in equity-accounted net profits to A\$137.2m (US\$81.2m) in the year to June from A\$108.8m - the fourth consecutive year in which earnings have risen by more than a fifth.

Shareholders are being rewarded with a dividend rise to 23.5 cents a share from 21 cents and a one-for-10 bonus issue, with the directors confident that the dividend will be at least maintained on the increased capital.

Group sales rose 11.7 per cent to A\$2.95m.

• Elders Resources NZEP (ERN) is to sell its 23 Australian Benchmark timber and hardware retail outlets to Burns Philp, the Australian trading company, and will put into a joint venture with Burns its 47 Benchmark outlets in New Zealand, Reuter reports.

The transaction will release more than NZ\$100m (US\$61.5m) to ERN, which is "repositioning" non-core assets.

Capital for the fund consists of 10.6m of equity and \$70m in two separate tranches of debt securities, intended to carry the top AAA-rating from the main US rating agencies.

Both tranches of debt carry unconditional guarantees of interest and principal from Financial Security Assurance, a US-based provider of financial guarantee insurance. Its own securities carry a AAA credit weighting.

The market value of the bonds will be assessed bi-weekly, so that if the value of the portfolio falls below the minimum overcollateralisation level or no longer meets AAA-rating criteria, assets must be sold and replaced with appropriate debt securities.

Over the past month, Drexel has sold 10.5m shares in the fund, raising the \$105m, and yesterday launched the issue of debt. The shares will be listed in Amsterdam.

The \$40m fixed-rate tranche of debt has a 10-year maturity but has a put option in 1991. Interest until the put is 10.08 per cent, priced to yield 9.7 basis points over Treasuries. The \$30m tranche due 1993, pays interest at 9.90 basis points over overnight London interbank offered rates and has a put option at par after five years.

There is an additional option for Drexel to underwrite a further 7.5m shares and issue \$2.5m more in debt securities.

Last month Drexel emerged with the first European high-yield bond fund, First Britannia. Denominated in sterling, this fund is intended for investment in UK and Europan high-yield bonds.

## Setback for Westfield

**WESTFIELD HOLDINGS**, Australia's largest shopping centre operator, suffered from a fall-off in contributions from associate companies for the year to June, leaving equity-accounted net profits 31.6 per cent lower at A\$22.1m (US\$17.8m), writes Our Financial Staff.

However, it is lifting the dividend to 7.5 cents a share from 5.8 cents. Pre-tax profits rose 3.4 per cent to A\$18.7m but associates brought in only A\$3.9m, down from A\$16.7m.

## UK firm in Tokyo move

**INTERNATIONAL CITY HOLDINGS**, the UK financial services firm specialising in money and securities broking, said yesterday it was negotiating for a stake in a Tokyo foreign exchange broker, Yamane Tanshi, a firm specialising in Japanese short-term market operations. Details are not yet finalised.

These securities have been sold outside the United States of America and Japan. This announcement appears as a matter of record only.

1st September, 1988

## KINKI NIPPON RAILWAY CO., LTD.



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**5% per cent. Bonds due 1993**

**with Warrants**

to subscribe for shares of common stock of

**Kinki Nippon Railway Co., Ltd.**

Issue Price 100 per cent.

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Mitsubishi Finance International Limited

The Nikko Securities Co., (Europe) Ltd.

Banque Indosuez

Barclays de Zoete Wedd Limited

Robert Fleming & Co. Limited

Kleinwort Benson Limited

Manufacturers Hanover Limited

New Japan Securities Europe Limited

Salomon Brothers International Limited

J. Henry Schroder Wag & Co. Limited

Sumitomo Trust International Limited

Yamaichi International (Europe) Limited

Mitsubishi Trust International Limited

Daiwa Europe Limited

Sanwa International Limited

Banque Paribas Capital Markets Limited

Cosmo Securities (Europe) Limited

IBJ International Limited

KOKUSAI Europe Limited

Morgan Stanley International

Nippon Credit International Limited

SBCI Swiss Bank Corporation

Investment Banking

Shearson Lehman Hutton International

Union Bank of Switzerland (Securities) Limited

## Drexel launches US fund in Europe

By Our Euromarkets Staff

By Our Euromarkets Staff

**DREXEL BURNHAM Lambert**, pioneer of the "junk bond" market, yesterday launched a fund which will allow European investors for the first time to invest directly in high-yield US bonds.

The fund, Prospect International High Income Portfolio, will be managed by the Massachusetts-based Prospect Management Investment. Based in the Netherlands Antilles, US withholding tax will not be deducted from interest and dividend payments.

Drexel, which has recently come under fire in the US for allowing its employees to buy up portions of junk bonds it underwrites, said it will have no equity interest in the new fund.

However, a Drexel official, noting that the firm has ceased purchases of its own underwritten offerings, said that diversification requirements make it likely that the bond fund will purchase securities that Drexel has underwritten.

Capital for the fund consists of 10.6m of equity and \$70m in two separate tranches of debt securities, intended to carry the top AAA-rating from the main US rating agencies.

Both tranches of debt carry unconditional guarantees of interest and principal from Financial Security Assurance, a US-based provider of financial guarantee insurance. Its own securities carry a AAA credit weighting.

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## FAI Insurances lifts net earnings 51%

By Our Sydney Correspondent

**FAI INSURANCES**, Australia's biggest general insurer and one of the country's most aggressive equity investors, yesterday declared a 50.8 per cent rise in net earnings to A\$171.1m (US\$137.5m) for its year to June from A\$113.4m in the previous year, emerging unscathed from the October stock markets crash.

In a report which gave a minimum of information, Mr Larry Adler, the chairman, indicated that FAI confirmed to be one of the few general insurers to earn an underwriting profit, which rose modestly to A\$6.5m from A\$5.7m.

But as usual, investment earnings were the group's mainstay, ahead 111 per cent to A\$306.5m. The result suggests that most of the investment profits were earned in the first half, when FAI disclosed a 75 per cent increase in net profits to A\$123m.

That reflected a realisation of many of FAI's shareholdings in equities in the first weeks before the crash. Mr Adler managed to extricate the group from positions in Hill Samuel of the UK and Pioneer Concrete and Ampol at home, netting a total of A\$225m.

The main second-half profit spinners would have been FAI's foray into the complex Cumberland Credit takeover battle and exercise of a put option over the troubled Renouf group of New Zealand.

FAI has raised its annual dividend to 8 cents a share from 6 cents, which Mr Adler said could be paid under Australian tax law and covered 9.87 times by earnings. The directors, he said, "view the continuing growth of the group with great confidence."

Mr Adler said premium income net of reinsurance rose to A\$466.5m from A\$446.7m and provision for outstanding claims was up 36 per cent to A\$661.5m. Tax took A\$141.4m, against just A\$84.9m.

## Trading muted as dealers wait for key US data

By Our Euromarkets Staff

**TRADING IN** dollar Eurobonds was muted yesterday as investors awaited the next barrage of key economic data out of the US.

Today, the Labor Department releases employment data for August, which may provide enough evidence of a further tightening in labour markets to provoke the Federal Reserve to crimp the availability of credit.

The fund, Prospect International High Income Portfolio, will be managed by the Massachusetts-based Prospect Management Investment. Based in the Netherlands Antilles, US withholding tax will not be deducted from interest and dividend payments.

Drexel, which has recently come under fire in the US for allowing its employees to buy up portions of junk bonds it underwrites, said it will have no equity interest in the new fund.

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broken's screen at less 1% per cent.

The deal met a lukewarm response from traders who noted that existing issues for the borrower are offering 65 basis points over Treasuries.

Also, with a A\$2.4-plus credit rating, 50 basis points is deemed to be somewhat tight.

Some gripe about the 4 per cent premium, a fee which is skimmed from co-managers' fees and accrues to the lead

issuers a DM200m seven-year bond, intended to become fungible with an existing issue after the value date later this month. The bonds carry a 6% per cent coupon and are priced at 97. Lead manager DG Bank quoted the bonds just inside their 2% per cent fees although other dealers quoted the issue slightly outside fees at less 2% per cent. At the lower price level, the issue yields 7% per cent, making it more attractive than the first tranche which yields around seven per cent.

**Electric Power Development Co** issued a seven-year 6 per cent DM120m bond which carries a guarantee of the Japanese government. The bonds are priced at 101% and were lead-managed by West Deutsche Landesbank.

Ireland privately placed a SF100m six-year issue carrying a 4% per cent coupon and priced at par. Lead manager Banque Paribas (Suisse) said the issue is trading at less 1% per cent.

In Switzerland, the rate on three- to eight-year cash bonds was increased by 1% per cent, but the move was widely anticipated and had no impact on prices.

**The French Government** yesterday sold FF5.5bn of bonds at its first

# IF CUSTOMERS COULD TALK

When it comes to technology, customers have not had the chance to say much.

After all, what they are getting is leading edge; it's state-of-the-art.

It is as good as it comes.

Customer acceptance, then, is believed to be an open and shut case.

Unfortunately, the process involving the end-user with product development often becomes more shut than open.

#### The need for an Open Process

Ever since there has been more than one computer manufacturer there's been more than one operating system.

Fair enough.

You can't choose the best system until you have a choice.

In fact, most of us have made several choices. A different system for a different application.

What is needed now is a truly open operating system.

Industry-wide. Worldwide.

Allowing immediate access and flow of information, regardless of computer architecture.

Such an open environment, however, cannot be developed in the isolation of a single vendor's lab. It has to involve as many vendors as possible.

And, it has to involve you.

#### How in the World can this be done?

Creating a worldwide standard open operating system requires worldwide resources.

Some of the world's biggest names in computer technology have committed to this venture.

They have formed Open Software Foundation.

Their task, though, is not to create yet another computer system, but to provide the forum for the Open Process.

The rest is up to us.

#### It takes an "Open Environment" to make one

OSF will issue Requests for Technology for the industry in general.

All responses are welcome, from members and non-members alike.

The OSF members, made up of users, vendors, standards bodies, the academic community and government agencies will review proposals based on the industry input.

Initial offering specifications will be produced for our membership to evaluate. And debate.

The open environment technology selected will be based on open dialogue and free exchange of ideas.

The result will be the establishment of an environment that will work for everyone.

#### We're looking for Open Minds

You can help shape the future of the computer industry as well as get a head start on your own Information Technology strategy by participating with us.

Further, you can ensure the next generation of operating systems are appropriate to real business applications: your own.

Customers obviously can talk. Now they have a chance to be heard.

To find out how you can join us call us on (32 2) 640 04 95, or write to us at 475 Avenue Louise, 1050 Brussels, Belgium.

**OPEN  
SOFTWARE  
FOUNDATION**



## UK COMPANY NEWS

**Lambert Howarth profits tumble**

By Alice Rawsthorn

LAMBERT HOWARTH saw its share price tumble by 45p to 135p yesterday after announcing that first-half pre-tax profits had fallen from £280,000 to £51,000 because of intense competition in the footwear market.

Since last autumn the UK shoe industry has been hit by a surge in imports from the Far East, following the fall of the US dollar, and the Far Eastern currencies linked to it, on foreign exchange markets.

Companies like Lambert Howarth, which derives 60 per cent of its turnover from its footwear production plants in the UK, have seen sales fall and margins weaken because of the pressure from imports.

Sales rose to £19.4m (£16.8m), but operating profits fell to £198,000 (£713,000) in the six months to July 1. Lambert said:

transfer to another plant, at nearby Burnley.

The importing business, which sources footwear from the Far East, was responsible for most of the growth in sales. Its performance suffered, however, from the extra costs incurred in the launch of the Hitz sports shoe range. Lambert had to airfreight supplies into the UK, because of production delays in the Far East.

Mr Alan Linton, chief executive, described trading conditions in the interim period as "very tough". Lambert's footwear manufacturing interests made a loss during the first half, he said, but the group benefited from the growth of its importing interests and its recently acquired luggage companies.

Lambert has already taken action to cut costs within manufacturing. It has been shedding labour through natural wastage for the last four months and has announced the closure of one of its four factories. The factory, at Bacup in Lancashire, will close by the end of the year. The machinery and most of the workforce will

**COMMENT**  
Given the present crisis of the shoe industry it would have been foolish to expect anything

**Associated Henriques £0.7m**

paying Sanitas, United's owner, about £3.2m for a five-year non-competition agreement. United made pre-tax profits of £4.6m on turnover of £87.6m in the year to June 30.

Ellis intends to use the balance of the rights proceeds to pay for some small acquisitions it has made this year. It is considering the purchase of a private UK company which will cost a maximum of between £1m and £5m.

The company's gearing will fall to about 9 per cent after the US deal and rights issue.

The charge for United is about £18m; while Ellis is also

**Ellis buy doubles US operation**

By Clare Pearson

ELLIS & EVERARD, independent chemicals distributor, is doubling the size of its US operations with the \$3.2m (£21.6m) acquisition of United Chemicals. The deal will be funded by a one-for-two rights issue to raise £25.5m.

The rights issue is priced at 140p, compared with a close on Wednesday of 184p. Yesterday the shares fell to 170p. ICI, Ellis's 28 per cent shareholder, has said it will take up its rights to about 5m new shares.

United Chemicals is described as an excellent geo-

graphical fit with Ellis's existing US network. "It will move us neatly up the eastern seaboard from our base in the south," Mr Stephen Bentley, finance director, said yesterday.

The addition of United Chemicals, which operates mainly in Maryland, Pennsylvania and Ohio, will bring Ellis's US turnover to about £170m and make it the sixth biggest chemicals distributor in the US.

The charge for United is about £18m; while Ellis is also

**Church up midway despite US**

By Alice Rawsthorn

CHURCH & CO, footwear manufacturer and retailer best known for its traditional men's brogues, saw pre-tax profits rise by 8 per cent to £2.2m in the six months to end-June despite the impact of the weak dollar on profitability in the US.

Mr Ian Church, chairman, said that the company had fared well in the interim period, especially in manufacturing, and that order books were "very, very full" for the rest of the year.

Sales rose to £50.8m (£36.5m) while earnings per share increased to 12.9p (11.6p). The interim dividend is unchanged at 8p. Church's share price fell by 10p to 450p yesterday.

In the last year or so, much of the UK footwear industry has suffered from rising imports and falling output. These problems have been concentrated among the mainstream manufacturers of women's shoes, like Lambert Howarth which reported a fall in profits yesterday. Church, a specialist in expensive men's shoes, has emerged unscathed.

The only difficult area of activity in the first half was the US, where the company suffered a fall in margins. Mr Church said that US sales had increased, but not enough to counter the effects of the weak dollar.

**Bid target Ruberoid to sell site for £7m**

By Clay Harris

RUBEROID, the building materials group, is to sell its Essex site of its Catalin resin and resin-impregnated papers subsidiary for £7m in cash.

The company, which is fighting a £127m takeover bid from the housebuilder Raines Industries, said the disposal would produce a £4.5m profit after allowing for estimated relocation costs to a yet unchosen site.

Mr John Roberts, Ruberoid chief executive, pointed out, however, that Catalin's entire product range was under review.

Mr Peter Parkin, Raines chief executive, said the disposal smacked of "desperation", but Mr Roberts said it had been planned before the bid was launched.

Ruberoid, meanwhile, is due to produce a profits forecast later today. Mr Roberts confirmed yesterday that it would be ready by this afternoon.

However, Ruberoid and its

public relations consultants, Impress, said the document would not be released to the Stock Exchange or made available to the weekday press until late tonight.

"We're timing it for the Sunday really," Impress said. Briefings for journalists on Sunday newspapers are due to begin today.

**Cundell growth**

Interim results of Cundell Group reflected the continuation of the growth seen in the second half of the previous year. Compared with the first half of 1987, pre-tax profits were 52 per cent higher at £1.31m, against £839,000.

Turnover for the corrugated packaging manufacturer in the six months to July 1 rose to £19.84m (£16.26m). Earnings per 10p share were 4.75p (3.47p) and there is an interim dividend of 12.8p.

The pension funds launched a 123.5p share offer for TRIG last week, having raised their stake in the trust, one of the largest in the sector, from just under 30 per cent to 36.1 per cent. Both sides are understood to be seeking clarification of intentions and response.

Earlier this week, the TRIG board met to consider the £255m bid, which arrived when most directors were on holiday, but decided to send only a holding letter to shareholders. It added that its detailed views would be made known when the offer document was published.

**COMPANY NEWS IN BRIEF**

AMALGAMATED FINANCIAL Investments is selling Kings Cross House, London, for £43.4m. The property has been held for two months by Asset Merit, a joint venture company in which AFI holds 42.85 per cent of the issued share capital. AFI will make £1.5m profit on the sale.

AVDEL, the former Newman Industries, is fully listed. It was incorrectly described as a USM-listed company in yesterday's edition.

CITY GATE Estates has sold an 88,000 sq ft freehold property scheme at Richford Street, Hammersmith, London, for £17.75m cash to a private investment company. It is City Gate's first deal since joining the USM last July.

COOPER (ALAN) Holdings (Office furniture manufacturer): Turnover £5.12m (£4.37m) and pre-tax profits £1.32m (£976,000) for six months to June 30. Earnings per 10p share 8.25p (6.23p) and interim dividend 2.1p (1.5p).

DALE ELECTRIC International had an outstanding order book of £24m annual meeting told Chairman expected further increase in profitability for the year to April 1989.

ENGLISH & OVERSEAS Properties: Turnover £1.87m (£1.83m) and pre-tax profits

**Norfolk House sells 58 sites for £26.39m**By Paul Cheeswright  
Property Correspondent

Norfolk House, petrol station and service area property development company, is selling 58 properties to Petrofina UK, a subsidiary of the Belgian oil and chemicals company, for £26.39m.

However, 35 of the sites will be leased back by Norfolk for two years.

Norfolk's proceeds from the sale will be used to develop and operate 55 other petrol station sites it already owns.

The company, the shares of which started trading on the USA in March, both develops and operates petrol stations and service areas on its own behalf and provides similar service for the major oil groups.

The transaction with Petrofina is staggered over six months.

Petrofina will buy 20 sites this month for £9.65m and a further 34 for £13.265m by the end of March 1989. The remaining four sites will be bought by Petrofina for £3.445m provided Norfolk can obtain planning permission for them.

**UK Paper rises to £8.4m and exceeds expectations**

By Maggie Urry

UK PAPER, the printing and writing paper maker floated in March, reported a 38 per cent rise in pre-tax profits for the first six months of 1988.

The pre-tax profits figure of £8.4m (£6.1m) was better than expected and the shares rose 5p to 164p.

Mr Tom Wilding, chairman and chief executive, said the group had so far achieved all it had set out to do and the future looked at least as promising as at the time of the offer for sale.

Much of the pre-tax profit gain came from a £1.6m reduction in interest charges to £1.2m.

Operating profits from the continuing businesses rose by 14.3 per cent to £29.6m on sales of £18.6 per cent higher at £106.4m.

Mr Wilding said there had been strong performances from the three paper mills, with operating profits rising ranging between 18 and 25 per cent.

However, start-up costs of £150,000 were incurred in opening two branches for the William Guppy paper merchanting business which meant that profits there were slightly lower.

Mr Wilding said that he expected Guppy to expand rapidly over the next two years and that while turnover would rise, profits growth would be held back in the short term.

Strong demand for the company's paper meant that the group was working at full capacity and plans to increase production were being accelerated.

Earnings per share, after tax charge, were 5p (7.2p on a pro forma basis). The tax charge is likely to be sub-normal for some years. A 2p interim dividend will be paid, which compares with a nominal interim of 1.67p. The national full year dividend for 1987 was 5p.

Turnover was split between £10.98m (£7.61m) in the home market and £5.35m (£4.85m) exports. Tax took £481,000 (£379,000).

**P and O ups Taylor stake to near 10%**

By Nikki Tait

PENINSULAR AND ORIENTAL Steam Navigation, shipping and property group headed by Sir Jeffrey Sterling, has increased its stake in Taylor Woodrow, construction company, by a further 2.225m shares to 15.65m or 9.9 per cent.

Earlier this month, when announcing interim figures, Taylor Woodrow indicated that any substantial rise in the P and O stake would not be welcome. Yesterday, it said it had no comment to make other than to stress that it intended to remain independent. P and O, meanwhile, continued to maintain that the shares represented a trade investment and that the company had no hostile intentions.

**Inoco sale**

INOCO, a former oil company which is being turned into a property group by Mr David Rowland, yesterday sold its residual US oil and gas properties to Firstland Oil and Gas.

Payment is in the form of £250,000 in cash and 1.25m shares in Firstland. At yesterday's Firstland price of 36p, the deal is worth around £600,000.

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*Cadbury Schweppes MANAGEMENT PROVEN IN THE MARKET PLACE. Cadbury Schweppes MANAGEMENT PROVEN IN THE MARKET PLACE. Cadbury Schweppes*

**Cadbury Schweppes****1988 First half results**

(Unaudited)

**£1,063m +13.9%****£89.2m +34.3%****£81.7m +28.5%****8.97p +29.8%****2.40p +14.3%**

- Sales, trading profit and pre-tax profit up in both business streams. Strong profit growth from established businesses supplemented by acquisitions.

- Dr Pepper investment gives handsome cash return and continued involvement in the new Dr Pepper/Seven-Up US business.

- Franchise agreement with Hershey and sale of US confectionery assets gives an increasing annual income and resources for further development.

- Underlying earnings per share up 18.4% and interim dividend up 14.3%. The published earnings per share figure shown above includes a change in accounting treatment for Advance Corporation Tax.

- Board confident about future prospects.

*Adrian Cadbury*  
Chairman

**Cadbury Schweppes**

The contents of this advertisement have been approved for the purposes of Section 57 (1) of the Financial Services Act 1986 by Coopers & Lybrand who are authorised by the Institute of Chartered Accountants in England and Wales to carry on investment business. Past performance is not necessarily an indication of future performance.

*Cadbury Schweppes MANAGEMENT PROVEN IN THE MARKET PLACE. Cadbury Schweppes MANAGEMENT PROVEN IN THE MARKET PLACE. Cadbury Schweppes*

## THE PROPERTY MARKET

**Barometer set fair for another year**

By Paul Cheeseright, Property Correspondent

The evening rush hour on the trading estate in Slough starts later these days. This is both an indication of the confidence in the industrial sector, interest rate increases notwithstanding, and a boon for Slough Estates as the rent collection tills ring happily.

This trading estate - 498 acres and 7.4m square feet, of which about 1m is taken by Mars - is the foundation of the fortunes of Slough Estates, the biggest developer of industrial and general commercial space in Britain.

If any company is likely to benefit from the economic growth of recent years it is Slough Estates, with properties throughout the south-east and to a lesser extent in the Midlands and north. Its British portfolio is more than 13m sq ft, of which nearly 13m is industrial and warehousing property. It is a barometer of the industrial property market.

But the phrase "industrial property" should not be interpreted narrowly. These days the sector is widely defined taking in high-tech space with a substantial office content, warehousing, as well as premises where people actually make things.

The only place where the group has vacant space in its established properties is Aberdeen. Two years ago the only area of Britain where it was

drawing in higher revenues through higher rents was the south-east. But over the last two years, long term vacant space outside the south-east has been taken up - in Chester, for example. "We are starting to move and reinforce where we have done little for a long time," says Sir Nigel Mohr, the chairman. Birmingham is an example.

This week the group gave an indication of how it is faring in the present state of the market with an announcement of pre-tax profits for the first half of 1988 at £24.1m, 21.8 per cent higher than in the 1987 first half.

But the market has become inured to results of this kind from the biggest property investment groups and, although the share price was higher in anticipation of the announcement, it slipped back immediately afterwards to 222p. At present the market is more concerned about high interest rates than the fact that the rush hour on the trading estate is later.

Over the last year the average increase in rents on the Slough trading estate has been about 20 per cent. Pure office rents have reached about 220 a square foot, the top industrial rents for sheds with a 30 per cent office content, rents are running between 27.50 and 28.00 a square foot.

Elsewhere in the country rents have moved likewise and sometimes by considerably more, although they have started off at a much lower base. These sort of figures explain why returns for industrial property over the last few months have been outstripping those for retail and office property.

It has all seemed too good to last and there is caution at Slough Estates about the medium term prospects. "We are relatively content into the

interest rates, to dampen down some of the fire in the economy. It has had no market effect so far, from the Slough Estate viewpoint, but it could have in a few months' time."

The market itself is hot and

this can be seen in the way

that land prices have been bid

upwards by developers hungry

to enter the market. Slough

Estate is always looking for land so as to have a sufficient

supply for a development pro-

gramme running about three

months ahead. But, sighs Mr

Graeme Elliot, the vice-chair-

man: "We always fall in our

bids for sites. Some of the

prices are crazy."

The company bid for a site in

Birmingham which originally

had been for sale at up to

£1.7m. It put in a bid for 22m.

The vendors promptly rejected

that and other bids. They put

the site back on the market

with a starting price of 22m.

Higher land prices have fre-

quently made it uneconomic

for developers to erect indu-

trial estates. The prices have

made sense only if the land

could be used for high-tech

premises, taking advantage

of the new B1 use class which

creates a new business cate-

gory and wipes out the differ-

ence between light industrial

and office use.

Now, in the south-east, there

are signs of over supply, notes

Mr Roger Carey, the Slough

Estates development director.

"High-tech is not easy to get

away." The group has built

300,000 sq ft at its Wimberley

Triangle, near Reading. Half of

that has been let to Digital

Equipment, but the other half

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# **UNIT TRUST INFORMATION SERVICE**

## FT UNIT TRUST INFORMATION SERVICE

28

Ref.	Price	Offer	Yield	Grid	Ref.	Price	Offer	Yield	Grid	Ref.	Price	Offer	Yield	Grid	Ref.	Price	Offer	Yield	Grid	Ref.	Price	Offer	Yield	Grid
Phoenix Assurance Co Ltd					Provident Mutual Life Ass. Assn.					Royal Heritage Life Assurance Ltd - Cards					Stamda Life Assurance Co Ltd					Clifford Financial Mgmt Ltd				
Phoenix House, Redditch Hill, Bristol	6272 294941	Willow Rd., Hitchin, Herts SG4 6LP	0408 279000		Altoona Growth	140.0	140.0	-		01-547 0700	Ballymore Ltd	0256 041424	0272 223333	Jasmine Financial Co Ltd					British Capital Services Ltd					
West Asst.	302.5	402.5	-		Managed Inv.	115.4	119.4	-		01-547 0700	Ballymore Ltd	0256 041424	0272 223333	Brasco 311, Inc., New York, NY					British Capital Services Ltd					
UK Fund	354.2	361.5	-		Assoc Inv Fund	115.4	119.4	-		01-547 0700	Ballymore Ltd	0256 041424	0272 223333	CART Financial Mgmt. Services Ltd					British Capital Services Ltd					
Perpetual Fund					Property Inv.	117.0	120.0	-		01-547 0700	Ballymore Ltd	0256 041424	0272 223333	Chalmers-Brown Investors Group (CBIG)					British Capital Services Ltd					
UK County Ass.	143.0	171.5	-		Invest Inv Fund	124.5	125.5	-		01-547 0700	Ballymore Ltd	0256 041424	0272 223333	Chalmers-Brown Investors Group (CBIG)					British Capital Services Ltd					
International Ass.	143.0	171.5	-		Proprietary Inv.	127.5	129.5	-		01-547 0700	Ballymore Ltd	0256 041424	0272 223333	Chalmers-Brown Investors Group (CBIG)					British Capital Services Ltd					
Fixed Interest Ass.	143.0	171.5	-		Reserve Inv Fund	127.5	129.5	-		01-547 0700	Ballymore Ltd	0256 041424	0272 223333	Chalmers-Brown Investors Group (CBIG)					British Capital Services Ltd					
Blue Chip Ass.	143.0	171.5	-		Reserve Inv Fund	127.5	129.5	-		01-547 0700	Ballymore Ltd	0256 041424	0272 223333	Chalmers-Brown Investors Group (CBIG)					British Capital Services Ltd					
Properties/Fundmgt.	143.0	171.5	-		Reserve Inv Fund	127.5	129.5	-		01-547 0700	Ballymore Ltd	0256 041424	0272 223333	Chalmers-Brown Investors Group (CBIG)					British Capital Services Ltd					
Phoenix/Hanover	91.30	91.30	-0.5%		Reserve Inv Fund	127.5	129.5	-		01-547 0700	Ballymore Ltd	0256 041424	0272 223333	Chalmers-Brown Investors Group (CBIG)					British Capital Services Ltd					
Am. Sav. Cos. Ass.	87.50	92.10	-		Reserve Inv Fund	127.5	129.5	-		01-547 0700	Ballymore Ltd	0256 041424	0272 223333	Chalmers-Brown Investors Group (CBIG)					British Capital Services Ltd					
Japan & Cos. Ass.	125.0	125.0	-		Reserve Inv Fund	127.5	129.5	-		01-547 0700	Ballymore Ltd	0256 041424	0272 223333	Chalmers-Brown Investors Group (CBIG)					British Capital Services Ltd					
Recovery Inv. Ass.	174.0	150.5	-2.7%		Reserve Inv Fund	127.5	129.5	-		01-547 0700	Ballymore Ltd	0256 041424	0272 223333	Chalmers-Brown Investors Group (CBIG)					British Capital Services Ltd					
Phoenix/Hanover	140.0	150.5	-1.1%		Reserve Inv Fund	127.5	129.5	-		01-547 0700	Ballymore Ltd	0256 041424	0272 223333	Chalmers-Brown Investors Group (CBIG)					British Capital Services Ltd					
US & General Ass.	140.0	150.5	-1.1%		Reserve Inv Fund	127.5	129.5	-		01-547 0700	Ballymore Ltd	0256 041424	0272 223333	Chalmers-Brown Investors Group (CBIG)					British Capital Services Ltd					
Asian Spec. Ass.	140.0	150.5	-1.1%		Reserve Inv Fund	127.5	129.5	-		01-547 0700	Ballymore Ltd	0256 041424	0272 223333	Chalmers-Brown Investors Group (CBIG)					British Capital Services Ltd					
Far East & Gen. Ass.	140.0	150.5	-1.1%		Reserve Inv Fund	127.5	129.5	-		01-547 0700	Ballymore Ltd	0256 041424	0272 223333	Chalmers-Brown Investors Group (CBIG)					British Capital Services Ltd					
European Ass.	140.0	150.5	-1.1%		Reserve Inv Fund	127.5	129.5	-		01-547 0700	Ballymore Ltd	0256 041424	0272 223333	Chalmers-Brown Investors Group (CBIG)					British Capital Services Ltd					
Special Mngt. Ass.	140.0	150.5	-1.1%		Reserve Inv Fund	127.5	129.5	-		01-547 0700	Ballymore Ltd	0256 041424	0272 223333	Chalmers-Brown Investors Group (CBIG)					British Capital Services Ltd					
For Provincial Life Ass Co Ltd on Pacific Life & Per.					Reserve Inv Fund	127.5	129.5	-		01-547 0700	Ballymore Ltd	0256 041424	0272 223333	Chalmers-Brown Investors Group (CBIG)					British Capital Services Ltd					
Pioneer Mutual Life Assurance Co Ltd					Reserve Inv Fund	127.5	129.5	-		01-547 0700	Ballymore Ltd	0256 041424	0272 223333	Chalmers-Brown Investors Group (CBIG)					British Capital Services Ltd					
Prudential Assurance Co					Reserve Inv Fund	127.5	129.5	-		01-547 0700	Ballymore Ltd	0256 041424	0272 223333	Chalmers-Brown Investors Group (CBIG)					British Capital Services Ltd					
Holborn Ltd, London EC2R 2HN	01-405 9221	Managed Inv.	117.0	121.0		Reserve Inv Fund	127.5	129.5	-		01-547 0700	Ballymore Ltd	0256 041424	0272 223333	Chalmers-Brown Investors Group (CBIG)					British Capital Services Ltd				
Pri. Fund FTG	140.0	140.0	-		Reserve Inv Fund	127.5	129.5	-		01-547 0700	Ballymore Ltd	0256 041424	0272 223333	Chalmers-Brown Investors Group (CBIG)					British Capital Services Ltd					
Pri. Fund FTG (Gen.)	140.0	140.0	-		Reserve Inv Fund	127.5	129.5	-		01-547 0700	Ballymore Ltd	0256 041424	0272 223333	Chalmers-Brown Investors Group (CBIG)					British Capital Services Ltd					
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# **FT UNIT TRUST INFORMATION SERVICE**

#### **OTHER OFFSHORE FUNDS**

## **LONDON SHARE SERVICE**

## **BRITISH FUNDS**

**BRITISH FUNDS - Contd**

## **FOREIGN BONDS & RAILS**

Continued on next page

**INT. BANK AND O'SEAS  
GOVT STERLING ISSUES**

**AMERICAN**

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## **LONDON SHARE SERVICE**





## COMMODITIES AND AGRICULTURE

## Cocoa price spirals down to seven-year low

By Richard Mooney

**T**HIS DOWNWARD spiral in cocoa prices on the London futures market took another turn yesterday as bearish factors piled up ahead of next week's crucial council meeting of the International Cocoa Organisation in London.

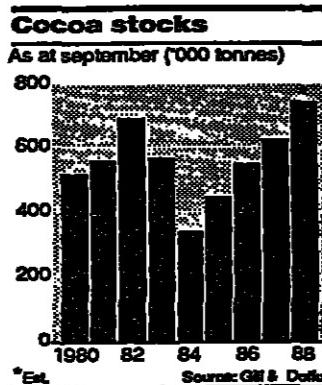
The December delivery position fell £32 to a seven-year low of \$216 a tonne, while at one point the March quotation reached \$1780 a tonne, the lowest third-position futures price for 12 years.

Speculative selling based on chart signals was the immediate cause of the renewed fall. However, backing this were narrowing premiums for West African physical supplies, which were taken as signalling an easing in the nearby supply tightness following recent sales by Nigeria, Cameroon and Malaysia.

In the background predictions of a fifth consecutive annual production surplus were continuing to weigh down dealers' spirits.

Gill & Duffus, the London trade house, added to their gloom with its market report issued after last night's market close. It lifted its estimate of the 1987-88 surplus to 133,000 tonnes, from 111,000 tonnes in its June report, and revised its 1986-87 surplus figure from 50,000 tonnes to 66,000 tonnes.

The net result was to raise the projection for this year's end-of-season stocks by 38,000



tonnes, to 743,000 tonnes, equivalent to 4.7 months' consumption.

For the coming season Gill & Duffus sees a continued worsening in the market balance. It said: "It is apparent that the growth in production is still outstripping that of consumption, despite the anticipated acceleration of the rate."

Further, it warns that in the event of no new initiative to restrict the supply, any surplus (in 1988-89) will have to be borne by the market alone because of the suspension of ICCO buffer-stock buying.

The alliance said it would investigate "the real quantity, quality and age of cocoa in storage, as well as the holders of the said stocks and their geographical distribution."

Meanwhile, at the Cocoa Producers' Alliance meeting in Lome, the Togolese capital, Ivory Coast has been doing little to encourage hopes of the ICO going on to begin its job of getting the market after next week's meeting.

Mr Felix Houphouet-Boigny, Ivory Coast's president, has warned that his country, the world's biggest cocoa producer, may stay out of the ICO after the present pact expires in 1990.

His agriculture minister, Mr Denis Bra Kanon, has spoken of the agreement "tying its own death."

The nearest thing to bullish news to emerge from the Lome meeting was Wednesday's announcement that the CPA was to investigate cocoa stock statistics.

A statement issued at the meeting's end said members were "unanimously convinced of the fictitious character of statistics relating to world stocks."

Mr Bra Kanon, mentioning a figure of 800,000 tonnes - which presumably included what was left over from 1988-89 - said: "We producers know there is not such a stock in the world."

The alliance said it would investigate "the real quantity, quality and age of cocoa in storage, as well as the holders of the said stocks and their geographical distribution."

## Drought cuts US farm income forecast

NET US farm income for 1988 is forecast at \$38bn to \$43bn, down from last year's \$46bn record, the US Agriculture Department said, reports Reuter from Washington.

The department said net farm income was typically much more volatile than net cash income because weather often causes sharp changes in production that lead to swings in inventory values.

Based on August 1 conditions, net cash income could be between \$55bn and \$60bn, following last year's record \$57bn, the department said.

At the beginning of the drought, the outlook for crop receipts was much improved over recent years. Substantially reduced wheat and soya-bean stocks, rising exports, and strong demand from an expanding livestock sector were driving grain prices higher, it noted.

The drought further boosted the early season price strength and crop receipts were now estimated \$60bn above the 1987 level, with half the increase due to the drought.

## Study says fish farming damage is reparable

By Bridget Bloom, Agriculture Correspondent

FISH FARMING could upset the ecological balance of marine and biological life in lochs and coastal waters where it is practised, a report issued yesterday by the Highlands and Islands Development Board said.

Fish farming is one of the fastest-growing industries in Scotland's highlands and islands.

The study found that in the five sites investigated the effects of surplus food and waste products associated with fish farming were confined to within 60 metres of the fish farm. The biggest changes were noted within 15 metres.

Under so-called extreme conditions the effects could prove toxic to fish. However, the report concluded that where there was sufficient depth and water exchange, the site was unlikely to become soured.

*Investigations into Benthic Eutrophication, Hyper-eutrophication and Eutrophication Associated with Mariculture in Scottish Coastal Waters. University of Stirling, £20.*

There are also plans to raise the much smaller current production of shellfish, including lobsters, as well as fish such as halibut.

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## Brazil rules out coffee quota cut

**B**RASIL WILL not accept a cut in its International Coffee Organisation export quota for 1988-89, Mr Jorio Dauster, president of the Brazilian Coffee Institute said this week, reports Reuter from Rio de Janeiro.

Quotas for the year now ending and the coming September to October period were agreed last year.

Brazil's quota for the coming coffee year was about 30m bags of 60kg, with the exact figure to be calculated on the formula agreed last year. Mr Dauster said: "We will not accept a reduction."

He repeated statements that this month's ICO meeting in London should set a timetable for talks on what to do when the current coffee pact expires next year.

Brazil is due to attend a meeting of exporting countries in Quito, Ecuador's capital, next Monday and Tuesday, when the exporters will be trying to thrash out a common position ahead of the full ICO Council session scheduled to begin in London on September 19. Mr Dauster described next week's talks as a traditional co-operative meeting.

Consumers are unhappy with the accord which tries to stabilise world coffee prices through export quotas. They want a new pact, saying the current one does not satisfy their needs and forces them to pay higher prices than non-ICO members.

Mr Dauster said he had been confirmed as the institute's president by the country's new Trade and Industry Minister, Mr Roberto Cardoso Alves.

There has been speculation that Mr Alves might choose a new man for the post, but Brazilian exporters appealed to him to keep Mr Dauster, who is widely respected by local traders and growers.

Mr Dauster declined to speculate on how long he might stay as president of the institute.

## Indonesian coffee exports likely to fall

By Kenneth Gooding, Mining Correspondent

INDONESIA'S COFFEE exports are expected to fall to 250,000 tonnes in the 1987-88 calendar year, ending September 30, from 257,200 tonnes in 1986-87, the Indonesian Coffee Association said, Reuter reports from Jakarta.

Mr Dharyono Kartosastro, chairman of the association, said Indonesia's coffee output this year was expected to stay at last year's level of 360,000 tonnes, compared with 323,600 tonnes in 1986.

He said: "After a prolonged

## Opting not to plead in open court

Raymond Hughes on ITC members' moves to strike out actions

**O**NCE AGAIN an important court hearing in litigation arising from the collapse into insolvency of the International Tin Council is to take place behind closed doors.

On Monday, Mr Justice Evans, a Commercial Court judge, will begin hearings in private on an application by the 24 members of the ITC, to strike out actions brought against them by six banks and nine brokers, all creditors of the ITC.

The hearing is expected to last three weeks.

Pre-trial hearings in Commercial Court actions are customarily heard in chambers unless the parties ask the judge to sit in public.

It is understood that, although the creditors and the UK would have no objection to the case being in open court, the other states are not minded to depart from the usual procedure.

In May last year the court sat in private to hear a similar application by the states in actions brought by two other broker creditors, J.H.Rayner (Mincing Lane) and MacLaine Watson.

On that occasion the judge, Mr Justice Stoughton, gave his judgment in favour of the states in open court. The subsequent Court of Appeal hearing, at which his ruling was upheld, was all in open court, as will be the final appeal before the Law Lords this year or early next.

The banks and brokers took part in the earlier hearing to deal with issues common to both sets of proceedings.

This latest hearing will be concerned with other issues arising from damages claims which are based on allegations of negligence and misrepresentation.

The banks and brokers entered the litigation lists in December 1986 with writs, all in broadly similar terms, issued by Australia & New Zealand Banking Group (ANZ), Kleinwort Benson and Arbutnott Latham, claiming respectively £4.8m, £2.47m and £2.3m.

In each writ the claim was made on one of three alternative bases: that the member-states are liable as

members of the ITC; as members participating in ITC operations; or as principals upon whose behalf the ITC contracted.

Alternatively, the banks claim damages for breach of implied contracts collateral to the loan contracts.

A further alternative claim, against all the defendants except the EC, is for damages for negligence and/or negligent misrepresentation, "and also on the defendants' conduct of the affairs of the ITC as a result of which (each bank) advanced money to the ITC and has been unable to recover the same due."

ANZ's writ contains a further claim against Australia alone for damages for negligent misrepresentation, giving advice and information (to ANZ) as to the affairs of the ITC in or about June 1983, November 1983, June 1984 and June 1985.

Three more bank creditors joined in the litigation later: Banque Indo-Suez (claiming £1.7m), Hamburg (£7.1m) and TSB (£5.9m).

In February last year the nine broker creditors issued a writ claiming payment of tin-contract debts totalling £11m and unquantified damages, including damages for alleged false representation.

The nine are members of the Tinco Realisations group being co-ordinated by Mr Michael

Arnold of Arthur Young, the chartered accountant.

They are Amalgamated Metal Trading, Bowes Davis (Metal Brokers), Gerald Metals, Gill & Duffus, Henry Ruth & Son, Holco Trading Company, Metallgesellschaft, Metitel and Mocatta Commercial.

As an alternative to their contract-debt claim they seek damages for repudiation of the contracts or for non-acceptance of the goods sold after the ITC buffer-stock operations collapsed in October 1986.

The Tinco writ claims damages for "the false representations" made by the ITC's buffer-stock manager and deputy buffer-stock manager to the plaintiffs, "negligently and/or recklessly without caring whether they be true or false," that the ITC reasonably expected to have sufficient funds available to meet the contract liabilities.

The false representations were impliedly made in making the contracts and were either authorised by the members or made on their behalf, the writ asserts.

Alternatively to that claim the brokers seek damages for breach of warranty that the liabilities would be met when they fell due - alternatively that there were reasonable grounds to expect that the ITC would have sufficient funds to meet them.

## LME launches special high grade zinc

By Kenneth Gooding, Mining Correspondent

ANALYSTS EXPECT THE London Metal Exchange's new Special High Grade zinc contract, launched yesterday, eventually to make redundant the European Producer Price of zinc, widely used in contract negotiations.

However, they emphasise that the success of the contract depends on producers supporting it.

Mr John Harris, an analyst with Rudolf Wolff, metal traders, said: "Previously when new contracts were launched there were worries about stocks but they were quickly dispelled."

"But metal supplies are tight at the moment and there might really be a problem this time."

to the producers to use it."

However, he and other observers said the new contract could hardly have been launched at a worse time because stocks of the material world-wide were very low and there was little incentive for producers to deliver into the LME's warehouses.

Mr Stephen Briggs, of Shearson Lehman Hutton's London metals research unit, said: "Previously when new contracts were launched there were worries about stocks but they were quickly dispelled."

"Copper prices are expected to decline sharply from the second half of 1988 and remain at low levels through the early 1990s, most of the time below 70 cents per pound. They are

is of 99.95 per cent purity. The existing High Grade (99.9 per cent pure) contract will continue to run in parallel for some time but yesterday was switched from sterling to US dollars.

Special High Grade made a quiet start with metal for delivery in three months quoted in the range \$1,400 to \$1,405 a tonne. Dealers said the premium over the High Grade of about \$45 to \$50 a tonne was much as expected.

The first cash position for the new contract falls due on December 1. Options trading will not be available until it has become well-established.

The Special High Grade zinc

currently well above 100 cents.

"This price behaviour will be determined by a combination of slow industrial growth and large production units coming on stream in the near future."

"Over the long term, prices are expected to reflect the cost of the marginal producer, likely to be represented by large-scale mines necessary to meet the demand increases to the year 2000."

On nickel's outlook he said from a position of excess

demand last year and this,

when world use exceeded output by 54,000 and 52,000 tonnes respectively, the industry would move to excess supply next year with a 22,000-tonne surplus.

Nickel prices are projected to grow by 2.3 per cent per annum in current terms during the 1990 to 2000 period.

World production and consumption are expected to reach 888,000 tonnes in the year 2000.

## LONDON MARKETS

ALUMINIUM prices on the London Metal Exchange yesterday continued the fall triggered by the unexpectedly sharp rise in warehouse stocks announced on Monday. Dealers said fundamental and technical weakness kept the market under pressure as the cash price of high grade (99.7 per cent pure) metal dropped another \$110 to \$2,680, taking the decline on the week so far to \$270. Lead also lost ground with the cash position closing £4 down in subdued trading. But copper continued relatively firm, gaining £15 to £1,413 a tonne for cash metal over the same period, which was 10% up on the day average £108.50 (£108.50).

**SPOT MARKETS**

Crude oil (per barrel FOB September) + or -

Dubai 82.7-2.80c -0.14

West Blend 82.4-2.20c -0.27

W.T.I. (1st pm est) 82.10-3.15c -0.20

CRUDE products (NWM prompt delivery per tonne CIF) + or -

Premium Gasoline \$178.15 -10



**NEW YORK STOCK EXCHANGE COMPOSITE PRICES**

**4pm prices September**

**Continued on Page 37**



**AMERICA****Dow hit by Tokyo decline and jobless rate worries****Wall Street**

EQUITIES fell yesterday on Wall Street as the stock market became troubled by the outlook for interest rates and recent weakness in Japanese stocks, writes James Buchan in New York.

The Dow Jones Industrial Average, which opened at 2,031.65, dipped briefly below the 2,000 level in the course of a morning's trading which was heavy by the torpid standards of the last two weeks. However, trade slackened in the afternoon and the Dow recovered a little to end the day down 23.34 at 2,002.31. Volume was 145.88m, slightly higher than on Wednesday.

Traders said that the market suffered a new bout of unease about the prospects for US and international interest rates. The main concern is that today's report on unemployment in August might show that the economy is growing too fast for the taste of the Federal Reserve, and another round of tighter money may be in the offing.

Current expectations in the market are that the roster of

employed people will have increased about 225,000, but the jobless rate will be unchanged at 5.4 per cent.

Traders said that any employment figure much higher than 250,000 would upset the market and some estimates are as high as 300,000. However, this is not considered likely. They also said that yesterday's early fall in stocks was exaggerated by programme trading, where a small discount in September stock index futures prompted the heavy sale of stocks and the purchase of futures.

Other markets waiting anxiously for the jobs data were more steady, with bond prices unchanged or down only slightly and the dollar firm.

The stock market was also unsettled by the sharp drop in the Tokyo stock market overnight. The Nikkei index dropped 481.69 points amid renewed speculation that Japanese interest rates might have to rise to prop up the yen exchange rate against the dollar.

The dollar continued strong in light New York trading, though the market is apparently wary of central bank

intervention. By the end of trading the dollar was trading at Y136.30, down from its morning highs, though it advanced strongly against sterling. Trading in the bond market was also quiet, with the Treasury long bond unchanged to yield 9.30 per cent.

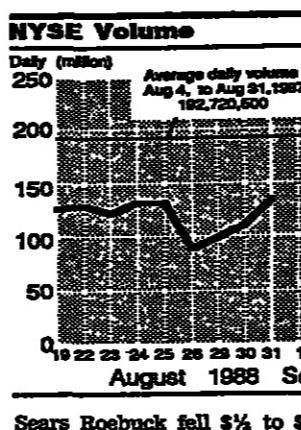
Amid featured stocks Gould, which is being taken over by Nippon Mining of Japan for \$234 a share, fell 3% to \$224. Technology issues were again among the weakest. IBM was down 1% at \$110.4, while Unisys was down 3% at \$31.4.

Digital Communications Associates, which has been in headlong retreat since forecasting a sharp fall in revenues, dropped a further 4% to \$21.4. Honeywell was down 1% at \$107.50 after announcing it would sell four businesses.

NCR rose 2% to \$57.50 on rumours that it might buy in more shares.

Tonka, which said on Tuesday it might make a loss this year, fell 1% to \$9.4.

May Department Stores, which has begun a stock buy-back, rose 3% to \$38.4. Other retailers, which announced generally higher August sales yesterday, were mostly weaker.



Sears Roebuck fell 3% to \$5. F.W. Woolworth was down \$0.14 to \$47.4 and Wal-Mart dropped 3% to \$28.5.

Among blue chip stocks, General Motors fell 3% to \$71.4, USX was down 3% at \$27.4, Philip Morris was off 3% at \$61.4 and Boeing lost 3% to \$58.4.

**Canada**

GOLDS and base metals were also badly hit in Toronto as share prices posted a broad loss in quiet trading.

The composite index dropped 2.6 to 3,268.2 as declined stampeded advances by 446 to 242 on light turnover of 20.9m.

Base metals were broadly lower. Alcan Aluminum dropped 6% to C\$36.4, Inco sank C\$1 to C\$35.4 and Falconbridge weakened C\$1 to C\$31.4.

Perrier lost FF1.25 to FF1.92 after rising recently on takeover speculation and perceived benefit for exporters from the stronger dollar. LVMH shed FF1.5 to FF1.825. It has also been rising and there was talk that a Swiss investor was interested in taking a small investment stake of about 1 per cent.

Perrier Ricard fell FF1.24 to FF1.051 after revealing a 2.8 per cent holding in Irish Distillers.

Privatisation stock CGE moved against the trend, adding FF1.5 to FF1.813 amid speculation its major shareholders might be adjusting their positions.

FRANKFURT finished slightly easier, clouded by the sharp overnight fall in Tokyo, weakness in London and New York and the threat of higher interest rates. The real time DAX index lost 12.37 to 1,152.99 in volume of DM1.5bn, still very low but the best level so far this week. The FAZ index dropped 5.81 to 478.50.

News was thin on the ground and price movements were limited, although banks and top blue chips showed the largest falls. Metals group Preussag eased DM3 to DM1.68 after saying that profits had improved in the second quarter but giving no figures.

HONG KONG was also easier in sympathy with Tokyo, but an afternoon rally regained some of the lost ground and the Hang Seng index closed 10.48 down at 2,433.32. At one stage in the morning, the index had dropped 35 points, but news of an improvement in the Nikkei sparked the recovery.

The most actively traded stock was Hutchison Whampoa, down 5 cents at HK\$8.15. HK Hotels shed 2 cents to HK\$4.45 after revealing it was buying half of a luxury hotel project in London, while Cathay Pacific bucked the trend to improve 5 cents to HK\$9.55.

SINGAPORE initially followed Tokyo down before investors returned late in the session to pick up bargains. The Straits Times industrial index closed just 4.78 down at 1,031.81, well above its earlier low of 1,017.94. Turnover, at 28m shares, was 5m below Wednesday's total.

Again, institutional and overseas investors, worried by the performance of overseas markets, stayed away, pending Saturday's general election.

WELLINGTON was another market hit by the declines in Tokyo and Australia. Shares fell sharply, erasing gains made in the previous two sessions. The Barclays index shed 38.01 to 1,988.43.

MANILA saw Wednesday's rise wiped out by profit-taking and an absence of encouraging news. The composite index dropped 11.3 to 774.85.

SEOUL, however, rallied late in the session, cheered by the Government's decision to delay the issue of Monetary Stabilisation Bonds.

**EUROPE****Fear of tighter credit sours mood**

THE MOOD was gloomy in Europe yesterday, with thin trading dominated by worries that global interest rates would rise further and by concern about falls in Tokyo, New York and London, writes *Our Markets Staff*.

"Everyone's slipping into depression," said one observer. "Brokers and fund managers are just getting miserable."

PARIS saw Wednesday's small gains wiped out as concern over interest rates again haunted the market.

The OMP 50 index lost 4.57 to 342.69 but was off its low of 341.86. Some late buying interest was reported from the UK despite Wall Street's early weakness, but this was seen as an aberration in an otherwise nervous and cautious market.

Volume was said to be similar to Wednesday's FF17.0m. The CAC General index, based on opening prices, was up 0.6 at 348.3.

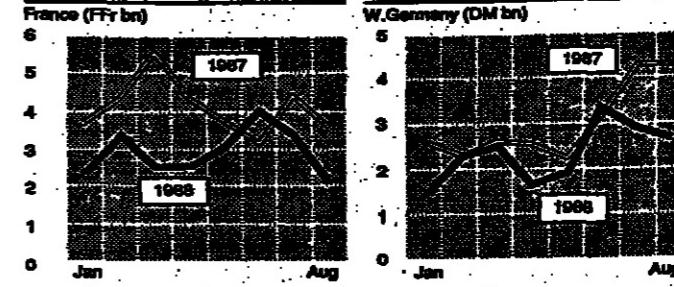
Perrier lost FF1.25 to FF1.92

after rising recently on takeover speculation and perceived benefit for exporters from the stronger dollar. LVMH shed FF1.5 to FF1.825. It has also been rising and there was talk that a Swiss investor was interested in taking a small investment stake of about 1 per cent.

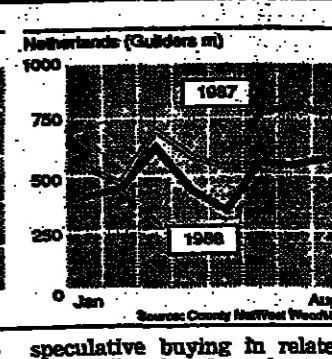
Perrier Ricard fell FF1.24 to FF1.051 after revealing a 2.8 per cent holding in Irish Distillers.

The market was described as "like a desert", with domestic investors still on holiday and local institutions and foreign

Turnover (average daily volume by month)



Source: Comex/MarWest Securities



Source: Comex/MarWest Securities

speculative buying in related stocks. By the close the cash index was off 1.4 at 4,877.8.

Speculators continued to circulate that a Belgian investor is building a stake in Tractebel and it gained BF150 to BF162.190

Two leading stocks with sizeable stakes in Tractebel, which holds 14 per cent, added BF12.40 to BF7.590, while Sofina, which indirectly holds 6.7 per cent, climbed BF12.50 to BF12.150.

Aming holding companies, Sofina gained BF15.00 to BF16.750, while Cobepa fell BF15.00 to BF15.100 and GBL slipped BF15.00 to BF14.310.

Chemicals were mixed, with Solvay easily BF150 to BF12.500, and UCB adding BF12.00 to BF15.00.

Bell cup oil group Petrofina ended unchanged in quiet trading at BF12.675.

MADRID was unnervered by a 1/2 point rise in the one-year treasury bills rate to 10.5 per cent. This was taken as a bad signal by the market, said one analyst, and reinforced the downward trend amid fears of further interest rate rises in the near future. The general index lost 2.25 to 280.50 in thin volume.

OSLO saw investors slowly coming back to the market and prices closed mixed in moderate trading. The Oslo share index slipped 0.78 to 274.66.

**London**

FEARS of higher interest rates and unease over the overnight fall in Tokyo and Wall Street's lower opening combined to push London down. The FTSE 100 index closed 23.1 lower at 1,730.5.

Irish Distillers moved up against the trend following confirmation that Pernod Ricard of France had taken a 2.8 per cent stake.

ERS alike awaiting news from the Government on planned public spending cuts, due by the end of this month. "Everyone is waiting for someone else to take the first step," said the analyst. Most trading was in blue chips Fiat, up 145 at L30.245, and Generali, L300 higher at L31.550.

ZURICH lost ground as investors reacted to gloomy news from Wall Street and Tokyo by selling cheaply.

"Swiss brokers remain pessimistic about the outlook for world equity markets," said one analyst. The Credit Suisse index eventually closed 4.8 down at 464.3 in light trading.

Switzerland's largest advertising agency, Publicitas, featured after rejecting a bid from private property company JS Holding. Some speculators anticipated the offer for Publicitas, and had been picking up both the registered shares and participation certificates (non-voting stock) in the company in recent weeks. News that JS Holding is only bidding for the registered shares left some of them exposed, and after yesterday's firm rejection of the offer, Publicitas' participation shares fell SF1250 to SF1250.

AMSTERDAM was dominated by cautious trading prior to the release of US unemployment figures today. The CBS all-share index eased 1.1 points to 93.5 as pessimistic dealers marked prices down.

One of the few stocks in demand was Telegraf, the publisher, which announced late on Wednesday its half-year profits of F131.85m, 49 per cent up to the same period last year. Telegraf gained F1.10 to F1.302.

STOCKHOLM broke its two-day run as uncertainty preceding next month's general election and concern about the stability of overseas equity markets returned to dominate this trading. International and domestic institutional investors continue to stay on the sidelines.

The Affarsvärlden General Stock Index closed 2.9 points down at 854.8 as turnover struggled to reach SKR184m.

Volvo, after Wednesday's well-received interim results, was one of the few leading stocks to attract buying interest and the "B" shares closed SKR2 higher on SKR181. Pharmaceutical group Astra stepped SKR1 to SKR182 before announcing a 13 per cent rise in half-yearly profits to SKR50m.

BRUSSELS eased only slightly as interest in engineering group Tractebel stimulated

speculative buying in related stocks. By the close the cash index was off 1.4 at 4,877.8.

Speculators continued to circulate that a Belgian investor is building a stake in Tractebel and it gained BF150 to BF162.190

Two leading stocks with sizeable stakes in Tractebel, which holds 14 per cent, added BF12.40 to BF7.590, while Sofina, which indirectly holds 6.7 per cent, climbed BF12.50 to BF12.150.

Aming holding companies, Sofina gained BF15.00 to BF16.750, while Cobepa fell BF15.00 to BF15.100 and GBL slipped BF15.00 to BF14.310.

Chemicals were mixed, with Solvay easily BF150 to BF12.500, and UCB adding BF12.00 to BF15.00.

Bell cup oil group Petrofina ended unchanged in quiet trading at BF12.675.

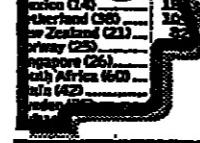
MADRID was unnervered by a 1/2 point rise in the one-year treasury bills rate to 10.5 per cent. This was taken as a bad signal by the market, said one analyst, and reinforced the downward trend amid fears of further interest rate rises in the near future. The general index lost 2.25 to 280.50 in thin volume.

OSLO saw investors slowly coming back to the market and prices closed mixed in moderate trading. The Oslo share index slipped 0.78 to 274.66.

**SOUTH AFRICA**

A FIRM bullion price helped gold stocks in Johannesburg close unchanged to higher in generally dull trading.

Vaal Reefs gained R12.40 and Kloof added 50 cents to R31. Diamond stock De Beers was steady at R36.85, while platinum Rustenburg rose 50 cents to R34.25 and mining financial Anglo American was up 25 cents at R52.75.

**MARKET PROFILE**

THE MARKET profiles series that has run throughout the summer finished yesterday with an article on the Tel Aviv exchange.

The following 29 markets were covered in the series; their publication dates are given in brackets:

Switzerland (June 28); Amsterdam (June 29); Paris (June 30); Madrid (July 1); Helsinki (July 5); Frankfurt (July 7); Milan (July 8).

Australia (July 12); New Zealand (July 13); Hong Kong (July 14); Singapore (July 15); Brussels (July 19); Stockholm (July 20); Oslo (July 21); Copenhagen (July 22).

Johannesburg (July 27); Mexico (July 28); Dublin (August 3); Lisbon (August 4); Vienna (August 5); Athens (August 11); Istanbul (August 12).

Taiwan (August 16); Kuala Lumpur (August 17); South Korea (Aug 19); Thailand (Aug 23); Philippines (August 24); Tel Aviv (Sept 1).

The rediscountrate. One exception was Seoul, which achieved a late rally following encouraging domestic news.

AUSTRALIA dropped sharply in what brokers EZW Metals described as a "harrowing" day's trading. The selling was sparked off by the Reserve Bank's decision to raise the rediscountrate by a 1/4 percentage point to 13.2 per cent and news of the Nikkei's plunge in Tokyo.

The All Ordinaries Index fell 2.1 to 1,541.4 on turnover of 118.09m shares worth A\$183.48m. The stomp would have been steeper but for some late bargain buying by local investors.

Leading industrials were

the rediscount rate. One exception was Seoul, which achieved a late rally following encouraging domestic news.

SEALAND, however, rallied late in the session, cheered by the Government's decision to delay the issue of Monetary Stabilisation Bonds.

MANILA saw Wednesday's

rise wiped out by profit-taking and an absence of encouraging news. The composite index dropped 11.3 to 774.85.

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MANILA saw Wednesday's

rise wiped out by profit-taking

# FINANCIAL TIMES SURVEY



**Kent is facing up to the construction and opening of the Channel Tunnel with mixed feelings. The county wants to reap the economic benefits but also ensure that this new artery and other growth pressures do not ruin "the Garden of England". Hazel Duffy reports**

## A tunnel in the Garden

"WE HAVE to make the best of a bad job. We have to get what benefits we can, but we are determined to keep Kent as it has been in the past, while bearing in mind that there must be some changes."

So Mr Tony Hart, leader of Kent County Council, presents the dilemma that Kent unwittingly finds itself in. The Channel Tunnel, due to be opened in 1993, cannot be ignored in terms of the demands that it will make on the county. Nor should it be.

The declining economic structure of East Kent cries out for jobs. But the natural direction of Channel traffic and industry will not be towards that area. On the other hand, if people in that part of Kent dig their heels in and say no to development, it will fly through the county to more receptive parts of the South East, and to northern France.

The Conservative-led county council has reluctantly accepted that it cannot ignore the forthcoming intrusion which will surface at Chertsey, near Folkestone.

"It is no good opposing all these people who have the power to interfere with our county. We must construct good relationships with them,"

the county, work has started on the Dartford bridge which will take some of the pressure off the Dartford tunnel which has increased since the opening of the M25.

But the county council argues that Kent needs much more, including better road links between the north of the county and Canterbury and Ashford.

These are all the more necessary if the remoter parts of the county are to have a chance of benefiting from the cross Channel link. The superior road system in the Nord-Pas de Calais is cited as evidence.

The future of Kent cannot be projected without reference to the French region. They could not be more dissimilar. The Nord-Pas de Calais has more in common with the industrial north of England. Substantial acreage for development is available since the closure of much of its steel and heavy engineering industry. Government and regional grants are available to entice inward investment.

By comparison, only the area of Kent around Deal, where all but one of the Kent coast

collieries have closed, can offer financial assistance to industry; though Kent has the advantage over the Nord-Pas de Calais that labour costs overall are lower.

Co-operation between the local authorities on each side of the English Channel is remarkably good, even though one is Conservative-led and anxious to maintain the green beauty of its shire and the other solidly Socialist and suffering the after-effects of industrial restructuring.

A joint submission has been made to the European Commission for help towards preparing both areas immediately fringing the Channel for the opening of the Tunnel. Training people, both for construction of the Tunnel and afterwards, has been given a high priority in the application. Brussels has indicated its interest. The two areas have signed a trans-frontier agreement to enable them to pursue mutually-agreed policies.

Dr Roger Vickerman, head of transport studies at Kent University on the impact of the Channel Tunnel — which is carrying out a joint study with Lille University on the impact of the Channel Tunnel — points out that Kent is also poised to benefit from the influence of quite different developments, particularly the spillover of commerce and industry along the Eastern Thames Corridor and other parts of the county from the much more developed parts to the west and north east of London.

The advantages of land in Kent cheaper than along the M4, plus the tax and rates incentives offered by the Enterprise Zone which part of north west Kent gained in 1984, have focused considerable development activity on this area. The sort of heavy industry typical of the Thames estuary — chemicals, paper and board, oil refining, cement, electricity generation — are giving way to newer industries. Land in some of the more attractive parts of the enterprise zone fetches £250,000 an acre. In the Gillingham Business Park, for instance, most of the planned

impact on the western half of Kent, making it more accessible to other regions of Britain as well as to the area immediately around London. This is shaping up in the form of developments in Dartford in particular, and to the east in the Medway towns.

The advantages of land in Kent cheaper than along the M4, plus the tax and rates incentives offered by the Enterprise Zone which part of north west Kent gained in 1984, have focused considerable development activity on this area. The sort of heavy industry typical of the Thames estuary — chemicals, paper and board, oil refining, cement, electricity generation — are giving way to newer industries. Land in some of the more attractive parts of the enterprise zone fetches £250,000 an acre. In the Gillingham Business Park, for instance, most of the planned

New face of Kent: a twin turret oak house near Tenterden now converted into a family house. Picture by Ashley Ashwood

in square feet of space is now under development.

Industry, however, will continue to be important in this area. A planning application is awaited for a one of the next generation of power stations to be built at Kingsnorth, for instance, while the outline plans for a new port on the Isle of Grain illustrates the scope that still exists in traditional industry for Kent.

To the south east, Ashford was defined as a growth area by the county council many years ago. In the main, that growth has not happened, although it has been earmarked for warehousing and distribution outlets. Ashford wants good quality industry as well and has put forward a science park in co-operation with the university.

The need to allocate land for additional housing in the South East, however, will be a

Continued on page 6

**Industry:** The Channel Tunnel promises to add strength to the diversity of the county's industrial base  
**Enterprise Zone:** designation of several areas of North-West Kent has provided an important focus for development

**Commercial property:** elements of uncertainty still overhang a generally booming market  
**Residential Property:** the channel tunnel has added to the house prices surge

**Sea links:** Port of Dover prepares to defend its traditional prosperity  
**Air links:** Kent International airport gets lift-off at Manston  
**Rail links:** British Rail is accused of running late

**Farming:** growers grind their teeth as well as their corn  
**Coast:** Kent coastfield finds new use for old spols

**Tourist industry:** major effort is underway to upgrade the county's attractions

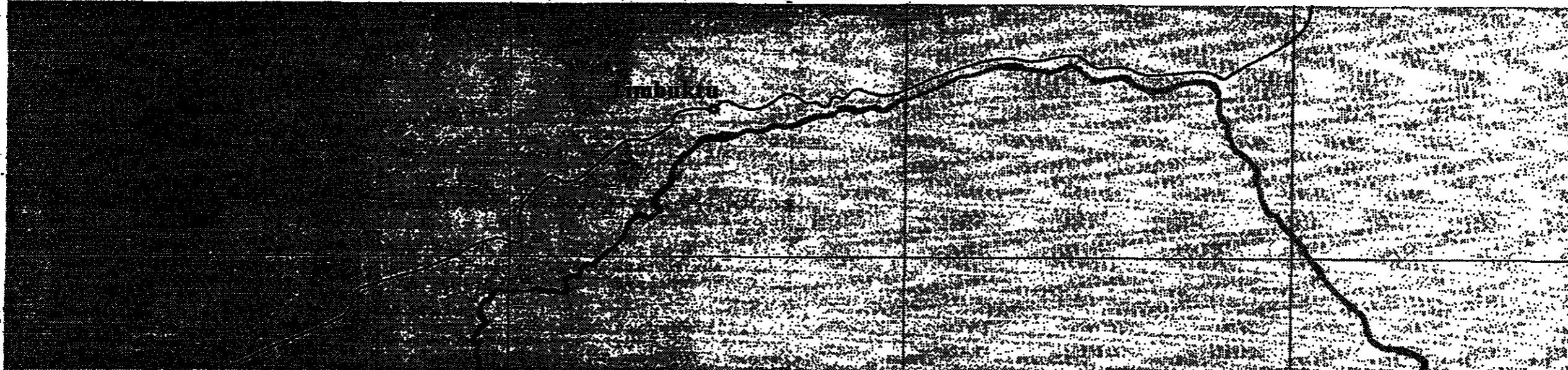
major consideration for all local authorities in the next few years. Proposals have been submitted for new villages in certain areas, including around Ashford. Tussles over the amount of housing to be allocated by Ashford emerged from Kent's proposed amendments to its structure plan. They also demonstrated some of the tensions surfacing in Ashford and other parts of the county between the pressures for development and the desire to conserve.

"We have to find the best land to be developed rather than developing the best land. There is a quite lot of land that can be developed without raping the beauty of the county. The real danger would be if we did not provide the right sites. People would leave and work in France," said Mr Hart. "Kent is not for the faint-hearted now," he added with feeling.

Development in Kent will not concern only incomers. If the county is to take advantage of its proximity to the Continent, its existing businesses need to gear up to the opportunities of the single European market as well as the Tunnel.

Over 8,000 companies have been asked to become members of the Kent Business Federation, a new venture involving chambers of commerce which will act as catalyst and coordinator in developing the county's business network. A new export centre has been set up to advise companies considering new markets. The Federation, set up in the early summer,

Continued on page 6



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## KENT 2

## ENTERPRISE ZONE

**A focus for development**

WITH 80 PER CENT of the UK's exports to Europe passing through Kent's autoroutes and providing easy access to the M25 motorway, the region shows every sign of an economy on the rebound.

The North-West Kent Enterprise Zone has played a useful role as the focus for development in the Chatham and North Kent area. The area was amongst the first and hardest to be hit by the early 1980's recession. In 1981 Kent County Council decided to set up the Kent Economic Development Board, spurred by the closure of 10 major local companies which resulted in an unacceptable high level of unemployment.

The North Kent campaign was started in 1981 by three councils - Rochester-upon-Medway, City Council, Gravesend Borough Council, and Gillingham Borough Council.

The North-West Kent Enterprise Zone was designated on October 31, 1984, comprising of five sites totalling 310 acres (125 hectares). They encompass:

- Springhead Enterprise Park, a 27-acre greenfield site close to Gravesend at Northfleet, half a mile from the main A2/M2 trunk road which runs from London to Dover.

- Imperial Business Estate, a 44-acre site to the west of central Gravesend, bordering the river Thames and having deep-water wharf facilities.

- Temple Industrial Estate, an established industrial area to the west of the River Medway and to the south of Strood town centre, covering some 58 acres.

- Medway City Estate, situated on the north side of the River Medway, to the east of Strood - 77 acres of this 150-acre estate has enterprise zone status.

- Gillingham Business Park, some 35 miles from central London but within two miles of the M2 motorway. While three phases of development built between 1979 and 1983 have been excluded from the enterprise zone, 105 acres benefit from the status.

A sixth area was granted enterprise zone status in October 1986 in Chatham, in the wake of the rundown and closure of the town's naval dockyard with the loss of some 7,500 jobs. Chatham Maritime overall covers 300 acres of the



A new arrival: Lloyds of London Insurance building at Chatham

former naval dockyard but only 60 acres has EZ status.

The benefits for companies already located or moving into enterprise zones include exemption from local authority rates for up to 10 years from the date of zone designation, 100 per cent capital allowances on the construction, extension or improvement of any industrial or commercial building within the enterprise zone, simplified planning controls, priority for certain customs facilities, exemption from industrial training board levies and requirements, and reduction in government requests for statistical information.

Enterprise zone status doubled the number of business inquiries coming into the area from an average of 15 a week," according to Mr David Holmwood of the Medway Development Office.

"Some companies liked the area so much that they decided to move in immediately, even before the enterprise zone sites were ready. About 120 companies came into the area, of which 30 then went into the zone.

Enterprise zone status actually helped the unzoned areas more in the first year than it did the enterprise sites themselves. Up until then we had had considerable difficulties in persuading investors and

developers to come to North Kent. It was regarded as an area of closures and recession.

"Suddenly we had 160,000 sq ft of new premises, which began to fill up rapidly - that in itself started to attract more developers. Companies like London and Edinburgh Trust, started to move in," Mr Holmwood adds.

Over 600 companies have now moved into the North Kent area including Blackhorse Insurance, Rediffusion, Plessey, Tiffany Frozen Products, Burnhill UK distributor for Italian white goods manufacturer, Zanussi, and the Overseas Development Agency's Natural Resources Institute.

Significant overseas companies have also moved into the area like Fisher Control, part of the Monsanto Group, a Norwegian company, Ling Industries, Rodenstock, the German opticals giant, Hewy, another German company, Fuji Seal from Japan, Sonee, a Portuguese company and Vaillant, another German subsidiary company which moved from the Hounslow area.

The loss of 7,500 jobs at the naval dockyard in 1983 swelled the unemployment figures which already stood at 19,800. Today this has come down to 10,000 or 7 per cent unemployed," Mr Holmwood adds.

Boris Sedacca

The loss of 7,500 jobs at the naval dockyard in 1983 swelled the unemployment figures which already stood at 19,800. Today this has come down to 10,000 or 7 per cent unemployed," Mr Holmwood adds.

"Kent has 25,000 commuters going to work in London. In the long-term, our intention is to employ them, thereby removing the congestion on the routes to London and encouraging them to spend their money here on the local economy," Mr Holmwood adds.

Boris Sedacca



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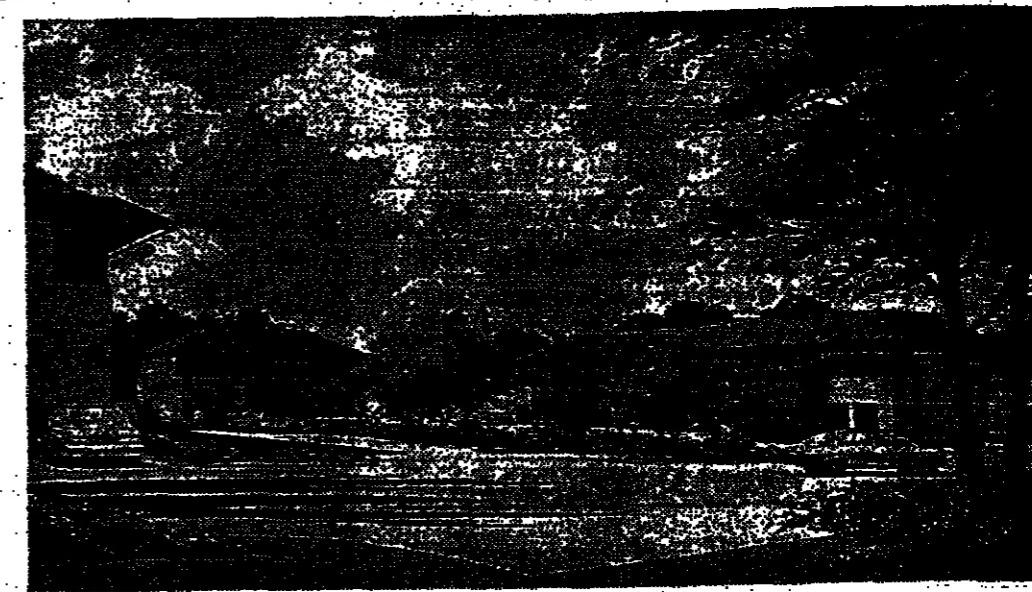
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## INDUSTRY

**Adding strength to diversity**

Expansion at Gillingham Business Park: Ambley Green (above) is now under construction

THE CHANNEL Tunnel is just one of several developments which will have a major impact on the economy of the most diverse of the counties in south east England.

The geographical proximity of Kent to the Continent makes it the natural jumping off ground for Europe, hence the added importance to the county of the completion of the M25, which overnight made Kent much more accessible to other parts of the country, and it can be seen that within a relatively short space of time, the mix of favourable factors could transform the Kent economy from being one of the slowest growing in the South East to one of the fastest.

According to one recent study of the impact of the Channel Tunnel on the county economy, Kent could experience an increase of the order of 30,000 jobs over the next decade. This contrasts with a decline in employment in Kent of 1.5 per cent between 1981-84.

But, so far, the strength of the national economy has probably been more influential in spurring recovery in Kent than any improvements to the infrastructure, planned or completed. The challenge of the future is to make sure that this recovery is underpinned by an environment which is adaptable and welcoming change.

Kent has a diverse economy, which makes it atypical of the South Eastern region. Manufacturing is concentrated along the northern strip of the county along the Thames and out to Sheerness. The east of the county is mixed, with transport and distribution services based on the Channel ports, tourism, and Kent's last remaining working coal mine at Bettiscombe, near Deal. In their heyday in the late 1950s, four Kent collieries employed over 7,000. The figure is down to 700, and it is rumoured that the last mine may soon be closed.

The middle and south west of the county are more typical of the South East, with administrative, professional, banking and insurance services.

Industry in North Kent and the Medway towns has gone through some of the structural changes more associated with the Midlands and North of England. Jobs in the paper and

board industry declined from 20,000 in 1974 to 11,000 a decade later.

The cement industry has contracted sharply, and numbers employed in the engineering industry like GEC have dropped significantly. Added to these losses of traditional jobs was the closure of the 400-year old naval dockyard in Chatham in 1984. Over 7,000 jobs disappeared in the space of three years between the announcement and final closure.

But manufacturing industry remains a major employer in the area. The names of just a few - GEC, Lucas CAV, Pfizer, Petlow - indicate the range of activity. Engineering has emerged from the recession leaner and more competitive, and essentially a survivor.

New entrants to the Kent scene include the German company Knauf, which is building a £30m plasterboard manufacturing plant on a 35 acre greenfield site near Sittingbourne, and Japanese-owned Fuji Seal, which has located its European headquarters in the Gillingham Business Park.

Fuji Seal is the first Japanese company in the county. The Kent Economic Development Board, set up by Kent County Council at the height of the recession to attract new-comers to the county and to stimulate the development of local companies, is confident that Kent will prove increasingly attractive to overseas investors, particularly in the light of the Channel Tunnel.

Mr Robert Emerson, managing director of the Board, said:

"There has been a lot more decision taking in the last six months by companies. We are talking to a number of Continental companies, as well as from other parts of the UK.

They view a location in Kent in a defensive vein, given the increased interest that Continental companies are expected to show in the UK market as 1992 approaches."

Kent must have the sites available if it is to succeed in capturing such investment. A big step in this direction was the designation by the Government in 1984 of 310 acres of north west Kent as an Enterprise Zone, following pressure from the local councils for help to enable them to diversify their economic base. This was topped up in 1986 with an additional 60 acres to include part of the former naval dockyard, for which English Estates was given management responsibility for its development.

Much of the enterprise zone has gone extremely well, the tax and rates advantages encouraging developers and occupiers into the area, while improvements in access to the sites have been made a priority. Unemployment in the Medway area has fallen dramatically as industry has picked up, and newcomers have arrived in the enterprise zone business and industrial parks. There could be shortages of labour emerging even here and elsewhere in Kent. But about 25,000 of the Medway towns inhabitants commute to London for their livelihood. Many would undoubtedly prefer to

work locally if the jobs were there and were sufficiently well-paid.

Further west, Dartford has developed as a major industrial area with the completion of the M25. Work has started on the Dartford bridge across the Thames, which will add to the locational attractions of the area and further stimulate the development of the eastern Thames corridor in Kent and Essex.

In East Kent, there are plans to build a new 100 acre business park in the Thanet area which it is hoped will attract investment in industrial and leisure developments - this is the area where unemployment continues to be much higher than most parts of South East England.

Ashford has earmarked sites, including that for the Science Park which will be in association with Kent University. West Malling, just outside Maidstone, is a 515-acre site which the county council proposes to develop with Rous & Associates, the American group. It is hoped that outline planning permission will be gained later this year. High tech industrial/commercial units, a hotel, housing are all planned in what would be a major development in the South East.

Much of Kent has exciting economic prospects. But there are real employment problems areas in north east Kent, countered by developing skill shortages in other parts of the county.

Hazel Duff

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## KENT 3

Paul Cheeseright examines the commercial property market

## Elements of uncertainty

**PROPERTY DEVELOPERS** look at Kent with some enthusiasm. If any county is likely to benefit from the completion of Eurotunnel, then it should be Kent. What had been a rather sluggish area should become more lively. The demand for space is bound to increase.

Unfortunately, for the developers and fortunately for some of the residents, as the latter would see it, is not quite as simple as that. Many of the planning arguments for which Kent has become famous are equally applicable to Kent. And they all revolve on the dispute of reconciling development with the environment.

And, in any case, it is difficult to speak of Kent in a single breath. It is not one but several markets.

The Bromley area is the major South East office location but less influenced as much by the M25 as anything else. The Western side of the county is constrained by Green Belt considerations. The Medway towns of North Kent are working out a new property vocation after the departure of naval dockyards and traditional heavy industry. The Dartford area stands out as a focal point for growth, as a focus for activity inspired by Eurotunnel.

Even without the prospect of Eurotunnel, however, rents and land values have been

FOR A mere £250,000, the price of a luxury flat in Croydon, the seekers after space and convenience can buy Wyching Hall in Kent.

A grand country house dating back to the 1700s, Wyching Hall has tennis courts that once provided practice facilities for Virginia Wade. It has six bedrooms, three bathrooms, four acres of manicured gardens and an avenue of fine trees leading to the imposing front door. It also boasts stables and hay stores.

This haven is only 15 miles from Ashford, where the international rail terminal for the Channel Tunnel will be built, bringing the house within 30 minutes of Paris.

By the time the tunnel is due to open in 1993, Wyching Hall may well be fetching three times the present asking price.

Residential property prices in Kent are enjoying a boom.

In the first six months of this year, prices in Mid Kent rose a staggering 25.7 per cent according to GA Property Services, the largest estate agents in the area who produce regular surveys of property prices.

Mid Kent was not far behind,

with a rise of 18.4 per cent.

Increasing as part of a wider national trend. The process might have come to Kent a bit later than, say, areas to the west of London. But the county is now caught up in the process which has seen property interest moving eastwards.

As Paul Appell of Walker & Randall, the North Kent chartered surveyors has noted, there are likely to be localised effects from Eurotunnel, "but there has been, and still is, a general boom taking place over most of Kent that has very little to do with the tunnel."

This has partly come about

because of the completion of the M25, which provides a motorway link between the county and the national network and has been encouraged by the likely improvement of other parts of the infrastructure. That involves not only Eurotunnel but also the Dartford Bridge, construction of which has just started, and the perennial hopes of an East London River Crossing.

This property interest has come at a time when supplies of office accommodation have generally been tight. In Bromley, for example, Knight Frank and Rutley, chartered surveyors, noted that there is little new space likely to become available until 1990, so that at the same time, the growth in rents has been limited, so that the top prices have been

around £11.25 a square foot.

In Tonbridge and Tunbridge Wells, according to Jones Lang Wootton, chartered surveyors, office rents surged 44 per cent in the year to last March, reaching £15.00 a square foot. In Maidstone the rise was 33.3 per cent to £10.00 a square foot.

The office market, however,

has lacked the leavening of a developing business park sector.

Plans for a new park near

Dartford were thrown out by

Mr Nicholas Ridley, the Environment Secretary, on Green

Belt considerations. West Kent

equally is ruled out as business

park area for the same reason.

Development of this form of accommodation is thus likely to be dependent on three factors.

One is the creation of B1

space (the category of space

listed in the new Use Classes

Order to denote general busi-

ness accommodation) in the

Enterprise Zones of North

Kent, the subject of an accom-

panying article. The second is

the future of a planned park at

West Malling where the House

Company of the US has been

chosen as developer by the

Kent County Council and the

third is the future of Ashford.

Ashford has become the cen-

tre where planning tensions

have reached a high pitch. For

the Kent County Council, the

town's situation as a passenger

terminal for Eurotunnel is a

convenient catalyst for bring-

ing about what has long been

envisioned: the development of

a focal point of economic

growth in the east of the

county.

The completion of the M25,

the improvements to the M2

and the proposed extension of

the M20 to Folkestone all tend

to cut off East Kent, he said.

And that is reflected in the

considerable differences in the

price of development land,

which is rising very rapidly.

Land values in and around



The Pavilions, Tunbridge Wells: office rents are up 44 per cent

third is the future of Ashford. Ashford has become the centre where planning tensions have reached a high pitch. For the Kent County Council, it has also become the

third is the future of Ashford.

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terminal for the Eurotunnel is a

convenient catalyst for bring-

ing about what has long been

envisioned: the development of

a focal point of economic

growth in the east of the

county.

The completion of the M25,

the improvements to the M2

and the proposed extension of

the M20 to Folkestone all tend

to cut off East Kent, he said.

And that is reflected in the

considerable differences in the

price of development land,

which is rising very rapidly.

Land values in and around

the town are rising rapidly.

So far they have every rea-

son to think so. Mr Byles

points out that Kent is exper-

encing both an economic and

property boom. He says a lot of

people are attracted to move to

Kent by the growing number of

jobs.

The Medway towns of East

Kent, the most deprived part of

the county, had more than

70,000 out of work when unem-

ployment was at its peak; the

total has now halved to about

35,000. The implied new pro-

perty of the area is reflected in

rising house prices with the

half year figures confirming

the trend in the first quarter.

In March this year, a three-

bedroom semi-detached prop-

erty in Folkestone cost £70,500,

a 21.6 per cent increase in

three months. In neighbouring

Hythe over the same period,

the price of a detached house

increased by 20 per cent to

£120,000.

The influx of people to the

county means increased de-

mand for property. Kent is

planning for 55,000 new homes

in the 10 years up to 1996

under its recently revised

structure plan. Estate agents

say that will not prove to be

enough and Mr Byles at

county headquarters accepts

demand at present is outstrip-

ping supply. But the amount of

building land available is

strictly limited, not least

because of London's green belt.

The county wants most of

the residential development to

take place in the Medway

towns, which are beginning to

recover from the job losses

arising from the closure of the

ferries but where a second wave

is expected as ferry jobs dis-

appear. New jobs created directly

or indirectly by the Channel

Tunnel are not officially expec-

ted to match the ferry job losses.

in 1987.

This degree of activity in the town centres is at least one reason why there has been so much controversy about proposals for major centres out-of-town. ARC Properties had plans for a centre near Maidstone thrown out by Mr Ridley on the grounds that public amenities and agricultural land would be lost. Kent County Council has rejected Trafalgar House plans for another centre at London Grange, also near Maidstone. On the other hand Asda has been more successful.

What is going on here is a running dispute between developers and the green lobby. Local authority views vary according to the proposal. The main focus of contention has now moved to two proposals which reflect the importance of the M25.

The first is the Blue Circle Industries and Shearwater plan for a 1.25m square feet retail and leisure complex on disused quarry land outside Dartford. This has the support of the Dartford Borough Council but has been called in by Mr Ridley. The second is the Prudential scheme for 1.05m square feet of retail and leisure facilities in the Green Belt near Orpington. Bitterly opposed by the Bromley Borough Council, the plan will be the subject of a public enquiry.

That view is not shared by Mr John Dresser of Black Horse Agencies' Gearing and Colyer, which has Wyching Hall on its books. He thinks industrial and commercial activity will increase with the Channel Tunnel, partly because business in the channel ports is already much brisker.

But he is more cautious about the prospects for residential property.

"The market was buoyant in the first six months of 1988 but we are detecting a quietening down of the market," he says.

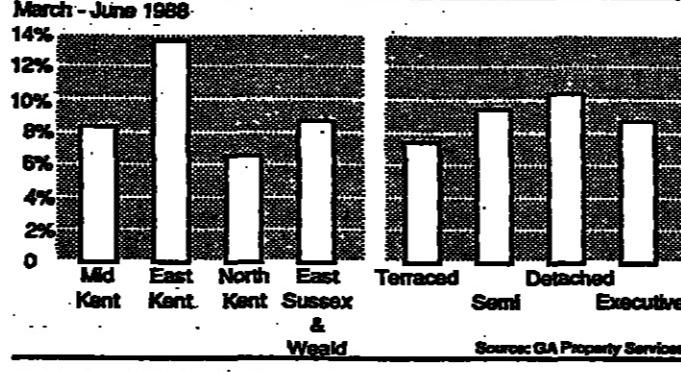
Mr Dresser attributes the change largely to the fact that the cost of borrowing has risen because of higher interest rates and to the ending on August 1 of the double tax relief on mortgages. His view was confirmed last week by the Royal Institution of Chartered Surveyors, which found from a survey of 125 estate agents that demand in the three months to the end of July was slackening in the South East in general, partly because of tax changes, but also because of the holiday season.

Pat Healy

## RESIDENTIAL PROPERTY

## Tunnel adds to price surge

## House price increases



## KENT 4

Kevin Brown considers the likely effects of the Channel Tunnel on the county's sea links

## Port of Dover prepares to defend its prosperity

**KENT** MAY be best known as the Garden of England, but it also has a long maritime tradition, centred on Dover, Britain's biggest port, and probably has more ports and harbours than any other county.

Starting on the south shore of the Thames, a tour round the county's ports would pass through parts of the Port of London, the recently established Dartford International Freight Terminal (DIFT), and the Medway ports at Sheerness and Chatham, before reaching the open sea and the ferry ports at Ramsgate, Dover, and Folkestone.

By way of diversion, the visitor might also call in at the small ports of Whitstable and Sandwich, now more famous for their tourist attractions and seafood than their port activities.

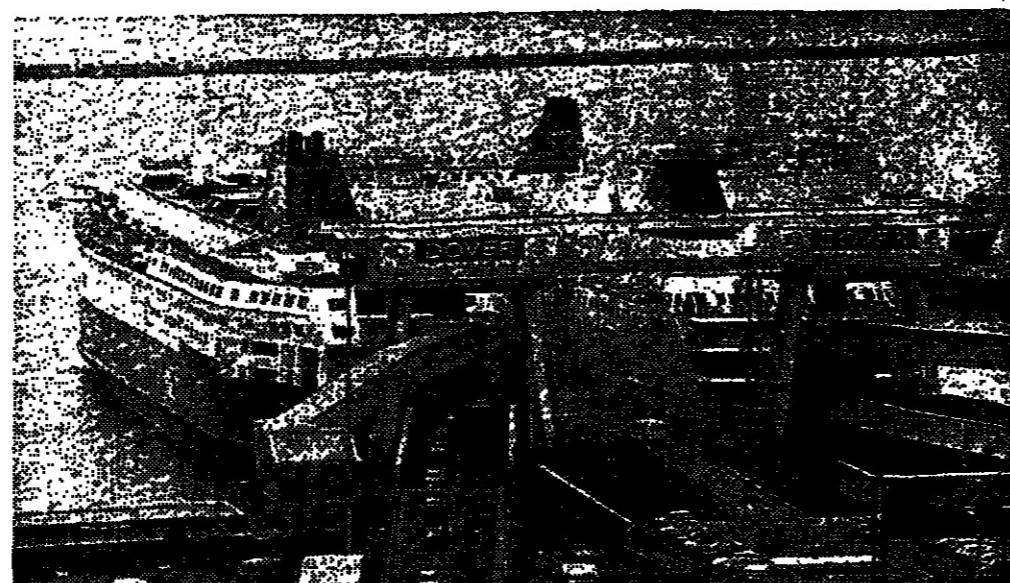
Most of these ports have something to fear from the Channel tunnel, due to open in 1993, but the effects will vary depending on the vulnerability of existing services to competition.

For example, the Ola Line ferry service from Sheerness, the Isle of Sheppey, to Vlissingen in The Netherlands, will not be in direct competition with the tunnel for traffic.

But both tourists and freight companies may find it cheaper and quicker to make the short tunnel crossing and travel north on the Continent rather than make the long road journey from the M2 at Sittingbourne across the King Harry Bridge to Sheppey.

The container trade through DIFT and the Medway ports may also suffer, depending on the impact of the tunnel and the ability of the ports to attract non-tunnel business. On the other hand, the tunnel is unlikely to have much effect on traffic such as break-bulk, general cargo and forest products.

Ramsgate, where port operations are split between the district council and the Danish-owned Port Ramsgate company, could lose much of its car importing business, which transport commentators



The ferry terminal, at Dover

say is tailor-made for the tunnel.

Sally Line, a sister company of Port Ramsgate, has recently added an extra ship to its Ramsgate fleet, which serves Dunkirk, and shows no sign of wanting to withdraw.

However, its short-sea service will be in direct competition with the tunnel, and the company's fleet of older vessels may suffer by comparison with the fast and modern railway rolling stock.

Folkestone, owned by Sealink Harbours, a subsidiary of Bermuda-based Sea Container

is likely to suffer severely from the tunnel. The Sealink service to Boulogne is thought unlikely to be able to compete either with the fixed link, or with nationalised ferry services from Dover to Calais.

Most of the concern about the future of the Kent ports has centred on Dover, the busiest roll on, roll off terminal complex in the world, which has already reduced its workforce by around 70 to 950.

The port fought for several years against the tunnel proposals, mostly through the Flexalink consortium of port

year, and will probably wipe out forecast profits of \$1.8m.

However, the dispute is now effectively over. Despite continued small-scale NUS picketing, and both passenger and freight traffic is virtually back to normal.

Dover is in the process of a £70m investment programme intended to streamline roll on, roll off capacity, and provide new general cargo facilities, before competition from the tunnel reduces throughput in 1993.

Mr Jonathan Sloggett, Dover's general manager, remains sceptical that cross-Channel traffic will expand sufficiently to keep both the tunnel and the ferry operators in business, and fears a major reduction in ferry services.

His strategy is to use revenue over the next five years to repay the costs of the investment programme, so that Dover will be debt-free by 1993, and in the best possible position to compete.

Meanwhile, the port is examining the possibility of diversification into areas such as property development and yacht marinas, which would probably have to be preceded by privatisation, probably around 1993.

The dispute, which followed major cuts in manning as part of P&O's preparation for competition with the tunnel, will knock £2m off Dover's anticipated turnover of £26m this

estimated that the net total of lost jobs in the cross-Channel industry could be as little as 500, and was unlikely to be more than 3,000.

Meanwhile, Mr Peter de Savary, the financier, has announced plans for his Highland Participants group to establish a major new container and bulk port at the Isle of Grain, on the Medway, at a projected cost of £55m.

The port would be established on 160 acres of off-shore site acquired for just £12m from British Petroleum. The site, formerly a BP oil refinery, has a 2,500 foot frontage on the Medway with three deep water jetties.

Other routes would probably be unable to compete, although the Belgian Government might be prepared to increase its subsidies to keep the Dover-Zeebrugge services in business.

However, the impact on the ports will be spread over at least five years, and the tunnel will itself stimulate the local economy.

The Kent Impact Study, carried out for the Government,

Mr Geoffrey Parker, High-land's managing director, said the port would have the capacity to handle 500,000 standard containers a year by 1998 – around 10 per cent of existing UK capacity.

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### AIRPORTS

## Expanding for new traffic

**KENT** HAS two airports, both of which are keen to expand to compete with the major London airports and take advantage of extra traffic generated by the Channel Tunnel.

Kent International Airport, formerly known as Manston, is hoping to attract substantially increased passenger and freight traffic to its improved facilities near Ramsgate.

KIA was given a significant boost earlier this year when an agreement was concluded with the Ministry of Defence allowing for development of civilian aviation at Manston.

Under the agreement, Manston remains a Royal Air Force base, but KIA has taken respons-

sibility for all ground handling of civil aircraft.

KIA has leased part of the Manston site, and is developing a new passenger terminal, together with freight warehouses and aircraft servicing facilities.

KIA believes that many of Kent's 1.5m people would welcome the opportunity to begin their holiday or business flights from within the county, rather than driving to Gatwick, Heathrow or Luton.

The airfield has long been a diversion base for civil airlines in bad weather, and boasts a 9,000 ft runway with parking areas for up to six Boeing 737 or similar aircraft.

The development plan drawn

up by KIA provides for a passenger terminal offering up to 25,000 square feet of space, capable of accommodating up to 500 passengers at a time. This means that a mix of single liners from Boeing 737 to Boeing 767 could be handled without congestion.

KIA already has a throughput of more than 20,000 tons of air cargo per year, and expects a new 30,000 square feet freight terminal to attract significant extra business.

The strategy is to try to attract both a share of the projected growth in the air freight industry, and to benefit from the effects of growing congestion in the air freight market at Heathrow and Gatwick.

Kevin Brown

**A decision on the rail link with the Tunnel must wait till 1990**

## BR accused of running late

IT IS likely to be at least two years before the people of Kent know precisely what the effect of the Channel Tunnel is likely to be on their rail services.

In the short term, British Rail plans to spend £580m on

Channel Tunnel related rolling stock, and improvements to the existing line from Waterloo to the tunnel portal at Cheriton.

There are also plans for an international terminal at Ashford, where some through trains will connect with other UK services. But the board will not take a decision until 1990 at the earliest on whether to go ahead with one of four options for a dedicated high speed link for 180 mph trains.

BR has been heavily criticised by Eurotunnel, the consortium which will operate the fixed link, for failing to capitalise on the opportunities for immediate 180 mph running when the tunnel opens in 1993. Eurotunnel points out that SNCF, the French state-owned railway authority, is spending around £1.2bn on a high speed line from Paris to Lille, with a spur to the tunnel, which will be ready when the first tunnel traffic starts rolling.

The effect of this is likely to be that trains from Paris will travel at an average of 145 mph to the mouth of the tunnel, but at an average speed of only 60 mph from Cheriton to London.

Sir Robert Reid, BR chairman, has pointed out that the English section of the journey is much shorter than the French section and that the environmental problems of constructing a new line are greater in densely populated Kent.

Mr John Welsh, BR's board member for the Channel Tunnel, has also sought to allay fears by pointing out that the corporation's plans to upgrade existing track would allow trains to leave Waterloo at a rate equivalent to one Jumbo Jet leaving every 10 minutes.

BR insists that its existing lines will give it plenty of capacity to cope with tunnel-related traffic for at least five years. However, this assessment relies heavily on the results of the corporation's own traffic forecasting, which is regarded as conservative by some observers.

BR figures suggest that even when these points are taken into account, the higher forecasts are likely to be nearer the mark than the lower ones.

BR's forecasts are based on very standard methodology,

and let's face it they have

almost always been wrong on the past on traffic estimates. They have a long history of underestimating potential traffic," he says.

"They are being very ostrich-like about it. They don't seem to have taken on board the possibility of attracting growing new markets as well as taking business from the airlines and ferries."

"Of course, they have to be able to justify any investment commercially, but that comes back to how you do the figures."

It also has to be remembered that it is in Eurotunnel's legitimate commercial interests to exaggerate probable demand in order to put pressure on the Government and BR to finance improved rail links.

However, Dr Vickerman says

that even when these points are taken into account, the higher forecasts are likely to be nearer the mark than the lower ones.

BR's forecasts are based on very standard methodology,

and let's face it they have

Continued on page 5

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Pat Healy finds Kent farmers and growers in unhappy mood

## Grinding of teeth as well as corn

**KENT FARMERS** are gathering in their harvests with a sense of relief that crop failures in the United States appear to have averted the seriously depressed cereal prices they had been expecting. But all is not happy in the Garden of England.

There is a widespread feeling among the declining number of full-time farmers in Kent that they are blamed unfairly for the excesses of the food mountains of Europe and that there is no longer any understanding of their difficulties at the highest levels.

"I can't believe any of the new breed in the Cabinet have much sympathy towards farmers," says Mr Jack Ward, assistant county secretary of the local National Farmers' Union.

Some of the reasons are clearly not peculiar to Kent, but the effects of measures by the European Community to reduce surpluses. The results have included lower production, reduced farmers' incomes and an increase in the numbers leaving the land.

Last year, of Kent's 5,000 farmers, only 3,800 were full time, and the county has only 270 dairy farmers left. Farmers' incomes dropped by an average of 4 per cent in real terms between 1986 and 1987, and there are fears that new measures will continue the fall.

One of Kent's best known crops has already suffered a "major disaster" because of Britain's membership of the EC. The legality of the Hops Marketing Board was queried by the EC and has now been disbanded. Hops themselves have been badly affected - and these days many of the cast houses you pass when driving down Kent roads are likely to have been converted into accommodation for the expanding tourist trade.

Now resentment is growing among farmers about the tax on cereal production - the co-responsibility levy - which is due to rise in January and is expected to hit its inflate livestock feeders' costs.

In Kent, 28 per cent of the land is in the top two grades expected to remain in agricultural



One of Kent's most famous crops - hops: suffering from EC membership

tural use, and more than 32,000 hectares are in cereal production. Very few Kent farmers want to use the "set aside" payments being offered by the Ministry of Agriculture for reducing their cereal acreage.

Cynical growers, according to the Kent NFU, are congratulating the British Government for introducing a scheme "so inferior" to that available within the rest of the EC that the UK cereal acreage will remain virtually unchanged."

But what is changing is the attraction of farming as a career, reflected in the declining labour force. In Kent, 22,342 people, including 131 youth trainees, work in agriculture - less than half the number employed in tourism.

Technological changes are partly to blame - the 300-acre farm run by former NFU county secretary John Jennings used to provide enough work to support 17 families but can now sustain only three. The effects are clear.

Mr. Ward says there is already such a shortage of people willing to go on to the land that farmers are looking round for students to fill up the

places they have on offer. He forecasts that before long there will be a serious shortage of good agricultural labour because it is no longer an attractive industry to young people.

There are also other warning signs on the horizon because of the development boom in Kent. Ashford, a designated growth area, has taken up more agricultural land than the Channel Tunnel, according to Mr. Ward.

Former farms have already provided a 2,000 acre site for a joint shopping, housing and business development and a 600 acre-site for a scenic park. At least one farm in the area is going derelict because of the prospect of selling the land.

Ward says one developer has £20m to spend in the area and with farm land fetching £500,000 an acre, it is not surprising, but depressing that farmers should respond that way.

Some farmers, though, are responding to what they see as their "lack of clout" by forming co-operatives. It is already a well established trend in horticulture in Kent, which some commentators believe that Kent's fruit growers have already implemented what the

largest small fruit crop of any county in Britain.

Probably the largest apple growing cooperative in Britain is established at Canterbury, partly in response to the demands of the public as expressed through food buyers from the supermarket chains. Marks and Spencer, in particular, has made many growers realise that if the product is not the right shape and size people won't buy it. The attitude that they should be left alone to grow what they like is fast disappearing.

The reliance of Kent farmers on crops that have no subsidy has been a factor in the growth of horticultural cooperatives, but so has the competition from the enlarged EC. Some commentators believe that Kent's fruit growers have already implemented what the

rest of industry will face in 1992 because they have had to learn to live with the free market. Kent growers think of themselves as toughened and hardened - and some are even managing to take an unexpected advantage of the entry of Spain to the Community.

A number of Kent farmers have gone so far as to buy up "bits of Spain" in order to grow strawberries outside the normal season. Despite the gradually rising standard of living in the newer member states of the EC, they still have significantly lower labour costs. Even so, "it takes a lot of nerve and money and it is a major gamble," Mr. Ward notes.

He says the biggest danger from the EC is "that we might get flooded with apples" because parts of Europe have much longer sunshine, more "relaxed" labour legislation, lower safety standards and lower labour costs. The Kent apple crop is below average this year because many orchards were hit by hail damage earlier this year.

Growers are particularly alarmed that the Government is now proposing to cut its own contribution to horticultural research and development at a time when they anticipate greater competition from Europe.

Mr. Ward says it is all part of a determination to cut back on agricultural spending and to allow the industry to float and find its own level. Government, he says, is providing no direction, but is expecting it to emerge as a new revitalised industry. No-one knows what form it at will take and, he forecasts, provided the food supply remains good, little interest will be taken. Kent farmers will continue to grind their teeth as well as their corn.

## Running late

from previous page

stock will be owned jointly by BR, SNCF, and SNCB of Belgium.

It is more likely that BR will be prevailed upon to speed up a decision on its four options, so that its own dedicated route could be built more quickly than planned.

However, BR says planning development and construction would take at least eight years so that such a line could not open until 1996 even if a decision was taken today.

In practice, it could take even longer. BR will seek to proceed by way of a private Bill in Parliament, which would avoid lengthy planning inquiries.

But Kent MPs would almost certainly feel obliged to mount a strong campaign in defence of local communities on the chosen route. There is also strong environmental pressure from organisations such as the Weald of Kent Preservation Society and the East Ashford Rural Trust.

BR puts the cost of a new link at between £750m and £1,200m. The route options it has put forward are:

• Sidcup, Snodland, Hollingbourne, Charing Cross.

and north of Ashford.

• Bromley, Swanley, Longfield, Snodland, Hollingbourne, Charing and north of Ashford.

• Bromley, Swanley, Bough Green, Marsden Pinckley, and south of Ashford.

• An upgraded version of the existing boat train route via Orpington, Sevenoaks and Tonbridge. BR says it is unlikely to pursue this route because of cost and longer journey times.

None of this will bring much relief to commuters on BR's notorious Southern Region services into Victoria, London Bridge, Cannon Street, Waterloo and Charing Cross.

The Central Transport Consultative Committee, the statutory British Rail watchdog, recently included the North Kent Line as one of a number of BR services on which overcrowding had become unacceptable, and other lines are almost as bad.

BR claims that the position will improve when its new Networker stock is introduced in the early 1990s, but even these trains will not help some of the longer distance commuters.

Kevin Brown

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## COAL INDUSTRY

## Old spoil in new use

IN THE late 1950s, over 7,000 workers were employed at the Kent collieries. Today only one pit, Bettehanger, where around 700 people are employed, remains open and British Coal is now faced with the task of bringing some semblance of environmental restoration to the area.

A number of Kent farmers have gone so far as to buy up "bits of Spain" in order to grow strawberries outside the normal season. Despite the gradually rising standard of living in the newer member states of the EC, they still have significantly lower labour costs. Even so, "it takes a lot of nerve and money and it is a major gamble," Mr. Ward notes.

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production. The material will be carefully removed so that reggrading will allow the profile of the tips to be lowered and blend harmoniously with the British Coal.

Minestone comes from the rocks adjacent to the coal seams, and for many years it has been approved by the Ministry of Transport for road construction. It is also widely used as a bulk fill in the building of embankments and road.

Trains will leave at the rate of up to four a day over the next year, passing through Dover and Folkestone station on route to the Sevington rail head at Sevington, near Ashford, and then by lorry to the Folkestone terminal for use as bulk fill in the building of embankments and road.

More recently, British Coal has been able to persuade Steetley Brick and Tile, one of the largest UK brick makers, to take part of the old disused Tilmanstone Colliery as a site for a new brick works. The profits generated over the next 15 years could be the order £25m, and the works will provide employment for 40 to 50 people.

It will use colliery spoil at the rate of 100,000 tonnes a year. That will mean that the

tip at Stilmanstone will be depleted quite rapidly to make it ready for a restoration programme for the area.

"We are talking to Kent County Council about the possibility of using the other section of the Stilmanstone site for a domestic waste disposal project. That will serve the whole of the east Kent area," says Dr. Keith Rainbow, head of Minestone Services at British Coal.

"While a waste disposal site may not sound very attractive, it is in fact essential to the livelihood to Kent County Council because they desperately need new sites.

We are talking about purely surface storage. They will reshape the pit to create a void so that they can put their domestic waste into it. There will no underground storage."

British Coal has a policy of using its land only for domestic waste. Hazardous and toxic waste cannot occupy space owned by British Coal.

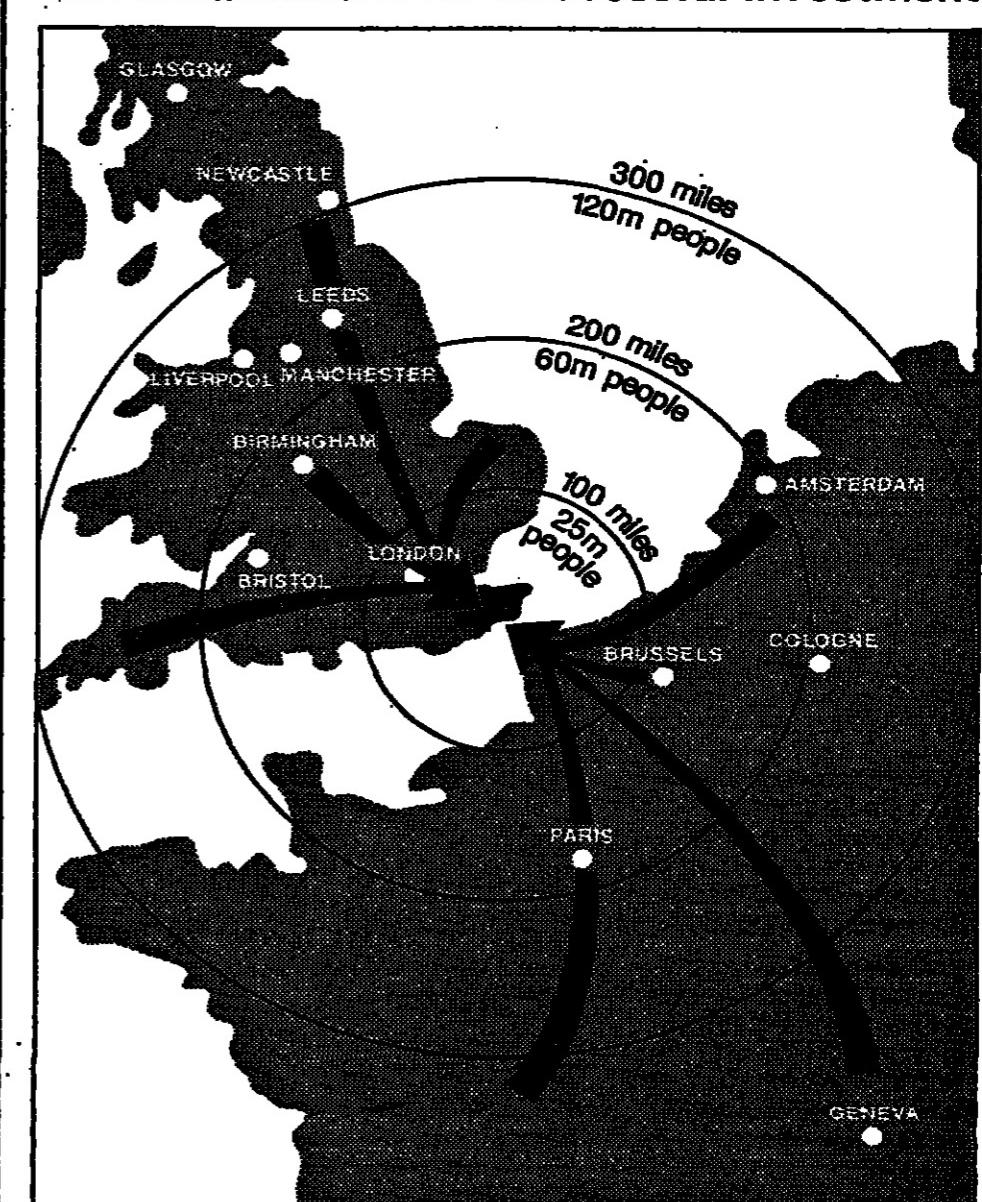
If people start to put such things in our underground void, then it would cause very serious environmental pollution, discharges into the water courses, and so on.

"We are very careful to see that this does not happen. We have a national policy whereby underground mine working will not be used by other companies for waste disposal." Mr. Rainbow adds.

Boris Sedacca

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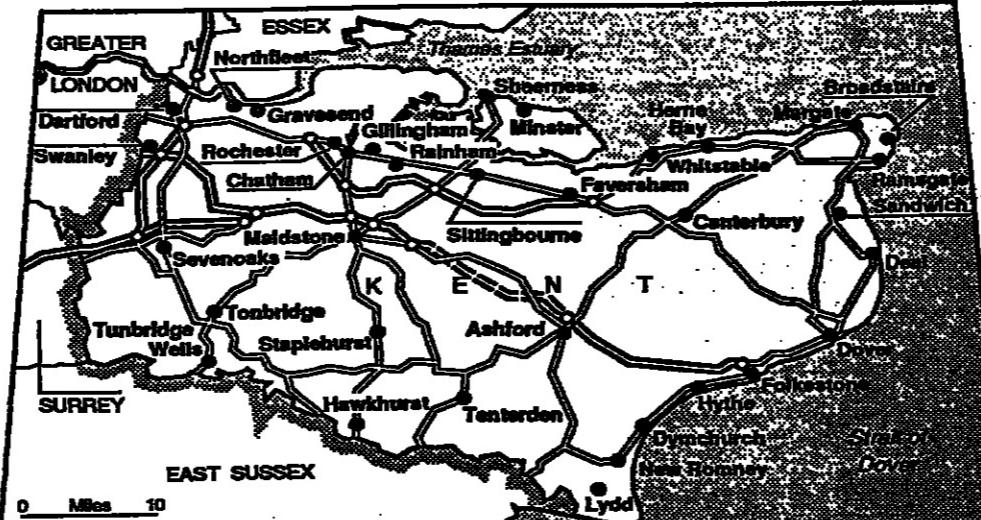
**Kent County Council**

Kent Tourism and Leisure

## KENT 6



Knole Park, Sevenoaks



The Cathedral, Canterbury



The seaside attractions of Kent: (left) sunbathing in Broadstairs; (above) the imposing grandeur of Dover Castle; and (right) fishing from Dover pier.



**EVERY SUMMER**, early morning radio broadcasts warn motorists intending to board ferries to Europe to allow extra time for their journeys because the roads are packed.

The warnings continue despite recent improvements to the M2 and M20, the motorways for Dover and Folkestone, Britain's busiest Channel ports. Access is still a big obstacle to developing tourism in Kent.

Alan Coppin of Peat Marwick McIntosh, the management consultants brought in to help develop a new tourist initiative for Dover, knows the problems well because he lives in Kent and commutes daily to London.

He points out that the completion of the M25 and the other planned and completed road improvements make West Kent easier to reach, but do not help East Kent which con-

tains most of the county's tourist accommodation. More than 10 per cent of the working population in East Kent has jobs connected with tourism twice the proportion in West Kent.

Rail links leave much to be desired, too. The fastest train takes 1½ hours to travel the 70 miles from London to Dover - only 15 minutes less than the journey time to York, which is three times the distance. There are two trains an hour from Victoria, and one involves a change.

Nevertheless, aggressive marketing has attracted 200,000 people a year to the Bemboms theme park at Margate in East Kent, so poor communications are not an insuperable barrier.

Tourism is a major industry in Kent, employing 50,000 people and contributing more than £250m a year to the local economy. Of the total, 40 per cent comes from overseas visitors

who stay an average of 6.6 nights and spend an average of £150 each.

Every year 1m people spend at least one night somewhere in Kent, which thrives on its image as the "Garden of England". Half of the visitors are from the rest of Britain and three-quarters stay in the traditional seaside resorts of East Kent.

But tourism faces an enormous challenge because of the Channel Tunnel. By 1993, the tunnel and the road developments associated with it on the Continental side are expected to bring up to 30m Europeans within three hours drive of

By 1993, the Tunnel and associated road developments are expected to bring up to 30m Europeans within three hours drive of Britain

Britain. Although London is assumed to be the main focus for the extra tourist traffic this will generate, Kent is hoping to divert a large proportion of it to spend some time within the county. There are considerable problems.

Much of the county's tourist accommodation is based on the pattern created by day-trippers from London 30 or 40 years ago, rather than the more sophisticated tastes of

European travellers from both home and abroad.

Nearly half of the tourist accommodation in East Kent lacks en suite facilities, and the county is well aware that there is an urgent need to upgrade accommodation. Persuading private hoteliers and guest house owners to do so is difficult; one proudly introduced a local councillor to what he thought was an upgraded bedroom. He had installed a lavatory in the bay window of the room. There was no screen.

As well as access and accommodation problems, Kent also faces strong competition from France. Enormous sums are being spent on new tourist attractions in the Nord region which has the second highest unemployment rate of any French region and therefore faces political pressure to develop new industries and jobs. Unlike Kent, the Nord region can call on considerable funds for development from the French Government and the EEC.

Proposed developments include a national sea centre at Boulogne, a leisure park on

the theme of "the wind" close to the tunnel, and a pirates theme park at Dunkirk. Kent needs similar initiatives if it is not to lose out.

"What we need," says Tim Byles, head of the economic development unit at Kent County Council, "is to give people a reason to turn right at Dover."

The need to do so is clear. Dover now receives only 225,000 to 250,000 visitors each year, although 14m passengers travel through the port, giving the town "disturbingly little benefit", as the British Tourist Authority put it in March, in a report assessing the tourist impact of the tunnel.

At least 20 per cent of all foreign visitors to the UK arrive via Kent ports, most of them coming through Dover. But of 17m foreign visitors in 1986, only 640,000 stayed in Kent.

Among the ideas canvassed by the six East Kent district councils and the tourism sub group of the county council last year was an attraction on the scale of the European Disneyoland planned for the outskirts of Paris. That has now been rejected. The BTA said it would be "virtually impossible to duplicate in the UK" because the "available market is just too small".

But there are plans to develop a heritage centre in Dover on the lines of the Jorvik Viking Centre in York. It would form part of a "heritage trail" through Kent, including the new Pilgrims Way at Canterbury which attracted 300,000 in its first year of operation, and leading on to a £900,000 development in the Pantiles in Tunbridge Wells, due to open in 1990. The latter will take as its theme the Regency dandy Beau Nash around whom there will be an exhibition entitled "Beau Nash Reminisces: A Day at the Wells".

Dover Castle is being upgraded and will form part of the big celebrations being planned for the 20th anniversary of D-Day. Another important war-time base - West Malling airport which was vital to the Battle of Britain - will not be available, however. A business park is being developed on a 500 acre site there.

There are also possibilities for developments of the Wellington dock area and an innovative attraction based on Dover gaol. But proposals for the future of Dover will not be finalised until later this year. Although efforts by Dover district council to upgrade the castle and improve the town have been acknowledged, there is still some scepticism about its future.

The BTA commented: "It is going to be a long, hard haul to upgrade to heritage town status what is a rather workaday place; to change ingrained perceptions of Dover in the domestic market; or to persuade incoming tunnel users that they should back-track along the coast."

Perhaps, but the will to do so is there. Kent County Council is proposing to upgrade a hotel in the Thanet district as a demonstration of what can be done, and offering loans to finance similar initiatives if it is not to

lose out.

And there have been dramatic improvements in recent years in the standard of restaurants of the kind that will attract the growing trade of tourists spending short breaks in Kent.

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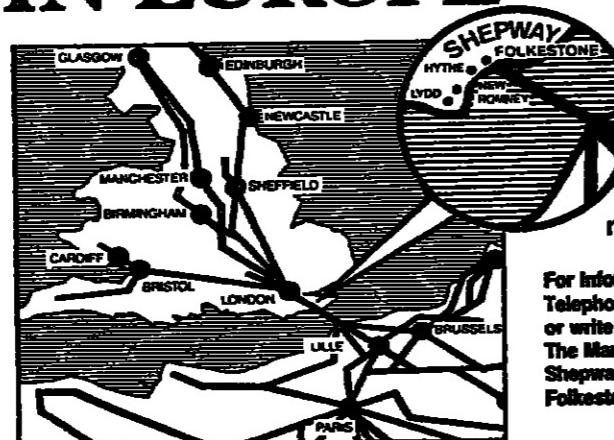
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For more information, please telephone Roger Madge at Dover District Council on 0304 821259.

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## A tunnel in the Garden

from page 1  
mer, is already planning trade delegations and will shortly receive a delegation from Lille. Evidence of the expected attractions of the business environment in Kent comes from the number of business consultancies moving in. Some accounting firms have been

there for some time, but it is noticeable that they are now gearing up their activities in preparation for the expected growth in start-ups, and helping smaller companies to expand.

If Kent has its way - if it can cater for the changes so

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